

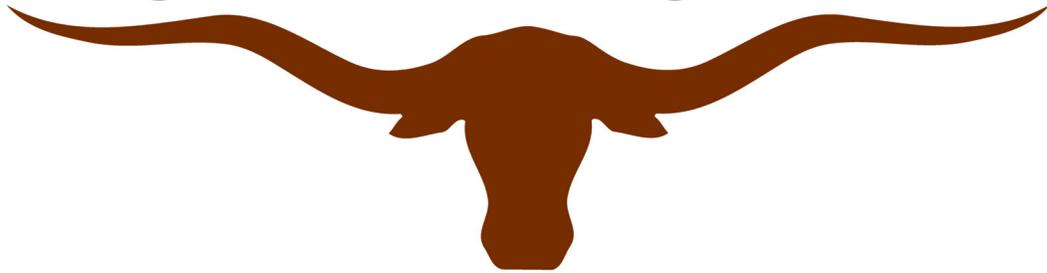
**FUND STATEMENT****FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International Airport (DFW) and Dallas Love Field (DAL). Collectively, the three airports support more than 230,000 flight operations per year which is 32% of the combined operations at DFW and DAL.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports and a profit-sharing arrangement at Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

**FORT WORTH**



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY  
FY2013**

**REVENUES:**

Meacham Airport Operations	\$2,708,129
Alliance Airport Revenue	1,716,984
Spinks Airport Operations	269,000
Administration	<u>220,000</u>

**TOTAL REVENUE** \$4,914,113

Use/(Source) of Fund Balance \$0

**TOTAL SOURCE OF FUNDS** \$4,914,113

**EXPENDITURES:**

Personnel Services	\$1,675,117
Supplies	190,397
Contractual Services	<u>2,993,099</u>

**TOTAL RECURRING EXPENSES** \$4,858,613

**DEBT SERVICE AND CAPITAL OUTLAY:**

Capital Outlays	\$55,500
Debt Service	<u>0</u>

**TOTAL DEBT SERVICE AND CAPITAL OUTLAY** \$55,500

**TOTAL EXPENDITURES** \$4,914,113

**PROJECTED  
FY2013 CASH FLOW  
MUNICIPAL AIRPORTS FUND**

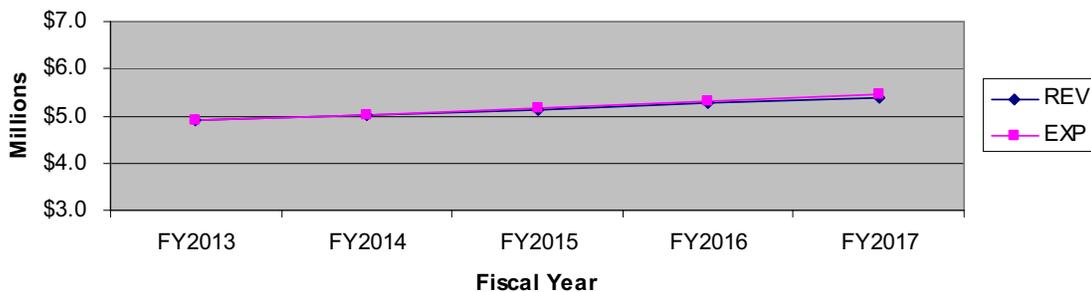
Cash Balance as of 9/30/12 *	<b>\$1,863,846</b>
Plus: Projected Revenues	\$4,914,113
Less: Projected Expenditures	<b>(\$4,914,113)</b>
Estimated Available Cash as of 9/30/13	<b>\$1,863,846</b>

\* Preliminary fund balance due to pending audit of actual fund balances

**MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST  
FISCAL YEAR 2013 THROUGH 2017**

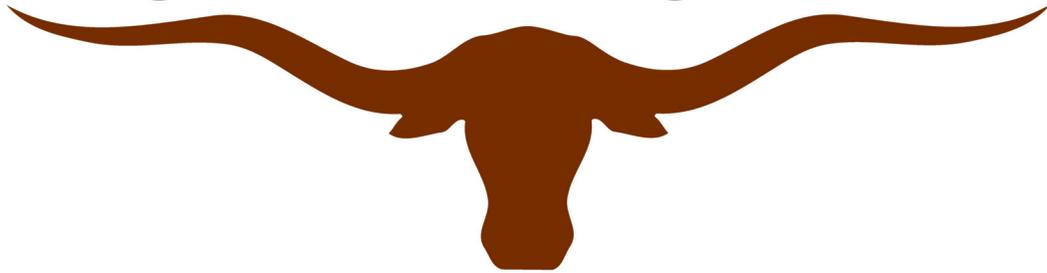
	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
<b>Beginning Cash Balance</b>	\$1,863,846	\$1,863,846	\$1,847,447	\$1,817,104	\$1,772,087
<b>Revenues*</b>					
Interest	\$10,000	\$10,250	\$10,558	\$10,874	\$11,200
Fuel Flowage	\$888,329	\$910,537	\$937,853	\$965,989	\$994,969
ACFT Landing Fees	\$949,284	\$973,016	\$1,002,207	\$1,032,273	\$1,063,241
Land Revenue	\$1,324,300	\$1,357,408	\$1,398,130	\$1,440,074	\$1,483,276
Hangar Revenue	\$856,400	\$877,810	\$904,144	\$931,269	\$959,207
Other Revenue	\$885,800	\$885,800	\$885,800	\$885,800	\$885,800
<b>Total Revenue</b>	<b>\$4,914,113</b>	<b>\$5,014,821</b>	<b>\$5,138,691</b>	<b>\$5,266,278</b>	<b>\$5,397,693</b>
<b>Total Resources</b>	<b>\$6,777,959</b>	<b>\$6,878,667</b>	<b>\$6,986,138</b>	<b>\$7,083,382</b>	<b>\$7,169,780</b>
<b>Expenditures</b>					
Personnel Services	\$1,675,117	\$1,712,637	\$1,752,559	\$1,793,989	\$1,842,531
Supplies	\$190,397	\$195,157	\$201,012	\$207,042	\$213,253
Contractual	\$2,993,099	\$3,067,926	\$3,159,964	\$3,254,763	\$3,352,406
Capital	\$55,500	\$55,500	\$55,500	\$55,500	\$55,500
Debt Service	\$0	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$4,914,113</b>	<b>\$5,031,220</b>	<b>\$5,169,034</b>	<b>\$5,311,295</b>	<b>\$5,463,691</b>
Projected Variance	\$0	(\$16,399)	(\$30,343)	(\$45,016)	(\$65,998)
Projected Cash Balance	\$1,863,846	\$1,847,447	\$1,817,104	\$1,772,087	\$1,706,089
Reserve Requirement (20%)	\$971,723	\$995,144	\$1,022,707	\$1,051,159	\$1,081,638
Excess/(Deficit)	\$892,123	\$852,303	\$794,397	\$720,928	\$624,451

**MUNICIPAL AIRPORTS FUND  
PROJECTED REVENUES AND EXPENDITURES**



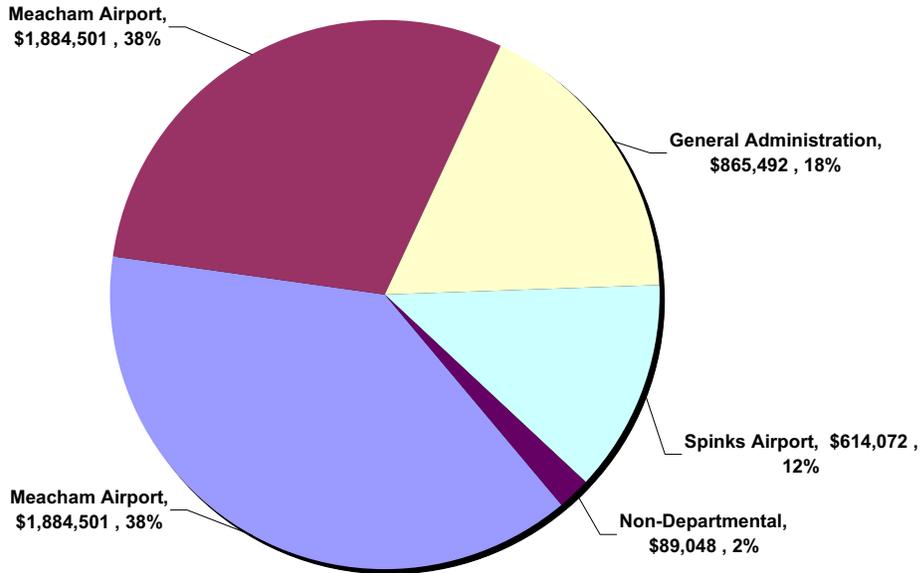
\*This model does **not** reflect any rate increases for the next five years.

**FORT WORTH**

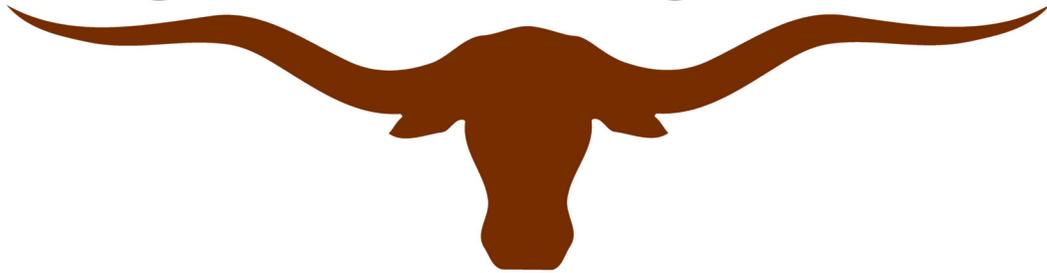


**COMPARISON OF MUNICIPAL AIRPORT FUND  
EXPENDITURES**

	<b>ACTUAL FY2010</b>	<b>ACTUAL FY2011</b>	<b>BUDGET FY2012</b>	<b>REVISED BUDGET FY2012</b>	<b>RE-ESTIMATE FY2012</b>	<b>ADOPTED FY2013</b>
Meacham Airport	\$1,467,386	\$1,730,448	\$1,750,456	\$1,809,456	\$1,809,456	\$1,884,501
Alliance Airport	1,665,469	1,797,357	1,261,920	1,261,920	1,274,420	1,461,000
General Administration	1,551,342	12,082,794	1,977,570	2,007,525	2,007,525	865,492
Spinks Airport	493,665	513,041	460,342	460,342	460,342	614,072
Non-Departmental	113,916	824,173	64,524	2,284,420	1,141,479	89,048
Depreciation	7,588,403	7,278,360	0	0	0	0
Heliport	<u>0</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b>\$12,880,181</b>	<b>\$24,226,173</b>	<b>\$5,524,812</b>	<b>\$7,833,663</b>	<b>\$6,693,222</b>	<b>\$4,914,113</b>

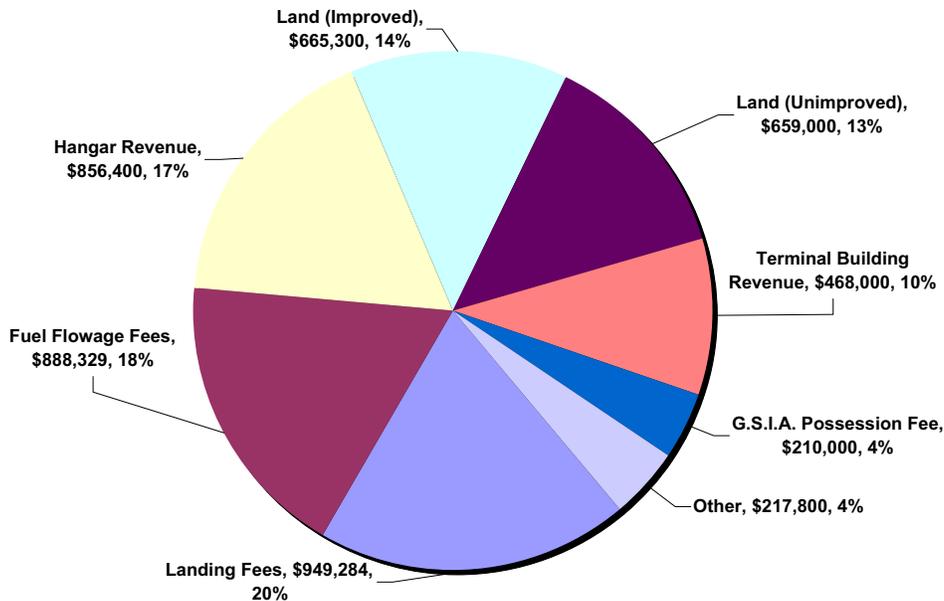


**FORT WORTH**

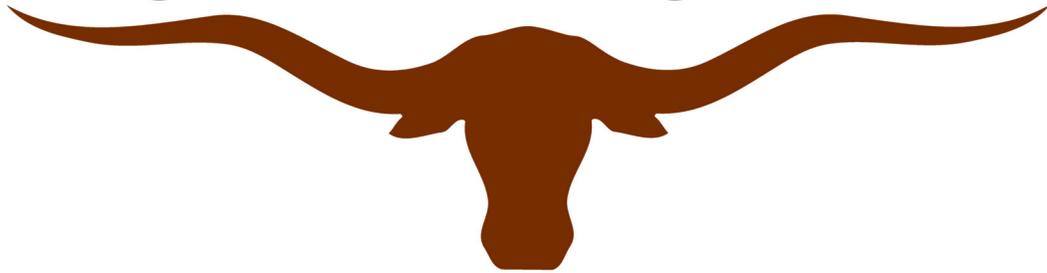


**COMPARISON OF MUNICIPAL AIRPORTS FUND REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Landing Fees	\$0	\$1,273,528	\$760,000	\$760,000	\$863,000	\$949,284
Fuel Flowage Fees	459,926	901,343	849,000	849,000	871,092	888,329
Hangar Revenue	630,550	824,571	729,447	729,447	913,747	856,400
Land (Improved)	190,683	541,152	600,000	600,000	700,000	665,300
Land (Unimproved)	710,643	669,915	680,000	680,000	680,000	659,000
Terminal Building Revenue	352,531	384,032	320,000	320,000	467,500	468,000
G.S.I.A. Possession Fee	212,161	212,161	210,000	210,000	210,000	210,000
Miscellaneous L/H Income	50,773	75,966	78,000	78,000	78,000	69,000
FAA Lease Revenue	62,700	62,942	62,700	62,700	62,700	62,700
Aircraft Parking	0	47,310	57,400	57,400	57,400	45,000
Other Building Revenue	19,883	19,586	19,100	19,100	19,100	19,100
Miscellaneous Income	16,069	22,267	13,000	13,000	13,000	12,000
Interest on Investment	16,622	12,146	10,000	10,000	10,000	10,000
Gas Lease Bonus/Royalties	0	0	1,071,641	1,136,641	1,136,641	0
Intra-Fund Transfer P240	572,820	2,046,350	64,524	865,424	865,624	0
Salvage Sales	118	0	0	0	0	0
Unrealized Gain	699	7,496	0	0	0	0
Easements for Pipelines	44,533	0	0	0	0	0
Transfers from GC10	0	2,053,742	0	0	0	0
Transfers from FE71	0	6,939	0	0	0	0
Transfer from GASB 10	4,959	177	0	0	0	0
Transfers In GG14	0	29,688	0	0	0	0
Intra-Fund Transfer	15,000	0	0	0	0	0
Alliance Revenue Sharing	<u>1,509,346</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b>\$4,870,016</b>	<b>\$9,191,311</b>	<b>\$5,524,812</b>	<b>\$6,390,712</b>	<b>\$6,947,804</b>	<b>\$4,914,113</b>



**FORT WORTH**



**FUND BUDGET SUMMARY****DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0551401

**SUMMARY OF FUND RESPONSIBILITIES:**

The Aviation Department oversees a system of airports, which include Fort Worth Alliance, Fort Worth Meacham International Airport and Fort Worth Spinks Airport. These airports operate in coordination with Dallas/Fort Worth International Airport to meet the general aviation needs of the area. The Department is responsible for planning, operating, and promoting these facilities. Aviation Administration is responsible for aviation planning, grant administration, capital projects, and staff support functions for all airports. Airport managers work with airport tenants, manage projects and oversee and maintain airport infrastructure in compliance with Federal Aviation Administration (FAA) standards.

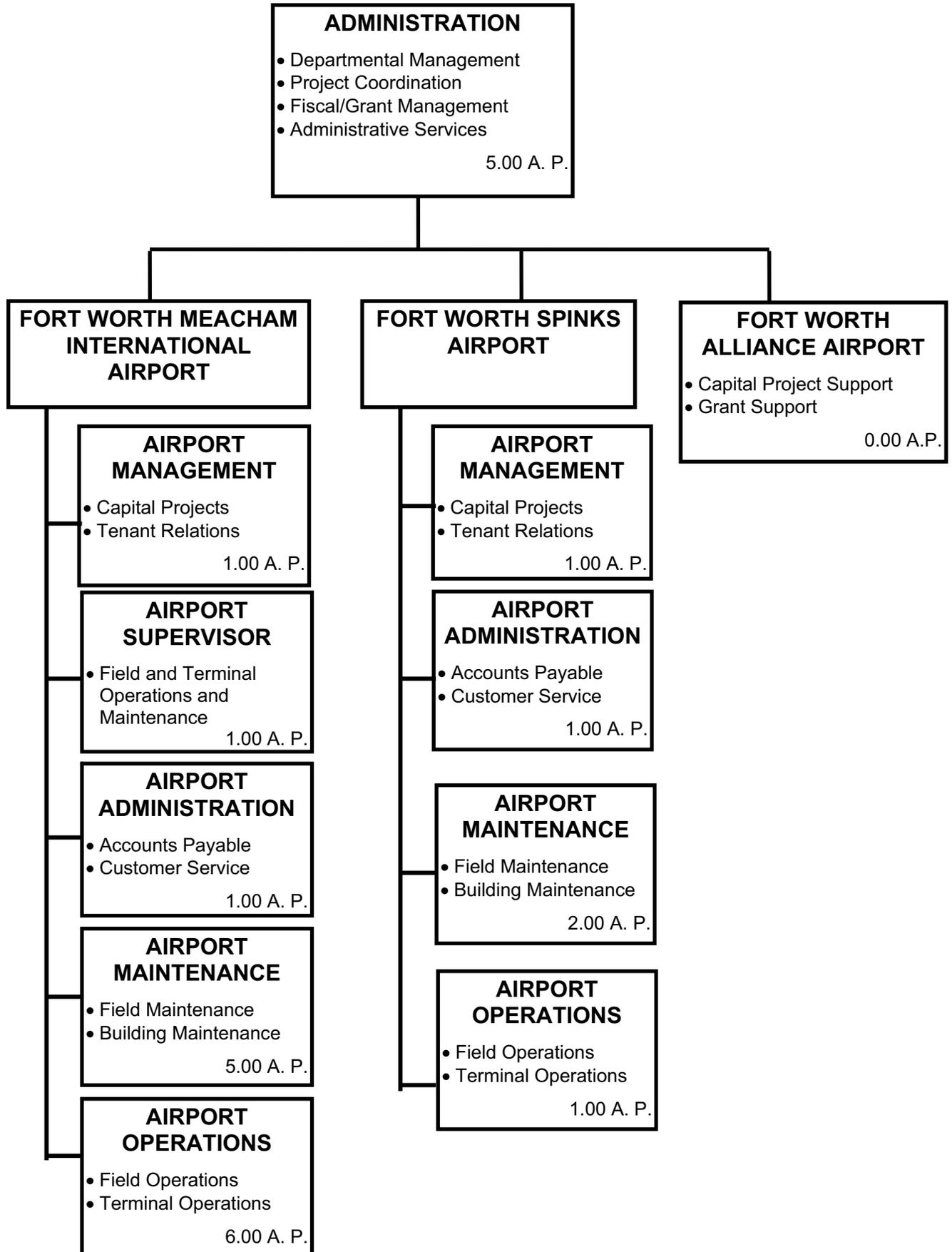
Fort Worth Alliance Airport was completed by the City in 1989, and is one component of a master-planned, mixed-use community known as Alliance Texas developed by Hillwood. The Alliance Texas development serves as an inland logistics port with air, rail and trucking. The Alliance Airport infrastructure and grounds are maintained by Alliance Air Services through a management agreement with the City. The Aviation Administration staff supports the grants and capital projects at Alliance. Alliance has two runways, precision instrument approaches and a 24 hour FAA control tower. Several companies provide aviation services at Alliance.

Fort Worth Meacham International Airport began serving the community in 1925. Meacham has three runways, precision instrument approaches and a 24 hour FAA control tower. A large variety of companies that provide aviation services choose Meacham as a base of operations. The Aviation Department maintains the infrastructure, grounds and some buildings at Meacham, most notably the terminal building.

Fort Worth Spinks Airport became a part of the City system in 1988 when the Oak Grove Airport was acquired from a private operator and expanded. Spinks has two runways, a precision instrument approach, and an FAA contract control tower. A variety of companies that provide aviation services choose Spinks as a base of operations. The Aviation Department maintains the infrastructure, grounds, tower and some buildings at Spinks.

<b>Allocations</b>	<b>Actual FY2011</b>	<b>Adopted FY2012</b>	<b>Proposed Budget FY2013</b>	<b>Adopted Budget FY2013</b>
<b>Personnel Services</b>	\$ 1,891,772	\$ 1,669,255	\$ 1,675,117	\$ 1,675,117
<b>Supplies</b>	197,550	184,665	190,397	190,397
<b>Contractual</b>	21,580,591	3,628,892	2,993,099	2,993,099
<b>Capital Outlay</b>	556,260	42,000	55,500	55,500
<b>Debt Service</b>	0	0	0	0
<b>Total Expenditures</b>	\$ 24,226,173	\$ 5,524,812	\$ 4,914,113	\$ 4,914,113
<b>Authorized Positions</b>	24.00	24.00	24.00	24.00

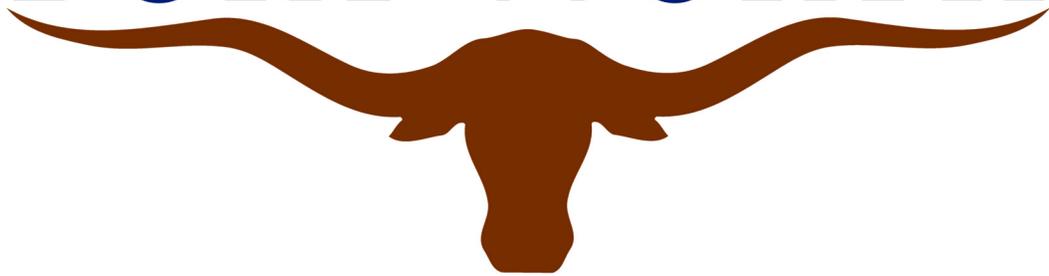
# MUNICIPAL AIRPORTS FUND – 24.00 A.P.



**SIGNIFICANT BUDGET CHANGES**

<b>DEPARTMENT:</b>	<b>FUND/CENTER</b>		
AVIATION	PE40/0551000:0551401		
<b>CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED</b>			
<b>FY2012 ADOPTED:</b>	\$5,524,812	<b>A.P.</b>	24.00
<b>FY2013 ADOPTED:</b>	\$4,914,113	<b>A.P.</b>	24.00
<p>A) The adopted budget decreases by (\$962,216) for the elimination of one time funding in transfers out associated with the ERP Phase II payment completed in FY2012.</p> <p>B) The adopted budget increases by \$129,080 for additional payments to Alliance Air Services per the 80%/20% revenue split agreement in the contract for management services at Alliance Airport.</p> <p>C) The adopted budget increases by a net of \$81,829 primarily for contractual services for control tower management and terminal lease payments at Spinks Airport and custodial, maintenance, mowing and related operational services at both Meacham and Spinks Airports.</p> <p>D) The adopted budget increases by \$70,000 for facility replacements and repairs per the FAA contract agreement at the Alliance Control Tower.</p> <p>E) The adopted budget decrease by (\$54,487) for the cost of employees assigned from other departments for maintenance and improvement projects performed on airport properties.</p> <p>F) The adopted budget increases by \$27,873 for General Fund administrative service fees.</p> <p>G) The adopted budget increases by \$25,000 for consultants and professional service to provide marketing assistance to gain more exposure for Meacham and Spinks Airports as a business recruitment initiative.</p> <p>H) The adopted budget increases by \$24,524 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).</p> <p>I) The adopted budget increases by \$23,796 for salaries of regular employees through position adjustments in response to turnover as calculated by the salary and benefits forecast system.</p> <p>J) The adopted budget decreases by (\$20,580) for Equipment Services Department (ESD) Outside Repairs, Parts, Labor and Fuel based on ESD projected expenditure in this department for FY2013.</p> <p>K) The adopted budget increases by \$18,386 for facility repair and maintenance supplies for airfield lighting, signs and other related materials for Meacham Airport.</p> <p>L) The adopted budget increases by \$17,658 for commercial insurance deductibles as provided by Financial Management Services and allocated to this department.</p> <p>M) The adopted budget decreases by (\$11,616) for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.</p> <p>N) The adopted budget increases by \$11,607 for workers compensation based on cost projections prepared by Human Resources and allocated to this department.</p>			

**FORT WORTH**



## DEPARTMENTAL OBJECTIVES AND MEASURES

**DEPARTMENT:**

### AVIATION

**DEPARTMENT PURPOSE**

The Fort Worth Aviation Department is responsible for three of the eleven reliever airports in the DFW metroplex. These airports, Alliance, Meacham and Spinks, meet the aviation needs of the Fort Worth area with facilities provided by the Aviation Department and services provided by a variety of companies. The facilities are managed by City staff at Meacham and Spinks and are managed by Alliance Air Services at Alliance Airport.

Capital improvements are funded at all three airports through a combination of Aviation Department funds and federal and state grants. These projects include maintenance of existing and construction of new infrastructure of aviation users.

**FY2013 DEPARTMENTAL OBJECTIVES**

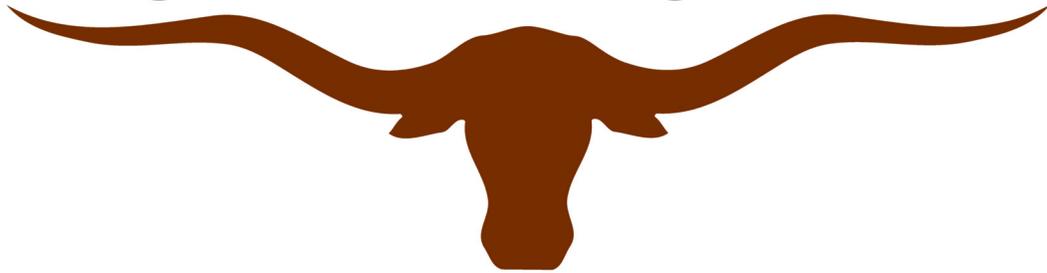
To develop and implement a plan to market and increase public awareness of the City of Fort Worth's Airport System.

To improve the conditions of airport facilities and infrastructure in order to attract additional based and transient customers.

To accommodate the long-term needs of the aviation community by making land available for aviation facilities.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
No. of Aircraft operations-Spinks	55,950	56,000	57,000
No. of Aircraft Operations-Meacham	74,659	80,000	80,000
No. of Aircraft Operations-Alliance	118,342	108,000	180,000
Operations as % of DFW Relievers	32%	32%	32%
Fuel Flowage (Gallons in Thousands)	6,656	6,700	6,800
Number of Based Aircraft	430	430	450
Number of Special Events Hosted	0	1	2

**FORT WORTH**



**DEPARTMENTAL SUMMARY BY CENTER**

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 12,082,794	\$ 1,977,570	\$ 865,492	\$ 865,492	5.00	7.00	5.00	5.00
0551002	NON-DEPARTMENTAL	824,173	64,524	89,048	89,048	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 12,906,967</u>	<u>\$ 2,042,094</u>	<u>\$ 954,540</u>	<u>\$ 954,540</u>	<u>5.00</u>	<u>7.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 1,730,448	\$ 1,750,456	\$ 1,884,501	\$ 1,884,501	15.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 1,730,448</u>	<u>\$ 1,750,456</u>	<u>\$ 1,884,501</u>	<u>\$ 1,884,501</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 513,041	\$ 460,342	\$ 614,072	\$ 614,072	4.00	3.00	5.00	5.00
	Sub-Total	<u>\$ 513,041</u>	<u>\$ 460,342</u>	<u>\$ 614,072</u>	<u>\$ 614,072</u>	<u>4.00</u>	<u>3.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 1,797,357	\$ 1,261,920	\$ 1,461,000	\$ 1,461,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,797,357</u>	<u>\$ 1,261,920</u>	<u>\$ 1,461,000</u>	<u>\$ 1,461,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>HELIPORT</u>								
0551401	HELIPORT OPERATION	\$ 0	\$ 10,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00

**DEPARTMENTAL SUMMARY BY CENTER**

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 0	\$ 10,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>NON-DEPARTMENTAL</u>								
0554000	NON-DEPARTMENTAL	\$ 7,278,360	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 7,278,360	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<b>TOTAL</b>	\$ 24,226,173	\$ 5,524,812	\$ 4,914,113	\$ 4,914,113	24.00	24.00	24.00	24.00