

FUND STATEMENT**FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on the Fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International Airport (DFW) and Dallas Love Field (DAL). Collectively, the three airports support more than 230,000 flight operations per year which is 32% of the combined operations at DFW and DAL.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports and a profit-sharing arrangement at Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

FORT WORTH



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FY2015**

REVENUES:

Land (Improved)	\$1,431,398
Hangar Revenue	1,062,505
Fuel Flowage Fees	953,000
Landing Fees	892,000
FAA Lease Revenue	170,000
Terminal Building Revenue	156,000
G.S.I.A. Possession Fee	140,000
Other Building Revenue	68,161
Intra-fund Transfer	55,000
Aircraft Parking	51,000
Miscellaneous Revenue	40,000
Permits	18,120
Interest on Investment	<u>10,000</u>

TOTAL REVENUE \$5,047,184

Use/(Source) of Fund Balance \$0

TOTAL SOURCE OF FUNDS \$5,047,184

EXPENDITURES:

Personnel Services	\$1,789,241
Supplies	168,541
Contractual Services	<u>2,844,402</u>

TOTAL RECURRING EXPENSES \$4,802,184

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlays	\$245,000
Debt Service	<u>0</u>

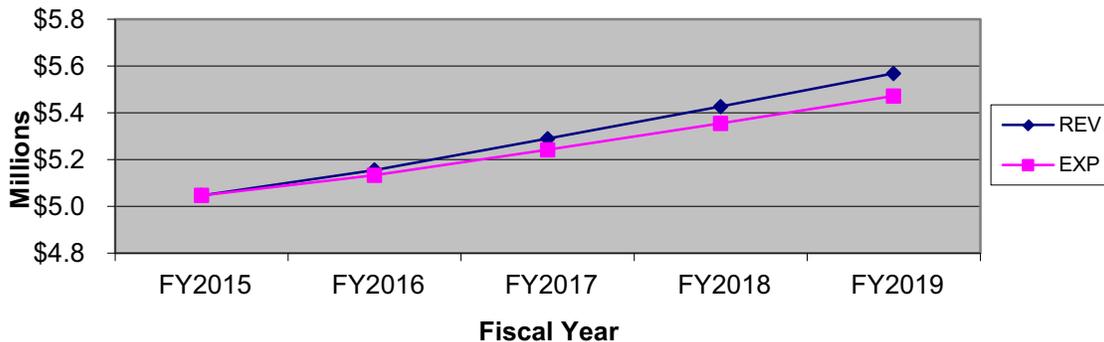
TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$245,000

TOTAL EXPENDITURES \$5,047,184

MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST FISCAL YEAR 2015 THROUGH 2019

	FY2015 Adopted	FY2016 Projected	FY2017 Projected	FY2018 Projected	FY2019 Projected
Beginning Cash Balance	\$2,421,839	\$2,421,839	\$2,444,502	\$2,491,730	\$2,563,640
Revenues*					
Interest	\$10,000	\$10,250	\$10,558	\$10,874	\$11,200
Fuel Flowage	\$953,000	\$976,825	\$1,006,130	\$1,036,314	\$1,067,403
ACFT Landing Fees	\$892,000	\$914,300	\$941,729	\$969,981	\$999,080
Land Revenue	\$1,431,398	\$1,467,183	\$1,511,198	\$1,556,534	\$1,603,230
Hangar Revenue	\$1,062,505	\$1,089,068	\$1,121,740	\$1,155,392	\$1,190,054
Other Revenue	<u>\$698,281</u>	<u>\$698,281</u>	<u>\$698,281</u>	<u>\$698,281</u>	<u>\$698,281</u>
Total Revenue	\$5,047,184	\$5,155,907	\$5,289,635	\$5,427,376	\$5,569,249
Total Resources	\$7,469,023	\$7,577,746	\$7,734,137	\$7,919,106	\$8,132,889
Expenditures					
Personnel Services	\$1,789,241	\$1,799,977	\$1,816,493	\$1,834,123	\$1,852,949
Supplies	\$168,541	\$172,755	\$177,937	\$183,275	\$188,774
Contractual	\$2,844,402	\$2,915,512	\$3,002,977	\$3,093,067	\$3,185,859
Capital	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$5,047,184	\$5,133,244	\$5,242,408	\$5,355,465	\$5,472,582
Projected Variance	\$0	\$22,663	\$47,228	\$71,911	\$96,667
Projected Cash Balance	\$2,421,839	\$2,444,502	\$2,491,730	\$2,563,640	\$2,660,308
Reserve Requirement (20%)	\$960,437	\$977,649	\$999,482	\$1,022,093	\$1,045,516
Excess/(Deficit)	\$1,461,402	\$1,466,853	\$1,492,248	\$1,541,547	\$1,614,792

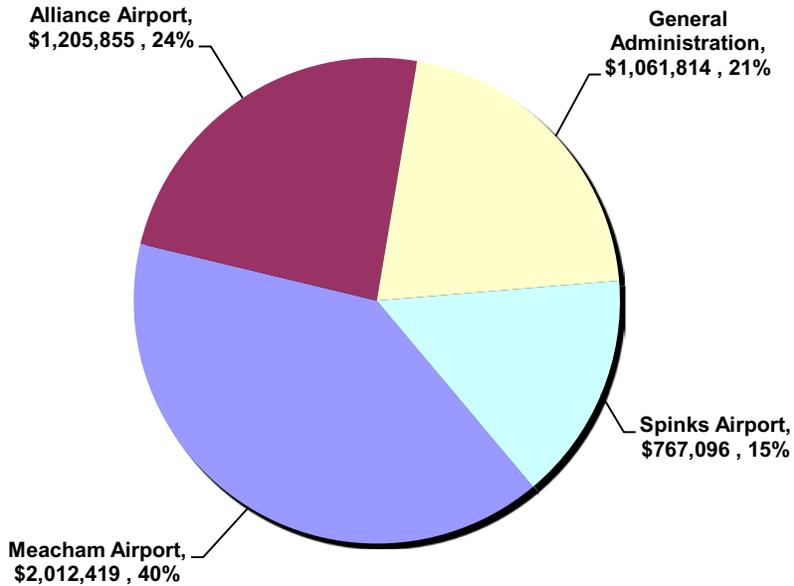
MUNICIPAL AIRPORTS FUND PROJECTED REVENUES AND EXPENDITURES



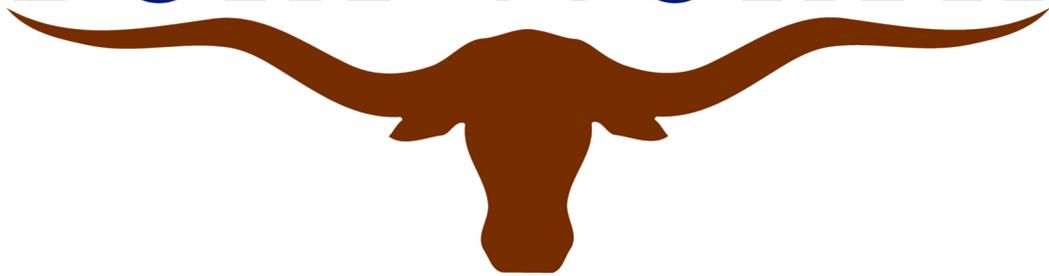
*This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL AIRPORT FUND
EXPENDITURES**

	ACTUAL FY2012	BUDGET FY2013	BUDGET FY2014	REVISED BUDGET FY2014	ADOPTED FY2015
Meacham Airport	\$1,745,282	\$2,420,021	\$2,004,855	\$2,527,604	\$2,012,419
Alliance Airport	1,272,474	1,417,106	1,371,000	1,371,000	1,205,855
General Administration	2,648,324	1,817,154	892,875	892,875	1,061,814
Spinks Airport	588,529	603,977	564,823	704,823	767,096
Non-Departmental	<u>7,803,966</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$14,058,575	\$6,258,258	\$4,833,553	\$5,496,302	\$5,047,184

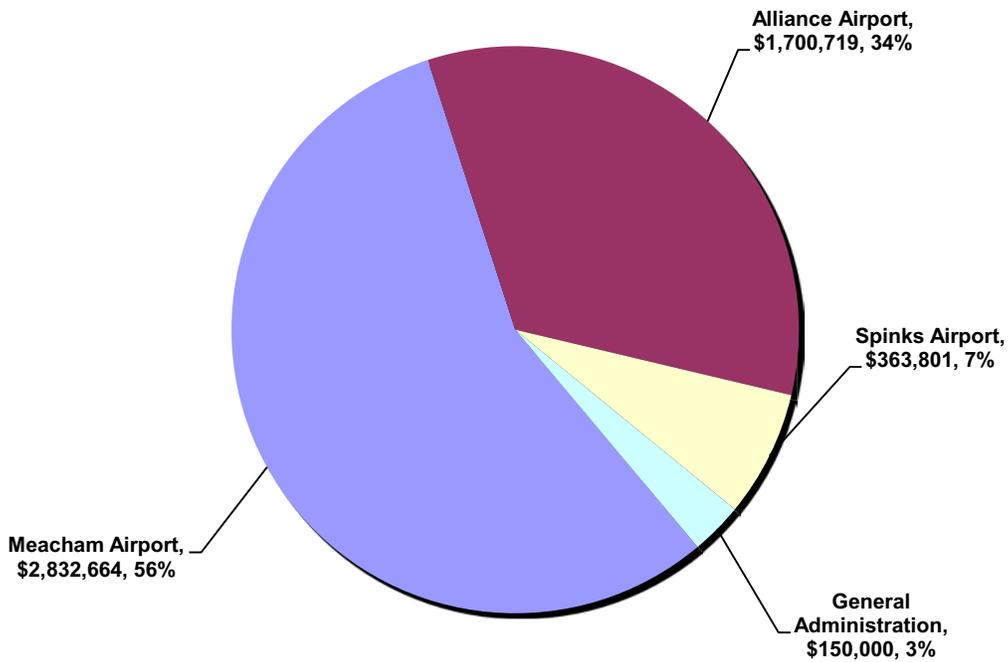


FORT WORTH

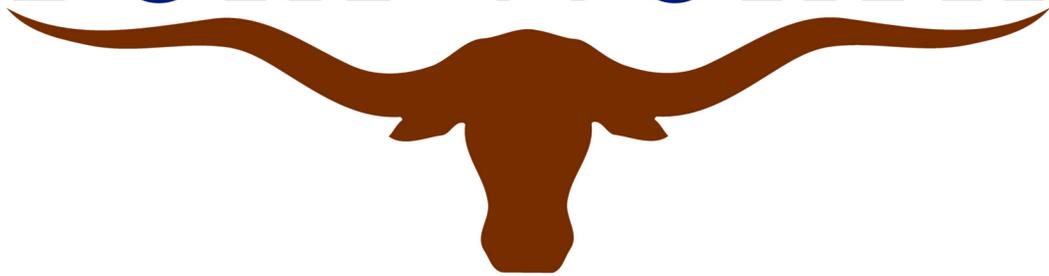


COMPARISON OF MUNICIPAL AIRPORTS FUND REVENUES

	ACTUAL FY2012	ACTUAL FY2013	BUDGET FY2014	REVISED BUDGET FY2014	ADOPTED FY2015
Meacham Airport	\$2,679,304	\$3,463,051	\$2,640,354	\$3,140,354	\$2,832,664
Alliance Airport	1,848,930	1,469,881	1,716,984	1,716,984	1,700,719
Spinks Airport	274,943	308,435	316,215	456,215	363,801
General Administration	<u>1,288,559</u>	<u>1,262,275</u>	<u>160,000</u>	<u>160,000</u>	<u>150,000</u>
TOTAL	\$6,091,736	\$6,503,642	\$4,833,553	\$5,473,553	\$5,047,184



FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: AVIATION	FUND/CENTER PE40/0551000:0551301
--------------------------------	--

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Aviation Department oversees a system of airports, which include Fort Worth Alliance Airport (Alliance), Fort Worth Meacham International Airport (Meacham) and Fort Worth Spinks Airport (Spinks). The Department is responsible for airport operations, budget administration, grant administration, facility and land leasing and capital project planning for all airports. Airport management oversees and maintains the airports infrastructure in compliance with Federal Aviation Administration (FAA) regulations.

Alliance, constructed in 1989, is one component of a master planned mixed use community known as Alliance Texas developed by Hillwood. The airport serves as an inland logistics port with air, rail and trucking. Alliance has two runways, precision instrument approaches and a 24 hour FAA control tower. The infrastructure and grounds at Alliance are maintained by Alliance Air Management through a management agreement with the City.

Meacham, constructed in 1925, was the first airport in the Fort Worth system and has a rich history of providing aeronautical services to the community. The airport is named after H. C. Meacham who was the Mayor of Fort Worth from 1925 to 1927. Meacham was named the 2013 Airport of the Year by the Texas Department of Transportation Aviation Division. Meacham has three runways, precision instrument approaches and a 24 hour FAA control tower. A large variety of companies that provide aviation services choose Meacham as a base of operations.

Spinks became a part of the system in 1988 when the Oak Grove Airport was acquired from a private operator Maurice Hunter "Pappy" Spinks, a renowned aerobatic competitor/promoter and aviation manufacturer. Spinks has two runways, a precision instrument approach, and an FAA contract control tower. A variety of companies that provide aviation services choose Spinks as a base of operations.

Allocations	Actual FY2013	Adopted FY2014	Proposed Budget FY2015	Adopted Budget FY2015
Personnel Services	\$ 1,779,248	\$ 1,651,088	\$ 1,789,241	\$ 1,789,241
Supplies	189,838	189,785	168,541	168,541
Contractual	4,241,561	2,852,680	2,844,402	2,844,402
Capital Outlay	47,611	140,000	245,000	245,000
Debt Service	0	0	0	0
Total Expenditures	\$ 6,258,258	\$ 4,833,553	\$ 5,047,184	\$ 5,047,184
Authorized Positions	24.00	24.00	24.00	24.00

Municipal Airports Fund – 24.0 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	PE40/0551000:0551301		
CHANGES FROM FY2014 ADOPTED TO FY2015 ADOPTED			
FY2014 ADOPTED:	\$4,833,553	A.P.	24.00
FY2015 ADOPTED:	\$5,047,184	A.P.	24.00
<p>A) The adopted budget decreases by a net of (\$278,275) for costs associated with elimination of the \$328,275 FY2014 budget transfer to the General Fund for the cost of three fire fighters serving Station 44 per the Federal Aviation Administration's (FAA) regulation that limit the type of expenses airports are liable for. As such, the Aviation Fund will transfer \$50,000 to the General Fund for fire protection service provided by the Fire Department at Meacham Airport.</p> <p>B) The adopted budget decreases by a net of (\$208,578) for contractual costs associated with facility repairs, maintenance and cleaning for Meacham Administration Building due to the construction of a new replacement terminal.</p> <p>C) The adopted budget increases by \$138,000 for the reinstatement of transfers to Risk Management for costs associated with commercial insurance and insurance deductibles.</p> <p>D) The adopted budget increases by \$112,000 for costs associated with advertising and marketing expenses for a campaign for the Spinks Airport.</p> <p>E) The adopted budget increases by \$105,000 for a one-time purchase of construction and maintenance equipment in FY2015.</p> <p>F) The adopted budget increases by \$92,455 for costs associated with consultants and other professionals.</p> <p>G) The adopted budget increases by \$79,208 for maintenance costs associated with contractual pavement maintenance.</p> <p>H) The adopted budget increases by \$67,920 for costs associated with the implementation of a 4% across-the-board salary increase for general employees, plus an additional 1% payroll increase to address specific classifications with recruitment and retention challenges.</p> <p>I) The adopted budget increases by a net of \$34,680 for group health costs based on plan migration and turn-over.</p> <p>J) The adopted budget decreases by a net of (\$30,386) for costs associated with facility maintenance and repairs during construction of the new Meacham Administration Building.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

AVIATION

DEPARTMENT PURPOSE

The Fort Worth Aviation Department is responsible for three of the eleven reliever airports in the DFW Metrolplex. These airports, Alliance, Meacham and Spinks, meet the aviation needs of the Fort Worth area with facilities provided by the Aviation Department and services provided by a variety of companies. The facilities are managed by City staff at Meacham and Spinks and are managed by Alliance Air Services at Alliance Airport.

Capital improvements are funded at all three airports through federal and state grants with a ten percent match from Aviation Department funds. These projects include maintenance of existing and construction of new infrastructure.

FY2015 DEPARTMENTAL OBJECTIVES

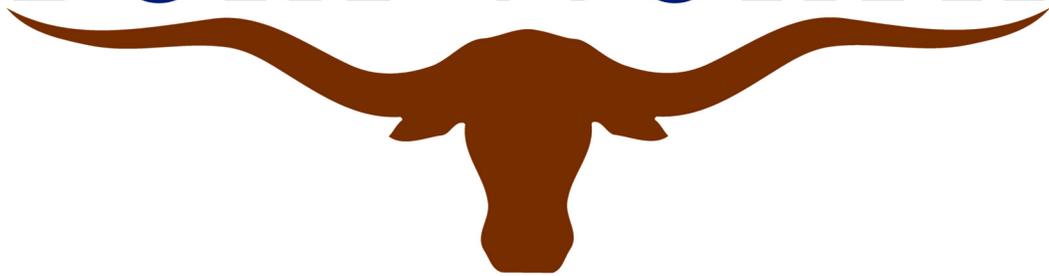
To market and increase public awareness of the City of Fort Worth's Airport System.

To improve the conditions of airport facilities and infrastructure in order to attract additional based and transient customers.

To accommodate the long-term needs of the aviation community by making land available for aviation facilities.

DEPARTMENTAL MEASURES	ACTUAL FY2013	ESTIMATED FY2014	PROJECTED FY2015
No. of Aircraft operations-Spinks	59,800	60,000	60,200
No. of Aircraft Operations-Meacham	88,300	90,000	91,700
No. of Aircraft Operations-Alliance	109,400	110,000	110,600
Operations as % of DFW Relievers	32%	32%	35%
Fuel Flowage (Gallons in Thousands)	7,800	7,800	7,900
Number of Based Aircraft	573	590	500
Number of Special Events Hosted	3	5	7

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2013	Adopted Budget FY2014	Proposed Budget FY2015	Adopted Budget FY2015	Adopted Budget FY2013	Adopted Budget FY2014	Proposed Budget FY2015	Adopted Budget FY2015
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 1,005,968	\$ 887,346	\$ 1,061,814	\$ 1,061,814	5.00	7.00	7.00	7.00
0551002	NON-DEPARTMENTAL	811,186	5,529	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,817,154</u>	<u>\$ 892,875</u>	<u>\$ 1,061,814</u>	<u>\$ 1,061,814</u>	<u>5.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 2,420,021	\$ 2,004,855	\$ 2,012,419	\$ 2,012,419	14.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 2,420,021</u>	<u>\$ 2,004,855</u>	<u>\$ 2,012,419</u>	<u>\$ 2,012,419</u>	<u>14.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 603,977	\$ 564,823	\$ 767,096	\$ 767,096	5.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 603,977</u>	<u>\$ 564,823</u>	<u>\$ 767,096</u>	<u>\$ 767,096</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 1,417,106	\$ 1,371,000	\$ 1,205,855	\$ 1,205,855	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,417,106</u>	<u>\$ 1,371,000</u>	<u>\$ 1,205,855</u>	<u>\$ 1,205,855</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 6,258,258	\$ 4,833,553	\$ 5,047,184	\$ 5,047,184	24.00	24.00	24.00	24.00

FORT WORTH

