

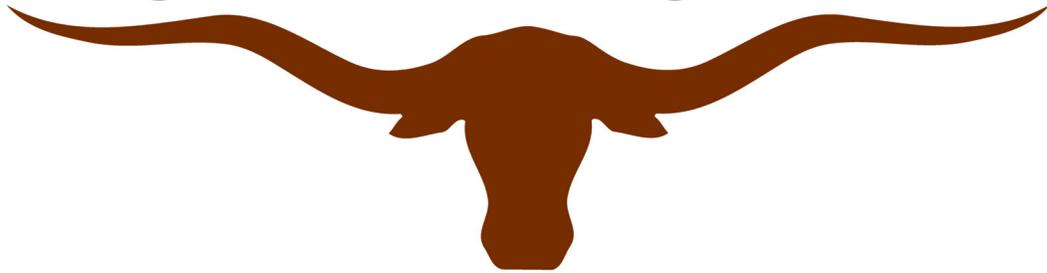
**FUND STATEMENT****FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International airport and Dallas Love Field. Collectively, the three airports support more than 230,000 flight operations per year which is 28% of the combined operations at DFW and Dallas Love Field.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports, and a profit-sharing arrangement with Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

**FORT WORTH**



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY  
FY2012**

**REVENUES:**

Meacham Airport Operations	\$2,289,447
FAA/Alliance Revenue	1,615,100
Gas Lease Royalties (ERP Phase II)	1,071,641
Spinks Airport Operations	264,100
GSIA Possession Fee	210,000
Transfer from P240	64,524
Other Revenue	<u>10,000</u>

**TOTAL REVENUE** \$5,524,812

Use/(Source) of Fund Balance \$0

**TOTAL SOURCE OF FUNDS** \$5,524,812

**EXPENDITURES:**

Personal Services	\$1,669,255
Supplies	184,665
Contractual Services	<u>3,628,892</u>

**TOTAL RECURRING EXPENSES** \$5,482,812

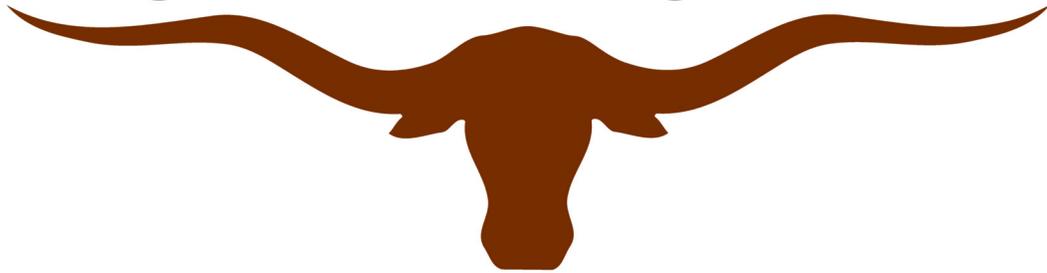
**DEBT SERVICE AND CAPITAL OUTLAY:**

Capital Outlays	\$42,000
Debt Service	<u>0</u>

**TOTAL DEBT SERVICE AND CAPITAL OUTLAY** \$42,000

**TOTAL EXPENDITURES** \$5,524,812

**FORT WORTH**



**PROJECTED  
FY2012 CASH FLOW  
MUNICIPAL AIRPORTS FUND**

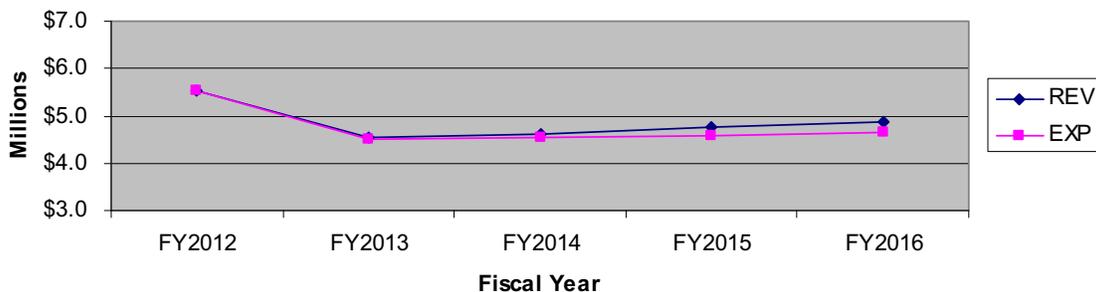
Cash Balance as of 9/30/11 *	<b>\$1,047,269</b>
Plus: Projected Revenues	\$5,524,812
Less: Projected Expenditures	<b>(\$5,524,812)</b>
Estimated Available Cash as of 9/30/12	<b>\$1,047,269</b>

\* Preliminary fund balance due to pending audit of actual fund balances

**MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST  
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
<b>Beginning Cash Balance</b>	\$1,047,269	\$1,047,269	\$1,081,672	\$1,167,950	\$1,324,706
<b>Revenues*</b>					
Interest	\$10,000	\$10,200	\$10,455	\$10,769	\$11,092
Fuel Flowage	\$849,000	\$865,980	\$887,630	\$914,258	\$941,686
Gas Lease Royalties**	\$1,071,641	\$0	\$0	\$0	\$0
ACFT Landing Fees	\$760,000	\$775,200	\$794,580	\$818,417	\$842,970
Land Revenue	\$1,280,000	\$1,305,600	\$1,338,240	\$1,378,387	\$1,419,739
Hangar Revenue	\$1,002,147	\$1,022,190	\$1,047,745	\$1,079,177	\$1,111,552
Other Revenue	<u>\$552,024</u>	<u>\$552,024</u>	<u>\$552,024</u>	<u>\$552,024</u>	<u>\$552,024</u>
<b>Total Revenue</b>	<b>\$5,524,812</b>	<b>\$4,531,194</b>	<b>\$4,630,673</b>	<b>\$4,753,033</b>	<b>\$4,879,063</b>
<b>Total Resources</b>	<b>\$6,572,081</b>	<b>\$5,578,463</b>	<b>\$5,712,345</b>	<b>\$5,920,982</b>	<b>\$6,203,769</b>
<b>Expenditures</b>					
Personnel Services	\$1,669,255	\$1,709,181	\$1,752,078	\$1,798,166	\$1,845,248
Supplies	\$184,665	\$188,358	\$193,067	\$198,859	\$204,825
Contractual	\$3,628,892	\$2,557,251	\$2,557,251	\$2,557,251	\$2,557,251
Capital	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000
Debt Service	\$0	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$5,524,812</b>	<b>\$4,496,791</b>	<b>\$4,544,396</b>	<b>\$4,596,276</b>	<b>\$4,649,324</b>
Projected Variance	\$0	\$34,403	\$86,277	\$156,756	\$229,739
Projected Cash Balance	\$1,047,269	\$1,081,672	\$1,167,950	\$1,324,706	\$1,554,445
Reserve Requirement (20%)	\$1,096,562	\$890,958	\$900,479	\$910,855	\$921,465
Excess/(Deficit)	<b>(\$49,293)</b>	\$190,714	\$267,470	\$413,850	\$632,980

**MUNICIPAL AIRPORTS FUND  
PROJECTED REVENUES AND EXPENDITURES**



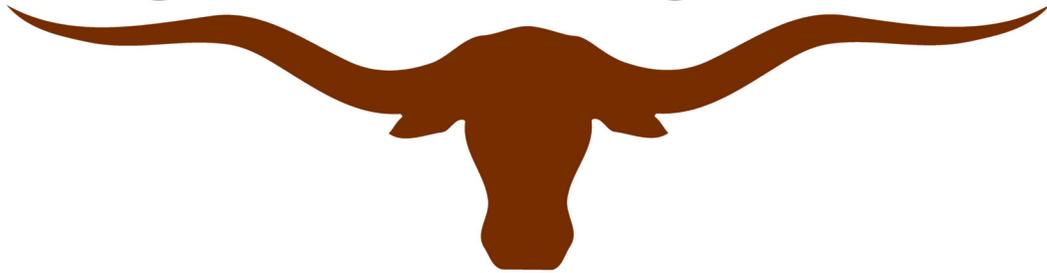
\*This model does **not** reflect any rate increases for the next five years.

\*\*One time transfers in FY2012 for the Fund's portion of EPR Phase II.

**COMPARISON OF MUNICIPAL AIRPORTS FUND  
EXPENDITURES**

	<b>ACTUAL FY2009</b>	<b>ACTUAL FY2010</b>	<b>BUDGET FY2011</b>	<b>REVISED BUDGET FY2011</b>	<b>RE-ESTIMATE FY2011</b>	<b>ADOPTED FY2012</b>
General Administration	\$2,354,569	\$1,356,769	\$1,889,938	\$12,598,192	\$11,650,255	\$1,977,570
Depreciation	7,189,335	0	0	0	0	0
Non-Departmental	85,884	113,916	169,891	2,369,655	2,128,465	64,524
Meacham Airport	1,309,625	1,442,629	1,744,694	1,744,694	1,652,732	1,750,456
Spinks Airport	353,937	490,721	456,819	456,819	491,833	460,342
Alliance Airport	509,468	1,665,469	1,137,442	1,137,442	1,454,899.00	1,261,920
Heliport	<u>0</u>	<u>0</u>	<u>200,000</u>	<u>200,000</u>	<u>0</u>	<u>10,000</u>
<b>TOTAL</b>	\$11,802,818	\$5,069,504	\$5,598,784	\$18,506,802	\$17,378,184	\$5,524,812

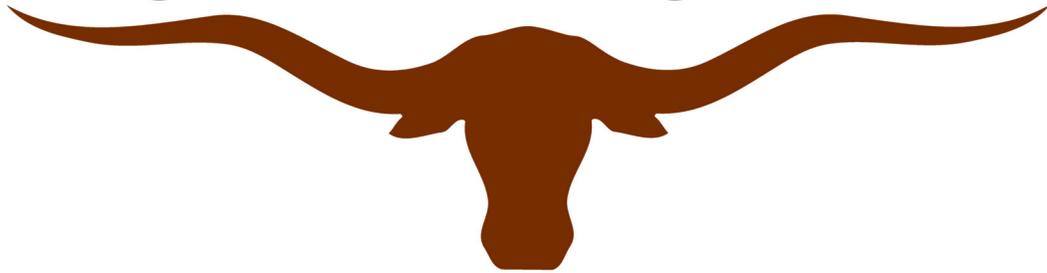
**FORT WORTH**



**COMPARISON OF MUNICIPAL AIRPORTS FUND  
REVENUES**

	<b>ACTUAL FY2009</b>	<b>ACTUAL FY2010</b>	<b>BUDGET FY2011</b>	<b>REVISED BUDGET FY2011</b>	<b>RE-ESTIMATE FY2011</b>	<b>ADOPTED FY2012</b>
Interest on Investment	\$16,826	\$16,622	\$20,000	\$20,000	\$8,719	\$10,000
Unrealized Gain	3,862	699	0	0	0	0
Gas Lease Bonus/Royalties	0	0	917,358	2,184,358	2,184,358	1,071,641
Easements for Pipelines	1,000	44,533	0	0	0	0
Temp Water Line Gas Drilling	12,415	0	0	0	0	0
FAA Lease Revenue	108,128	62,700	62,700	62,700	62,700	62,700
Transfers from GC10	0	0	0	2,053,742	2,053,742	0
Transfer from GASB 10	25,410	4,959	0	0	0	0
Transfers In GG14	33,235	0	0	0	29,688	0
Intra-Fund Transfer	668,256	15,000	0	0	0	0
Intra-Fund Transfer P240	0	572,820	245,626	1,024,976	870,693	64,524
Transfers from T125	0	0	0	8,572,012	8,572,012	0
Alliance Revenue Sharing	947,645	1,509,346	0	0	0	0
Fuel Flowage Fees	414,944	459,926	745,000	745,000	868,710	849,000
Landing Fees	0	0	815,000	815,000	1,268,398	760,000
Land (Improved)	166,234	190,683	357,000	357,000	525,611	600,000
Aircraft Parking	0	0	0	0	40,950	57,400
Terminal Building Revenue	388,196	352,531	355,163	355,163	355,163	320,000
Hangar Revenue	608,381	630,550	888,000	888,000	853,761	729,447
Other Building Revenue	19,109	19,883	169,100	169,100	19,773	19,100
Land (Unimproved)	684,534	710,643	725,837	725,837	675,717	680,000
Miscellaneous Income	26,065	16,186	13,000	13,000	22,890	13,000
Miscellaneous L/H Income	68,631	50,773	75,000	75,000	74,627	78,000
G.S.I.A. Possession Fee	210,428	212,161	210,000	210,000	212,161	210,000
Salvage Sales	<u>192,538</u>	<u>0</u>	<u>0</u>	<u>\$0</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b>\$4,595,837</b>	<b>\$4,870,015</b>	<b>\$5,598,784</b>	<b>\$18,270,888</b>	<b>\$18,699,673</b>	<b>\$5,524,812</b>

**FORT WORTH**



**FUND BUDGET SUMMARY****DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0551401

**SUMMARY OF FUND RESPONSIBILITIES:**

The Aviation Department oversees a system of airports, which include Fort Worth Alliance, Fort Worth Meacham International Airport and Fort Worth Spinks Airport. These airports operate in coordination with Dallas/Fort Worth International Airport to meet the general aviation needs of the area. The Department is responsible for planning, operating, and promoting these facilities. Aviation Administration is responsible for aviation planning, grant administration, capital projects, and staff support functions for all airports. Airport Managers work with airport tenants, manage projects and oversee and maintain airport infrastructure in compliance with Federal Aviation Administration standards.

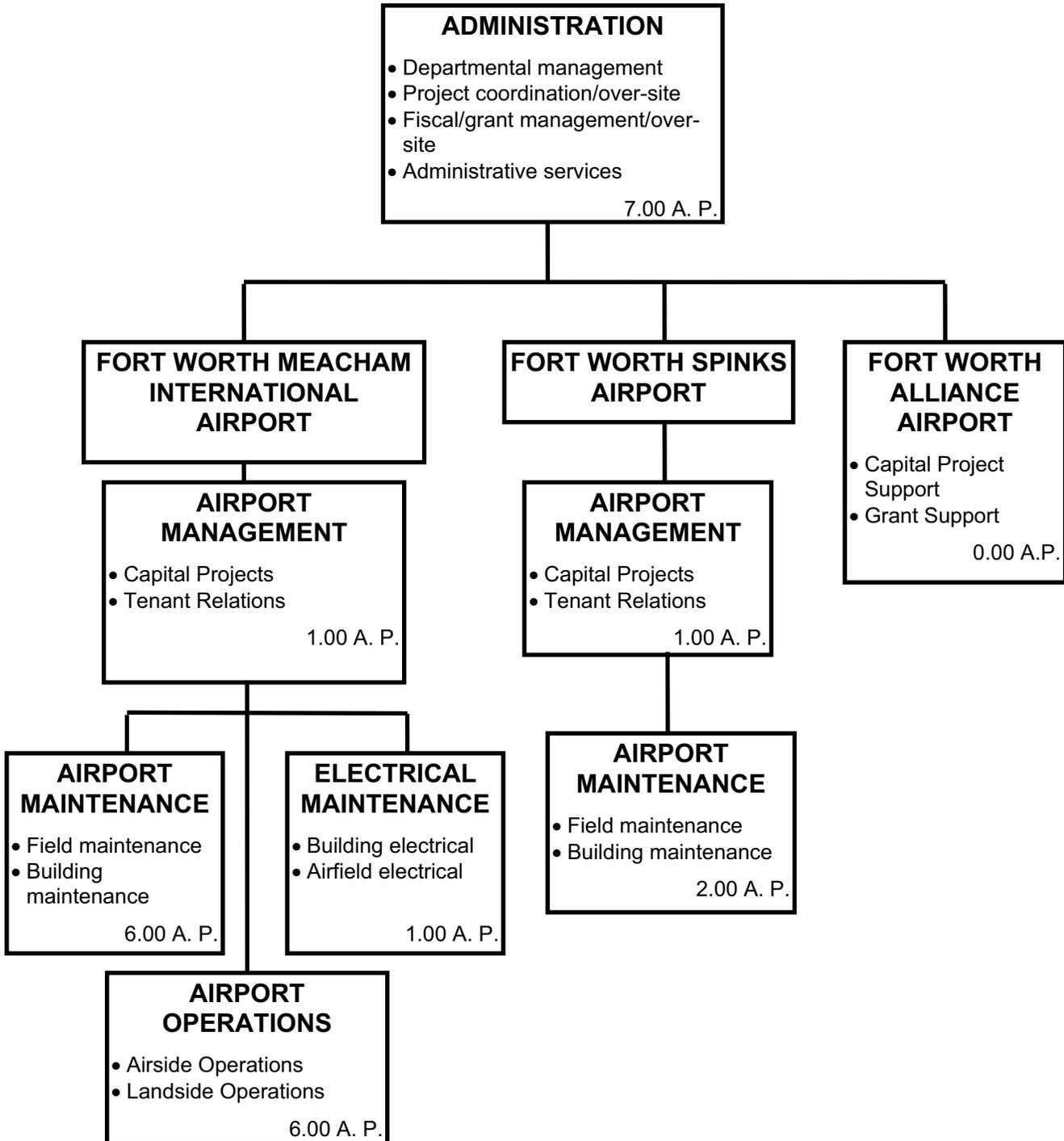
Fort Worth Alliance Airport was completed by the City in 1989, and is one component of a master-planned, mixed-use community known as Alliance Texas developed by Hillwood. The Alliance Texas development serves as an inland logistics port with air, rail and trucking. The Airport infrastructure and grounds are maintained by Alliance Air Services through a management agreement with the City. The Aviation Administration staff supports the grants and capital projects at Alliance. The airport has two runways, precision instrument approaches and a 24 hour FAA Control Tower. Several companies provide aviation services at Alliance.

Fort Worth Meacham International Airport began serving the community in 1925. The airport has three runways, precision instrument approaches and a 24 hour FAA Control Tower. A large variety of companies that provide aviation services choose Meacham as a base of operations. The Aviation Department maintains the infrastructure, grounds and some buildings at Meacham, most notably the terminal building.

Fort Worth Spinks Airport became a part of the City system in 1988 when the Oak Grove Airport was acquired from a private operator and expanded. The airport has two runways, a precision instrument approach, and an FAA Contract Control Tower. A variety of companies that provide aviation services choose Spinks as a base of operations. The Aviation Department maintains the infrastructure, grounds, tower and some buildings at Spinks.

<b>Allocations</b>	<b>Actual FY2010</b>	<b>Adopted FY2011</b>	<b>Proposed Budget FY2012</b>	<b>Adopted Budget FY2012</b>
<b>Personnel Services</b>	\$ 1,491,137	\$ 1,500,255	\$ 1,669,255	\$ 1,669,255
<b>Supplies</b>	213,360	224,710	184,665	184,665
<b>Contractual</b>	3,325,135	3,568,319	3,627,590	3,628,892
<b>Capital Outlay</b>	39,176	305,500	42,000	42,000
<b>Debt Service</b>	696	0	0	0
<b>Total Expenditures</b>	\$ 5,069,504	\$ 5,598,784	\$ 5,523,510	\$ 5,524,812
<b>Authorized Positions</b>	26.00	24.00	24.00	24.00

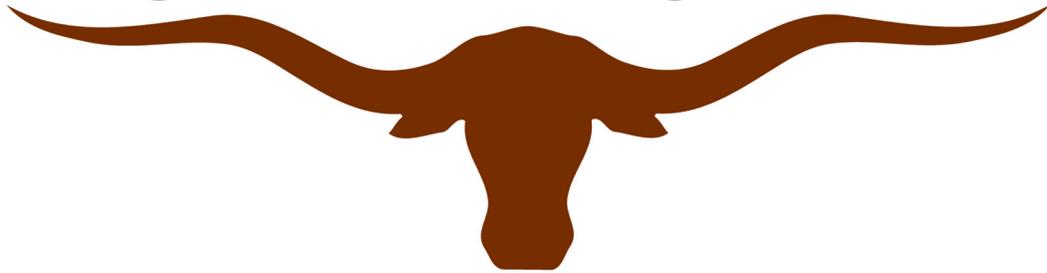
# MUNICIPAL AVIATION FUND – 24.00 A. P.



**SIGNIFICANT BUDGET CHANGES**

<b>DEPARTMENT:</b>		<b>FUND/CENTER</b>	
AVIATION		PE40/0551000:0551401	
<b>CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED</b>			
<b>FY2011 ADOPTED:</b>	\$5,598,784	<b>A.P.</b>	24.00
<b>FY2012 ADOPTED:</b>	\$5,524,812	<b>A.P.</b>	24.00
<p>A) The adopted budget increases by \$281,920 for additional payments to Alliance Air Services per the 80%/20% revenue split in the contract for management services at Fort Worth Alliance Airport.</p> <p>B) The adopted budget decreases by (\$190,000) for the purchase of land to develop a downtown heliport due to the elimination of this project from the Department's development plans for the foreseeable future.</p> <p>C) The adopted budget decreases by (\$90,000) for inside repair and maintenance per the FAA contract agreement to use gas lease revenue to cover needed capital improvements at the Alliance Control Tower, Meacham Terminal and other Meacham facilities.</p> <p>D) The adopted budget increase by \$79,487 for the cost of employees assigned from other departments for maintenance and improvement projects performed on airport properties.</p> <p>E) The adopted budget decreases by (\$73,500) for FY2012 vehicle replacement plan.</p> <p>F) The adopted budget decreases by (\$41,300) for paving materials based on current spending trends.</p> <p>G) The adopted budget increases by \$40,000 for consultants and professional services to complete engineering and architectural work for Meacham International and Spinks Airports.</p> <p>H) The adopted budget increases by \$38,793 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.</p>			

**FORT WORTH**



## DEPARTMENTAL OBJECTIVES AND MEASURES

**DEPARTMENT:**

### AVIATION

**DEPARTMENT PURPOSE**

The Fort Worth Aviation Department is responsible for three of the eleven reliever airports in the DFW metroplex. These airports, Alliance, Meacham and Spinks, meet the aviation needs of the Fort Worth area with facilities provided by the Aviation Department and services provided by a variety of companies. The facilities are managed by City staff at Meacham and Spinks and are managed by Alliance Air Services at Alliance Airport.

Capital Improvements are carried out at all three airports through a combination of Aviation Department funds and federal and state grants. These projects include those to maintain existing infrastructure as well as to expand the facilities available for aviation users.

The Aviation Department operates as an enterprise fund with no funds supplied by the City's General Fund.

**FY2012 DEPARTMENTAL OBJECTIVES**

To improve the financial strength of the Department by continuing reversion of tenant agreements from land leases to hangar leases as the terms expire.

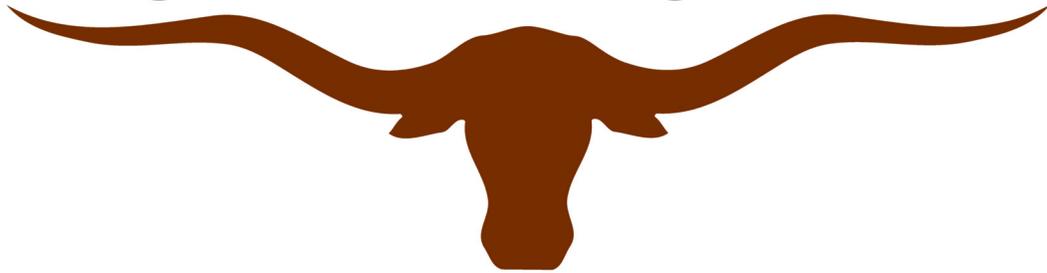
To improve the physical conditions at the City's airports through minor and major repair efforts.

To accommodate the needs of the aviation community by making space available for leasing.

Increase operations at Meacham and Spinks Airports by 5%

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
No. of Aircraft operations-Spinks	57,134	54,000	55,000
No. of Aircraft Operations-Meacham	85,767	74,000	75,000
No. of Aircraft Operations-Alliance	86,944	118,000	120,000
Operations as % of DFW Relievers	31%	32%	32%
Gallons of Fuel Flowage	6,656	7,700	7,800
No. of Property Reversions	1	1	1
Increased Income (Annual Revisions)	\$74,527	\$202,236	\$34,902
Capital Projects in Planning Phase	3	2	3
Capital Projects in Design Phase	8	12	10
Capital Projects in Construction Phase	4	4	3

**FORT WORTH**



**DEPARTMENTAL SUMMARY BY CENTER**

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 1,356,769	\$ 1,889,938	\$ 1,976,268	\$ 1,977,570	7.00	5.00	7.00	7.00
0551002	NON-DEPARTMENTAL	113,916	169,891	64,524	64,524	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,470,685</u>	<u>\$ 2,059,829</u>	<u>\$ 2,040,792</u>	<u>\$ 2,042,094</u>	<u>7.00</u>	<u>5.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 1,442,629	\$ 1,744,694	\$ 1,750,456	\$ 1,750,456	15.00	15.00	14.00	14.00
	Sub-Total	<u>\$ 1,442,629</u>	<u>\$ 1,744,694</u>	<u>\$ 1,750,456</u>	<u>\$ 1,750,456</u>	<u>15.00</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 490,721	\$ 456,819	\$ 460,342	\$ 460,342	4.00	4.00	3.00	3.00
	Sub-Total	<u>\$ 490,721</u>	<u>\$ 456,819</u>	<u>\$ 460,342</u>	<u>\$ 460,342</u>	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 1,665,469	\$ 1,137,442	\$ 1,261,920	\$ 1,261,920	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,665,469</u>	<u>\$ 1,137,442</u>	<u>\$ 1,261,920</u>	<u>\$ 1,261,920</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>HELIPORT</u>								
0551401	HELIPORT OPERATION	\$ 0	\$ 200,000	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00

**DEPARTMENTAL SUMMARY BY CENTER**

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40      MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 0	\$ 200,000	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	<b>TOTAL</b>	\$ 5,069,504	\$ 5,598,784	\$ 5,523,510	\$ 5,524,812	26.00	24.00	24.00	24.00