City of Fort Worth

2015 Comprehensive Plan Progress & Priorities Biennial Report

FY13-FY14 Progress
FY15-FY16 Priorities

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Statement of Purpose

Overview

The Comprehensive Plan Progress and Priorities Biennial Report highlights the City's progress in accomplishing the City Council's Strategic Goals during the previous two years and establishes priorities for the next two years. The City Council's five Strategic Goals provide a framework for the Comprehensive Plan and for the City's departmental business plans. The report identifies key Comprehensive Plan objectives that directly support achievement of the Strategic Goals.

This report is organized into three sections. Section 1 provides a brief overview of changes to Fort Worth's population, economy, transportation and development projects for Fiscal Years (FY) 2013-2014. Section 2 outlines future priorities for FY15-16 based on the City's Council's five Strategic Goals. Lastly, Section 3 highlights major capital improvement project completed in FY13-FY14.

City Council's Strategic Goals

- Make Fort Worth the nation's **safest major city**.
- Improve **mobility** and **air quality**.
- Create and maintain a **clean, attractive city**.
- Strengthen the **economic base**, develop the **future workforce** and create quality **job opportunities**.
- Promote **orderly** and **sustainable development**.
Fort Worth continues to be recognized for its outstanding quality of life and is currently ranked as one of the nation’s top 10 most livable cities by Partners for Livable Communities. In addition, Fort Worth has also topped several other list rankings and received many accolades, some of which include:

- Downtown Fort Worth is No. 1 on Top 10 Best Downtowns according to Livability.com. (2014)
- Forbes Magazine ranked Fort Worth No. 3 on its list of "Best Cities for Job Seekers." (2013)
- Fort Worth ranks No. 6 on the list of "Fastest Growing Cities Since the Recession" by Forbes Magazine. (2013)
- Fort Worth is the top Texas city for job growth and No. 4 in the U.S. according to NewGeography.com. (2013)
- Fort Worth is the No. 1 Big City for Home Ownership among the 25 most populous cities in the U.S. according to nerdwallet.com. (2013)
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Fort Worth Overview

1.0 Population

According to recent U.S. Census Bureau data, Fort Worth was the fastest growing large city of more than 500,000 population in the nation between April 1, 2000 and April 1, 2010. From 2000 to 2010, Fort Worth’s total population increased by 206,512 persons. This represents an average annual increase of approximately 20,650 persons, a growth rate of 3.9 percent per year. This was a much faster growth rate than the City experienced during the 1990s. Fort Worth’s total population increased from 447,619 in 1990 to 534,694 in 2000, an average annual growth rate of approximately 2 percent.

Since April 1, 2010, Fort Worth’s growth rate has slowed compared with the rapid growth of the 2000s and is more in line with growth experienced in the 1990s. Between April 1, 2010 and July 1, 2013, Fort Worth added an additional 51,521 people for an estimated total population of 792,727 according to the U.S. Census Bureau. This represents an annual average growth rate of 1.9 percent.

According to the U.S. Census Bureau, the fastest growing North Texas Counties (Collin, Dallas, Denton and Tarrant) added an average of 16 to 28 thousand new residents per year between April 1, 2010 and July 1, 2013. Tarrant County increased by 102,507 persons with about 50% of that increase occurring within Fort Worth (51,521). Accommodating population growth in a more sustainable way is an important challenge facing communities across the country, and Fort Worth is working to meet the challenge. The City of Fort Worth’s Comprehensive Plan contains goals, objectives, policies, and strategies to help Fort Worth attain a more sustainable future.

Figure 8: Sources: U.S. Census Bureau, 1950-2013; North Central Texas Council of Governments (NCTCOG), 2014; Planning and Development Department, 2014.
1.1 Economy

Building permit volume remained steady during the fourth quarter, with volume remaining consistent compared to the same quarter in FY13. Existing values have seen a positive trend. According to the Dallas Morning News, Dallas-area home sales have risen almost 20 percent from the last year, and prices have jumped more than 10 percent — more than double the average annual increase North Texas usually sees.

The overall economic outlook for Fort Worth remains positive. Sales taxes have climbed steadily since the recession ended in late 2010. Declining unemployment rates and continued population growth suggest these trends should continue through the end of 2015. Existing households are likely to continue spending at current rates, while new residents will add to the City’s sales tax base. Population growth and steady strides in the residential real estate market support improved property tax revenue in the future. The increasing volume of building permits increases the overall tax base. Demand for existing homes supports the slow but steady growth in values, which also yields more property tax revenues. Property tax revenue will be slower to materialize than sales taxes, as homes built in 2014 are added to the tax roll in 2015 and actually do not begin paying taxes until 2016. However, this revenue growth is more certain than other sources, as the lagging nature of the revenue buffers property tax revenue from short-term economic trends. Although the City faces budget challenges, current economic trends continue to offer reasons for optimism.

Figure 9: Source: City of Fort Worth Planning and Development Department, 2014

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1.2 Transportation

Fiscal years 2013-2014 saw the completion of several major transportation projects as well as the passing of a major bond package. In May of 2014, Fort Worth residents approved the 2014 Bond Program, which allocates $219.74 million dollars for improvements to the City's transportation network. Improvements will include the construction, reconstruction and rehabilitation of streets, intersections, bridges, streetscapes, signals, sidewalks, street lighting, bike lanes and trails.

In November 2013, the new West 7th Street Bridge was opened to traffic. The signature bridge provides an important connection between the Cultural District and Downtown. The bridge features an innovative design that utilizes 12 precast concrete arches that run the length of the structure, providing a substantial safety barrier between pedestrians and moving traffic. The new bridge also features 10-foot pedestrian walkways on both sides and unique lighting that blends art and function. The bridge is the world’s first network arch pre-cast concrete bridge.

In May 2014, all main lanes of the 27.6-mile Chisholm Trail Parkway (CTP) opened to traffic. The CTP provides a continuous route from the Downtown Fort Worth business district south to Cleburne. In June, ramps to both Sycamore School Road and Edwards Ranch Road became operational, making the tollway fully operational.

In the Fall of 2014, The T received a Record Of Decision (ROD) from the Federal Transit Administration and the Federal Aviation Administration that could lead to the start of construction on the Tex Rail project in 2016. The ROD signals federal approval of the project’s Environmental Impact Statement and authorizes The T to begin the design of the project, including property acquisition for stations and other project needs.

In September 2014, the League of American Bicyclists recognized Fort Worth Bike Sharing with a Silver Bicycle Friendly Business award, joining the City of Fort Worth in becoming the second Fort Worth business to receive the designation. Fort Worth Bike Sharing operates the Fort Worth B-Cycle system with 35 stations and 300 public-use bicycles. B-Cycle launched on Earth Day in April 2013 and by October 2014 had more than 22,000 riders. Fort Worth Bike Sharing plans to add 10 stations and 60 bicycles in early 2015.

On October 4, 2014 the North Tarrant Expressway (NTE) fully opened with the toll lanes becoming operational. The 13.3 mile, $2.5 billion dollar project included the rebuilding of highway lanes, frontage roads, and the TEXpress toll lanes. The toll lanes give drivers the option of paying a toll to use them. The project was completed 9 months ahead of schedule\textsuperscript{4}. In conjunction with the NTE project, construction began on the I-35W expansion project. The $1.6 billion dollar project will add four toll lanes, auxiliary lanes and frontage roads. The project is intended to double the existing capacity and is expected to be completed by 2018\textsuperscript{5}.

Significant capacity improvements at Tower 55 were completed in early November 2014. This railroad intersection is one of the busiest at-grade intersections in the country, with as many as 100 freight and passenger trains moving through the area daily. The completed project will relieve freight rail congestion in Downtown Fort Worth, where five major freight and passenger rail routes converge, as well as reducing rail crossing blockages throughout the county. Other benefits of the project include improved at-grade pedestrian crossings, improved rail traffic flow, and less highway congestion in the area\textsuperscript{6}.

Lastly, construction is underway on the new Trinity River Vision bridges. The project will include the construction of three V-Pier bridges at Henderson Street, North Main Street and White Settlement Road. The bridges will have 10-foot lighted sidewalks, bicycle facilities, and enhanced landscaping. The new bridges will serve as the gateways to Panther Island (formerly known as Trinity Uptown), an urban waterfront community. Once the bridges are completed, construction on the new bypass channel project will commence, allowing for redevelopment of the former industrial area adjacent to Downtown\textsuperscript{7}.

While the major projects described above represent large contributions to the improvement of transportation throughout Fort Worth, it should also be noted that streetscape improvements, bike/pedestrian improvements, and multimodal transportation planning efforts were completed in FY2013 and 2014, all of which support the City’s mission to build strong neighborhoods, develop a sound economy, and provide a clean, safe community — in addition to enhancing mobility.

\textsuperscript{7} Trinity River Vision. “Crossing the bridge Trinity Uptown enters major phase as $81.9 million project begins” Web. 28 October 2014. http://www.trinityrivervision.org/newsandinfo/2014/10/25/crossing-the-bridge-trinity-uptown-enters-major-phase-as-$81.9-million-project-begins
1.3 Major Development Projects

With the nation slowly beginning to pull out of the 2008 economic downturn, the City of Fort Worth saw the completion of several major development projects as well as a surge of newly planned development projects throughout the city. The success of these projects shows the collaboration and strong partnerships the City has fostered with the private sector. In 2013, the downtown area alone saw cumulative values of building permits reach over $1.4 million.2

Fall 2013 brought the opening of the much anticipated Sundance Square Plaza and three new buildings surrounding the square. On the west side of the plaza is the six-story Westbrook, a 93,000 square-foot building with a permanent stage attached to the building. Establishments within the building, such as Taco Diner and Starbucks Coffee Company, have outdoor seating facing into the plaza. To the east, the five-story Commerce building contains a two-story Del Frisco’s Grille restaurant with outdoor seating on the Plaza and the Bird Cafe that hosts more than 8,700 square-feet of indoor and outdoor dining space. The Cassidy, the largest of the three buildings, is L-shaped and contains retail and restaurants on the ground floor with luxury apartments on the top floors. Sundance Square has become the centerpiece of downtown, hosting many large and heavily attended events such as ESPN live broadcasting during the Super Bowl, the Final Four basketball tournament and College Game Day. Other seasonal events such as live music, movies in the square, and holiday attractions like the Parade of Lights celebration and Santa in the Square have made the plaza the focal point of downtown.2

West of downtown, two significant developments have been planned and are slated to begin vertical construction soon. In 2014, Centergy Retail completed the purchase of the 30 acre parcel adjacent to the Trinity River in the West 7th Urban Village. The development, known as Left Bank, will be a mixed-use development containing a high end grocery store, retail, residential, office and hotel uses. In far west Fort Worth is the Walsh Ranch development. A 7,300-acre master planned community that lies within the extraterritorial jurisdiction of the City of Fort Worth. At full build-out, it is estimated that the property will contain over 18,000 homes with an estimated population of over 44,600 people. In addition to residents, the property will contain approximately 770 acres of office, industrial and retail space.3

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2013 also saw major health care facility additions to the Near Southside Medical District. Construction began on two new surgical centers, one by Baylor Health Care System and United Surgical Partners International (USPI) on Park Place Ave and another by Victory Medical at South Main Street and Pennsylvania Avenue. In addition to the new medical facilities in the area, the four-story Phoenix Apartments began leasing its 170 residential units.\(^1\)

In June 2013, the Dallas-based Trammell Crow Co. landed the deal to build the $160 million dollar Federal Aviation Administration's (FAA) new Southwest regional center office in north Fort Worth. The project will be constructed on a 45-acre tract at the northwest corner of Heritage Parkway and Interstate I-35W. Designed by Gensler Architects, the six-story complex will house almost 1,600 FAA workers and include 357,214 square feet of office and support space. The completion date for the project is set for October 2015.\(^2\)

Trinity Lakes, another mixed-use planned community, began development in fiscal year 2013-2014, with 1,350 single-family homes developed to date. The 1,600-acre master planned community is located between the Trinity Railway Express and the Trinity River in northeast Fort Worth. The design plan has devoted 200 acres of the project to mixed-use development. The community will also feature an urban waterfront with outdoor dining and entertainment as well as direct access to the Trinity River and its 40 miles of hike and bike trails that connect the development to West Fort Worth and Arlington.\(^3\) The development has an adopted form-based code, making it one of five areas within the City to have this specific type of zoning.

As 2014 came to a close, Fort Worth residents overwhelmingly approved three propositions that will provide funding for a new Multipurpose Arena adjacent to the Will Rogers Memorial Center. The new facility will complement the architectural style of the Will Rogers District and will host concerts, family shows, sporting events, ceremonies, rodeos and equestrian shows. A group of private-sector donors has agreed to provide half of the $450 million projected costs, with no increase in property tax or sales tax and no expected impact on the City’s General Fund.\(^4\)

While the above developments are noteworthy contributions to Fort Worth’s economic vitality and community livability, they are only a sampling of the notable development projects from which Fort Worth benefited from in fiscal year 2013 and 2014.

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Strategic Goals

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Strategic Goals

2.0 Make Fort Worth the Nation's Safest Major City

Objectives

1. Implement the Fort Worth Police Department (FWPD) 2010-2014 Strategic Plan.

**FY13 Progress:** Staff continued implementation of the 2010-2014 Strategic Plan. Significant accomplishments include the ground-breaking of a new state-of-the-art Public Safety Training Center scheduled to be fully operational in 2015. The facility will house FWPD administration and a variety of training environments, including classrooms, tactical training areas, an Emergency Vehicle Operator’s Course (EVOC), and an indoor weapons firing range. Additional accomplishments include enhancing communication efforts through social media platforms, establishing the Code Blue in the Schools Program where volunteers help keep schools safe by patrolling Fort Worth Independent School District (FWISD) campus perimeters, and technology and equipment upgrades to enhance FWPD’s ability to solve crimes as well as improve data collection and management. Two significant equipment upgrades are the installation of new Mobile Data Computers (MDC) in all patrol units and the issuance of body camera systems to new police officer graduates. The MDC’s provide field personnel with a stable and powerful tool for data-driven policing. The body camera systems are affixed to an officer’s body or equipment and capture point-of-view video for evidence. The cameras are another powerful crime fighting tool, and it is the department’s intent to equip all officers with body camera systems in coming years in order to provide quality, respectable service throughout the Fort Worth community.

**FY14 Progress:** FWPD participated in several public meetings to educate the public about the Crime Control and Prevention District (CCPD) renewal election. The CCPD was renewed in May 2014 for an additional five years. The CCPD receives revenue from a ½ cent sales tax that serves a role in providing the necessary resources to effectively implement crime reduction strategies pertaining to enhanced enforcement, neighborhood crime prevention, partner programs, recruitment and training, and department equipment, technology, and infrastructure. FWPD contracted with the Police Executive Research Forum to conduct a staffing study to determine optimal staffing efficiencies for the entire department. The study was finalized in October 2014. Other accomplishments include the ground-breaking for a new Mounted Patrol Equestrian Facility in northwest Fort Worth and a new Heliport at Meacham International Airport. The Mounted Patrol Equestrian Facility was completed in December 2014, and the Heliport is scheduled for completion in early 2015. In June 2014, FWPD began using the former KXAS Channel 5 building in east Fort Worth as a Tactical Center. Staff began the 2015-2019 Strategic Plan update process by convening
a 30-member task force to establish a vision, goals, and strategies for the department for the next five years. Concurrently, FWPD staff is creating a Facility Plan to guide facility decisions for the next 20 years. The Facility Plan will be incorporated into the overall Strategic Plan and will be updated annually. In the past two years, new vehicles were deployed to field personnel including 60 Chevrolet Tahoe SUV’s and more than 200 Ford Interceptor Front Line Patrol Vehicles that enhance officer safety and capabilities as well as operational performance. Additional body cameras were also purchased in FY14.

2. Maintain the 2012 crime rate of 10,806.01 per 100,000 population through proactive enforcement and increased community participation.

   **FY13 Progress:** Fort Worth’s crime rate was 10,361.65 per 100,000 people, which is a 4.1% decrease from the previous year.

   **FY14 Progress:** Fort Worth’s crime rate was 9,877.99 per 100,000 people, which is a 4.7% decrease from the previous year.

3. Arrive to emergency calls within five minutes 75% of the time.

   **FY13 Progress:** Responders arrived to emergency calls within five minutes 61% of the time compared to 63% in FY11 and 63% in FY12.

   **FY14 Progress:** Responders arrived to emergency calls within five minutes 56% of the time.

4. Confine residential structure fires to the room of origin 45% of the time. (The International City County Management Association (ICMA) reports that the national average is 40%)

   **FY13 Progress:** Confined fires to the room of origin 45%, of the time compared to 49% in FY11 and 49% in FY12.

   **FY14 Progress:** Confined fires to the room of origin 55% of the time.

5. Maintain restaurant health inspections passing rate to at least 95%.

   **FY13 Progress:** 97.7% received a passing health inspection, compared to 96.9% in FY11 and 97.6% in FY12.

   **FY14 Progress:** 98.7% received a passing health inspection in FY14.

6. Ensure there is sufficient supportive housing inventory to help end chronic homelessness.

   **FY13 Progress:** 1,482 units in inventory.

   **FY14 Progress:** 1,666 units in inventory.
7. Reduce flooding through stormwater system maintenance activities and drainage infrastructure capital improvements.

**FY13 Progress:** Mitigated flooding for 58 properties and road overtopping on roads with accumulative average annual daily traffic of over 9,000 vehicles.

**FY14 Progress:** Mitigated flooding for 88 properties and road overtopping on roads with a cumulative average annual daily traffic of over 46,000 vehicles.

**FY15-FY16 Priorities**

**Police**

- Complete the Public Safety Training Center and Administration building in FY15.
- Conduct quality recruitment and retention in FY15 to ensure that the Police Department has a diverse and professional workforce.
- Attend at least seven Police Department community activities/meetings per year.
- Increase the number of active Citizen on Patrol members from 730 to 800 in FY15.
- Complete the 2015-2019 Strategic Plan outlining the department’s priorities for the next five years. Complete the Facility Plan documenting the department’s prioritized facility needs required to provide effective and responsive police services over the next 20 years.
- Implement at least three technological advancements that would further reduce crime and maximize efficiencies for the Police Department in FY15.
- Enhance school safety by increasing collaboration with at least 10 new stakeholders to further the Code Blue in the Schools program and other programs in FY15.
- Maintain the three-year average rate of alcohol-related traffic accidents at or below 52% through enforcement and educational efforts in FY15.

**Fire**

- Create an Internal Action Plan that maintains an ISO fire service rating of “2”.
- Perform 13,000 annual commercial fire inspections.
- Re-certify the Hazards Mitigation Plan at state and federal levels.
- Conduct 4 public meetings to promote public/fire safety partnerships/collaborations.
- Increase participation in emergency preparedness Special Needs Assistance Program (SNAP) to 5,000 residents.
STRATEGIC GOALS

Code Compliance

- In FY15, continue to implement the Crime Free Multi-Housing ordinance by verifying the city’s 523 apartment complexes have complied with the new regulations adopted in 2011.
- In FY15, complete 100% of high risk and medium risk restaurant health inspections. These risk categories, high being inspected 4 or more times a year and medium being inspected 2-3 times a year, are established by the Food and Drug Administration and the Texas Department of State Health Services. They are based on the complexity of how the food is prepared, the types of food they handle, the number of people they typically serve per day and how the restaurant has performed on health inspections in the past.

Multiple Departments

- Complete construction of the Public Safety Training Center, located at W. Felix and Hemphill Streets in FY15.

Completed Priorities from 2013 Progress & Priorities Report

Police

- Held a minimum of 7 Police Department Community forums/meetings in FY13.
- Implemented the Crime Free Multi-Housing ordinance by verifying the City’s 523 apartment complexes complied with the regulations adopted in 2011.

Fire

- Conducted a Station Location Study in FY13.
- In FY14, upgraded the aging Public Safety Radio System that ensured timely response of public safety personnel to emergency calls. Worked with other agencies and developed a regional radio system that enhances interoperability between responders and jurisdictions while delivering the needed communications capabilities at the most cost effective level.
- Kept pace with improvements in technology such as medical records management software, data visualization software, and new devices for fire apparatus.

Code Compliance

- Completed 90% of Phase I and 30% of Phase II on implementing the Crime Free Multi-Housing ordinance.
- In both FY13 & FY14, completed 100% of high risk and medium risk restaurant health inspection.
2.1 Improve Mobility and Air Quality

Objectives

1. Plan for and begin implementing Transit-Oriented Development (TOD) adjacent to regional rail stations in Fort Worth by 2018.

**FY13 Progress:** In August of 2013, Fort Worth Transportation Authority (The T) Board of Directors approved construction of the first phase of TEX Rail, and announced that it will be built between Downtown Fort Worth and DFW International Airport. Given tighter federal funding opportunities for capital transit projects, coupled with community desire to move TEX Rail forward as soon as possible, The T elected to continue the project in phases. The opening commuter rail line, or initial service section, will extend from Downtown Fort Worth, across northeast Tarrant County and Grapevine and into DFW International Airport. This section is projected to have more than 10,000 daily riders at the initial start of service using eight rail stations. By 2035, there will be 10 stations with projected ridership to be more than 15,500 daily riders.

**FY14 Progress:** In 2014, the City had a successful bond election in which $4.5 million was dedicated to the installation of enhanced local streets, pedestrian/bike pathways and other streetscape and infrastructure improvements to connect residents to TEX Rail stations and to promote desirable redevelopment around the stations.

2. Increase percentage of City streets in good and excellent condition from 71% to 72%.

**FY13 Progress:** According to the City’s Pavement Management System, the percentage of City streets in good and excellent condition was 71%.

**FY14 Progress:** City streets in good and excellent condition remained 71%.

3. Increase miles of bikeways in Fort Worth from 104 miles in 2009 to 150 miles by 2016.

**FY13 Progress:** 9.14 miles of bikeways were added.

**FY14 Progress:** 10.58 miles of bikeways were added for a total of 151.4 miles of constructed bikeways. The majority of bikeway miles were added in the Near Southside area and in far north Fort Worth. Additionally, a trail was installed around Marine Creek Lake by the Tarrant Regional Water District (TRWD).

4. Complete realignment of BNSF rail line to allow a runway extension at Alliance Airport.

**FY13 Progress:** Engineering phase work was completed.
**FY14 Progress:** The BNSF railroad’s contractor has been working steadily on the construction and the realignment is scheduled to be completed in early fall of 2015.

5. Complete design and construction of overlay for Runway 17/35 at Meacham Airport.

**FY13 Progress:** Engineering phase was completed.

**FY14 Progress:** Construction began and was completed in FY14.

6. Complete design and construction of East Side Apron A improvements, Taxiway Charlie, and Non-movement Perimeter Road at Spinks Airport.

**FY13 Progress:** Engineering phases for Taxiway Charlie and the Non-Movement Perimeter Road at Spinks Airport began in July 2014.

**FY14 Progress:** Design phases for both projects was completed in December 2014, with construction planned to be completed in FY15.

**FY15-FY16 Priorities**

**Transportation and Public Works (TPW)**

- Complete construction of the following projects:
  - Alsbury (I-35W to Stone Road)
  - Avondale Haslet (Water Tank to Willow Creek)
  - Dirks East (Future SW Pkwy. to Granbury Rd.)
  - East Rosedale (I-35W to US 287) Retrofit Project
  - East Rosedale (US 287 to Miller)
  - N. Beach (Vista Meadows to Shiver)
  - N. Riverside (Dalton to Shiver)
  - N. Riverside (Heritage Trace to Golden Triangle)
- Begin Construction of the Hemphill Lamar Connector Project.
- Complete 127 lane miles of asphalt street overlays.
- Complete 53,600 square yards of concrete street restoration.
- Complete the design of the following projects:
  - North Beach Street (Loop 820 to Fossil Creek Blvd.)
  - Risinger Road (McCart Avenue to Crowley Road)
  - North Riverside Drive (South of Summerfields Blvd. to North Tarrant Parkway)
  - Timberland Boulevard (Excelsior Lane to US377)
  - Park Vista (Timberland Blvd. to Caylor Road)

**Planning & Development**

- Evaluate the creation of a transportation utility to fund street construction and maintenance in FY16.
- Support Fort Worth Bike Sharing in the expansion of 10 stations in FY15 from 35 to 45.
• Work toward designation as Bike Friendly Community in FY16.
• Adopt the Walk Fort Worth Plan and incorporate it into the adopted 2015 Comprehensive Plan.

Aviation
• Complete design and begin construction in January 2015 on the $17.2 million Meacham Airport Administration building renovation project, with completion scheduled for May 2016.
• Complete design and begin construction in June 2015 on the $3.2 million Spinks Airport perimeter road, with completion scheduled for April 2016.
• Work with the Fire Department on Spinks Airport siting of Station 42, funded by the 2014 bond program.

Completed Priorities from 2013 Progress & Priorities Report

Transportation and Public Works (TPW)
• Completed 163 lane miles of asphalt street overlays.
• Completed 56,000 square yards of concrete street restoration.
• Completed 2,000 square yards of brick restoration.
• Alta Vista (N. Beach to Eddleman)
• Avondale-Haslet (US287 to railroad tracks)
• Dirks West (Bryant Irvin to future SW Pkwy)
• Golden Triangle (I-35W to US377)
• Hulen gap (Winnipeg Way to Cleburne Road)
• McAlister Road (I-35W Southbound Frontage
• N. Beach (Keller-Hicks to Timberland)
• Old Decatur (Bailey Boswell to Boaz)
• Summer Creek (Risinger to McPherson)

Aviation
• Completed the realignment of John Day Road and Keller Haslet Road and opened them to public traffic in December 2013.
• Completed all design and construction for the Meacham Airport Area Perimeter Road and opened it up for public use in May 2013.
• Completed all design and construction for the Spinks Airport Apron A project and opened for public use in March 2013.
• Completed work for the East Side Apron A Improvements.

Planning and Development
• Supported the Fort Worth Bike Sharing program by opening 30 bike sharing stations in FY13.
2.2 Create and Maintain a Clean, Attractive City

Objectives

1. Assist 355 homeowners annually with sustaining the quality of homeowner single family units through home repairs performed by the Priority Repair Program and providing the exterior paint for at least 80 houses through the Cowtown Brush-Up Program.

FY13 Progress: 347 homeowner units were repaired through the Priority Repairs Program services and the Cowtown Brush-Up program.

FY14 Progress: 330 homeowner units were repaired through the Priority Program services and Cowtown Brush-Up program.

2. Provide new park facilities in areas where service levels fall below standards by the end of 2025.

FY13 Progress: One new park (0.61 acres) was completed and 11.38 acres of land were added to existing parks for a total of 12 acres added to the overall park system.

FY14 Progress: Two new parks were completed, adding 49.60 acres to the system with about half of this acreage being added to existing parks. Over $42 million has been budgeted for park improvements over the next three years ranging from new community centers to additional outdoor recreational facilities. In order to maintain standards for meeting park and recreation needs, 4,873 acres of parkland will need to be acquired by 2025 to meet the 21.25 acres of parkland per 1,000 population standard, based on projected population.

3. Complete 8 new public art projects each year and continue to maintain and conserve the Fort Worth Public Art Collection.

FY13 Progress: 12 public art projects were completed at the following locations:

- Marine Park Pool (Dreams at 100 Fathoms by Ken O’Toole)
- Clearfork Main Street Bridge (Trailing the Trinity by Devon Nowlin)
- Clearfork Main Street Bridge (Oxbow Traces by Tommy Fitzpatrick)
- Fire Station 27 (Cascading Waters by Frances Bagley and Tom Orr)
- Near East Side Urban Village (Avenue Tapestry by Michael Pavlovsky)
- Police Crime Lab (Regrowth by Tommy Fitzpatrick)
- East Lancaster at Sargent Street (Trout Lily Street Clock by Jack Mackie)
- Fire Station 5 (*Service Through the Centuries* by Oscar Alvarado)
- Berry/Riverside Urban Village (*Urban Quilt* by Montage 48/61)
- Elizabeth Boulevard (*Elizabeth Tower* by Alice Bateman)
- Acquisition of *Hats* by Cam Schoepp and relocation from General Worth Square to the Fort Worth Community Arts Center (1999 Sculpture Symposium sculpture).
- Acquisition of *Here She Stood* by Chris Powell located in Capps Park (1999 Sculpture Symposium sculpture)

**FY14 Progress:** 5 public art projects were completed at the following locations:

- Chisholm Trail Community Center (*Ocean of Grass* by Etty Horowitz)
- Dewey Street Bridge (*Leather Roses and Stars* by Leticia Huerta)
- Fossil Creek Bridge on Riverside Drive (*Anmonite Intervention* by Lars Stanley)
- Chisholm Trail Parkway Phase I (*Water Crossing Markers* by Norie Sato)
- Municipal Plaza (*Tabachin Ribbon* by Yvonne Domenge)

**FY15-FY16 Priorities**

**Code Compliance**

- Provide training opportunities for Code Compliance officers to improve customer service in FY15.
- Educate residents about the City’s ordinances in the following areas in FY15.
  - Animal Care and Control: Educate residents about mandatory pet license, spay/neuter, and rabies vaccinations.
  - Code Enforcement: Educate residents about responsible property ownership (tall grass and weeds, front yard parking, and properly maintained fences).

**Parks & Community Services (PACS)**

- Complete the following PACS projects:
  - Trail Drivers Park Ballfield lighting replacement
  - River Park neighborhood transportation connection
  - North Z. Boaz Community Park parking development
  - Oakland Drive Neighborhood transportation connection
  - Eugene McCray Park improvements at Lake Arlington
  - Martin Luther King Park ballfield lighting replacement
  - Mosier Valley Park master plan & development
  - Patricia LeBlanc accessible playground renovation
- Oakmont Linear Park south trail development
- Northwest Community Park development
- Hallmark Park improvements
- Cobb Park – road & drainage improvements
- Hillside Park trail installation
- West Vickery streetscape
- Jefferson Davis park improvements
- Kellis Park neighborhood transportation connection

Public Art
Complete public art projects at the following locations:

Regional/Citywide
- Chisholm Trail Parkway, Phase 2 (SH121T)
- Henderson Street Roundabout (TRV Bridges)
- Public Safety Training Center

Council District 2
- Brennan Street Bridge
- Rockwood Park
- Meacham Airport Terminal
- Rosen Park CID

Council District 3
- North Z. Boaz Park (Bomber Heights)
- Overton Park, Phase 2

Council District 4
- North Beach Street Corridor
- East Regional Library (CID)
- North Beach Street at Loop 820

Council District 5
- Plaza Circle (CID)
- Stop Six (Ramey and Stalcup Triangle)
- Handley Urban Village
- East Division Police Station (East Lancaster at Dallas Avenue)

Council District 6
- Summer Creek Boulevard Roundabout
- Fire Station 42 (near Spinks Airport)
- Chisholm Trail Park

Council District 7
- Earth Fountain, Phases 2 and 3
- Northwest Community Park
Council District 8
- South Main Urban Village
- Polytechnic / Wesleyan Urban Village
- East Rosedale Street Roundabout (at Mitchell)
- Hazel Harvey Peace Center

Council District 9
- Victory Forest Community Center
- Fairmount Park CID
- West Rosedale Street
- Municipal Court Building

Collection Management
- Routine assessment, maintenance, conservation and upkeep of artworks in the Fort Worth Public Art Collection (Citywide)
- Begin phased restoration of Historic Exhibition Barn Murals at Will Rogers Memorial Center (Council District 7)
- Acquisition of Pollen by Cameron Schoepp located in the Botanic Gardens (Council District 7)
- Acquisition of Natura by Alice Bateman and installation at a park facility (location TBD).

Completed Priorities from 2013 Progress & Priorities Report

Public Art

- Completed 12 public art projects in FY13 and 5 in FY14 (For specific projects and locations See Section 2.2 Create & Maintain a Clean, Attractive City, Objective 6)
- 21 artworks in the Fort Worth Public Art Collection received annual maintenance treatment and 80 artworks were reviewed.
- Based upon a condition assessment of Runnels by Gene Owens at the Botanic Garden Center Entrance, ceramic tiles were replaced and the fountain was renovated.
- Tabachin Ribbon by Yvonne Domenge underwent a paint system renovation prior to installation on Municipal Plaza.
- Improvements to the structural support system for Intimate Apparel & Pearl Earrings by Donald Lipski at the Fort Worth Convention Center were completed at the recommendation of the reviewing engineer.
2.3 Strengthen the Economic Base, Develop Future Workforce & Create Quality Job Opportunities

**Objectives**

1. Coordinate the annual implementation of real estate and business development projects that meet City Council and community objectives and create/retain a minimum of 9,000 jobs.

   **FY13 Progress:** 14,067 jobs were created or retained, compared to 8,659 in FY11 and 10,300 in FY12.

   **FY14 Progress:** 15,000 estimated jobs were created or retained.

2. Provide skills development, technical advice, and financial assistance annually to 1,500 entrepreneurs and small/medium-sized businesses, especially women-owned and minority-owned companies.

   **FY13 Progress:** 1,788 entrepreneurs were trained or counseled through the Business Assistance Center, compared to 1,536 in FY11 and 1,434 in FY12.

   **FY14 Progress:** 2,070 entrepreneurs were trained or counseled through the Business Assistance Center.

3. Provide 100 workforce development classes annually to increase the number of residents eligible for workforce placement and to increase opportunities for residents to locate employment.

   **FY13 Progress:** The Library Department conducted 648 workforce development classes, compared to 279 in FY11 and 631 in FY12.

   **FY14 Progress:** The Library Department conducted 526 workforce development classes in 2014.

**FY15-FY16 Priorities**

**Housing & Economic Development (HED)**

- Provide economic development assistance that results in the development of a minimum of $20 million in new taxable value and the creation/retention of 3,000 jobs in FY15 and FY16.

- Continue the development of the new general business incubator with the Business Assistance Center Board of Directors to provide skills development, business technical advice/counseling, and financial assistance to 1,500 entrepreneurs in FY15 and FY16.
Library

- Increase the bandwidth capacity for each public internet user.
- Train 4,400 residents in basic adult education and computer basics at the eSkills Library in partnership with Tarrant County Workforce Solutions.
- Attain a 90% customer satisfaction rating.
- Complete the renovation of the Discovery Theater and Fast track to Reading areas at the Central Library in partnership with the Fort Worth Public Library Foundation.
- Increase participation in the year-round Worth Reading #365 Program from 12,253 to 16,309 participants.
- Pilot the Prime Time Family Reading Program to address inter-generational literacy in families with youth ages 6 – 10.
- Improve service and increase staff efficiencies by implementing a next generation library system.
- Refurbish the Diamond Hills/Jarvis Branch Library by the end of FY16.
- Require each staff member to attend three library sponsored trainings to improve service delivery.

Parks & Community Services (PACS)

- Utilize the Community Action Partners Program to provide information, education, and job referrals to assist 1,000 households in obtaining or sustaining employment in FY15.
Completed Priorities from FY13/FY14 Progress & Priorities Report

Library

- Implemented a mobile phone app, expanded downloadable titles available, added downloadable music and video services and formats.
- Increased the number of times the library’s electronic and digital resources were used remotely to over 7.4 million.
- Implemented virtual desktop (VDI) technology at all 16 library locations.
- In FY13, implemented Worth Reading 365, a year round reading program, with 22 community partners that included FWISD and the informal educators network. The program’s pilot segment produced 3,365 participant completions and in FY14 produced over 25,000 participant completions.
- In FY13, developed educational partnerships that increased the number of children’s material checked out from 1,673,039 to 1,677,529 items.
- In FY13, conducted early literacy classes for 36,780 low-income residents.
- Completed updates to the Ridglea Branch Library with new finishes, upgraded equipment and improved services.
- In FY14, recognized the 50th anniversary of the death of President Kennedy with a special exhibit, JFK in Fort Worth: A Lasting Impression. In addition, hosted An Evening with Bob Schieffer: Remembering JFK’s visit to Fort Worth, with over 800 attendees.
- Continued successful 3rd Thursday Jazz Series averaging 440 in attendance per concert.
- Highlighted Fort Worth’s rich and diverse cultural heritage by digitizing seven archival collections in FY13 and three more in FY14.
2.4 Promote Orderly and Sustainable Development

Objectives

1. Increase new residential units in mixed-use growth centers, urban villages, transit-oriented development (TOD) areas or mixed-use zones in suburban locations so that one third of new residential development occurs in these locations. It is estimated that this would equal approximately 30,000 units over a 20-year period.

   **FY13 Progress:** 78 new residential units were built in target areas, equaling 8.2% of the total new residential units built, compared to 274 units in FY12 and 35 units in FY11.

   **FY14 Progress:** 256 new residential units were built in target areas, equaling 5.3% of the total new residential units built.

**Residential Development in Mixed-Use Growth Centers, Urban Villages, and Transit-Oriented Developments, FY13-FY14**

![Pie chart showing residential development percentages]

- Total of 13.5% of new residential units developed within mixed-use growth centers, urban villages, and transit-oriented development areas.
- Total of 86.5% of new residential units developed outside of mixed-use growth centers, urban villages, and transit-oriented developments.

2. Increase the total land area zoned for mixed-use or urban residential development in mixed-use growth centers, urban villages, transit-oriented development (TOD) areas or mixed-use zones in suburban locations from 4,000 to 6,000 acres by 2016.

   **FY13 Progress:** Land zoned to accommodate mixed-use development within target areas totaled 4,011 acres. A more accurate method was applied to derive land acreage zoned for mixed-use development that allowed for removal non-mixed-use Planned Developments (PD) acreage from the total, and therefore there will be no comparative figures with previous years.

   **FY14 Progress:** Land zoned to accommodate mixed-use development within target areas increased by 7.7%, from 4,011 acres to 4,320 acres.
3. Design and construct streetscape improvements in selected urban villages and transit-oriented development (TOD) locations by 2016.

**FY13 Progress:** Completed streetscape construction in the Berry/Riverside, Berry/University, and Near Eastside Urban Villages. Final design for streetscape improvements in the Historic Handley Urban Village was completed.

**FY14 Progress:** Completed streetscape construction in the Historic Handley Urban Village and on West Rosedale. Final design for streetscape improvements in the Ridglea and South Main Urban Village were completed. Construction is well underway in the Polytechnic/Wesleyan and Magnolia Urban Villages with construction scheduled to be completed in FY15.

4. Reduce the five-year average water consumption 1% annually from 184.12 gallons per capita day (GPCD) in 2010 to 171.86 GPCD in 2015.

**2013 CY Progress:** GPCD is a statistic that is produced annually on a calendar year rather than quarterly. In 2013 average gallons per capita day was reduced to 171.91, nearing the 2015 reduction goal.

**2014 CY Progress:** In 2014, the annual GPCD was 156.42 bringing the five-year average to 172.78. During 2014, the Five-Year Water Conservation Plan was adopted by City Council. Under this plan the GPCD goals were revised from 179 for the five-year goal in the previous plan to 160 by 2020. The 10-year goal was revised from 170 to 152 by 2025. A no more than twice per week watering schedule was also adopted as a permanent ordinance in 2014.
5. Through curbside recycling, increase the amount of waste diverted from landfills from 22% to 30% in 2015.

**FY13 Progress:** 23.42% of waste was diverted from landfills through curbside recycling, compared to 22.2% in FY11 and FY12.

**FY14 Progress:** 21.50% of waste was diverted from landfills through curbside recycling.

6. Implement the Lake Worth Vision Plan

**FY13 Progress:** Commenced work on the Lake Worth Watershed Greenprint Report by hiring The Trust for Public Land, assembling project data, and meeting with the Lake Worth Regional Coordination Committee to review the project status.

**FY14 Progress:** Completed the Lake Worth Watershed Greenprint Report that identifies land within the Lake Worth watershed that is most valuable for the protection of water quality in Lake Worth.

**FY15-FY16 Priorities**

**Planning & Development**

- Initiate selection of the first Urban Village Pedestrian Enhancement Project to be funded through the 2014 bond program.
- Complete 100% construction plans for streetscape improvements in the Hemphill/Berry and Six Points Urban Villages in FY15.
- Begin streetscape improvement construction projects by FY15 in the Ridglea and Hemphill/Berry urban villages. Begin construction of the Six Points Urban Village streetscape improvements in FY16.
- Complete the development plan for the TCU/Berry Station transit-oriented development area and surrounding Berry/University Urban Village in FY15. Adopt the resulting form-based code in FY16.
- Increase total area zoned for mixed-use or urban residential development to 5,000 acres by FY16.
- Add 1,500 new residential units in mixed-use growth centers, urban villages, and transit-oriented development areas by FY16.
- Adopt the Lake Worth Watershed Greenprint report in FY15.

**Code Compliance**

- Begin construction of Phase I of the North Service Center, including Drop-off Station #4, in FY15 to serve residents in far north Fort Worth. Property was purchased in FY12 for the
North Service Center at the northeast corner of US 287 and Bonds Ranch Road where several other City departments will also be located.

- Determine a location for Drop-off Station #5 to serve residents in west Fort Worth by FY17.
- The Solid Waste Services Division to complete two major projects:
  - The 2015-2035 Comprehensive Solid Waste Management Plan, scheduled to be completed by FY16.
  - The procurement of a resource recovery facility and associated recycle processing services, due to be completed by early 2015.

**Multiple Departments**

- Begin development of a Facilities Master Plan to guide future decisions on the organization and delivery of City services and facilities in FY15.

**Completed Priorities from 2013 Progress & Priorities Report**

**Planning & Development**

- Completed 100% construction plans for streetscape improvements in the Historic Handley, Ridglea, and Six Points (striping only) urban villages.
- Completed construction of streetscape improvements in four urban villages: Berry/Riverside, Berry University, Near East Side, and Historic Handley.
- Hired a consultant and began preparing a development plan and form-based code for the TCU/Berry Station transit-oriented development area in FY13.
- Began design phase of the federally funded Six Points Urban Village streetscape improvement project in FY13.
- Initiated the Sustainable Development project in the South Main Urban Village in FY13.
Major Capital Improvement Projects Completed

3.0 Make Fort Worth the Nation’s Safest Major City...................36-37
3.1 Improve Mobility and Air Quality...............................................36-37
3.2 Create and Maintain a Clean, Attractive City.................................38-39
3.3 Promote Orderly and Sustainable Development..................40-41
Major Capital Improvement Projects Completed

3.0 Make Fort Worth the Nation's Safest Major City

FY13 & FY14

1. Weapons Range
2. Mounted Patrol Equestrian Facility
3. Butler/McClure Bridge
4. Cromwell Marine Creek Bridge

3.1 Improve Mobility and Air Quality

FY13

* Locations of FY13 roadway construction and reconstruction projects are shown in red on the map.

5. 54.12 lane miles of streets were built or reconstructed.
6. West 7th Street Bridge

FY14

* Locations of FY14 roadway construction and reconstruction projects are shown in yellow on the map.

7. 10.5 lane miles of streets were built or reconstructed.
Figure 77: Locations of Major Capital Improvement Projects completed in FY13-FY14. Source: Planning and Development Department, 2014. For more information on capital improvement projects within Fort Worth, visit http://www.fortworthgov.org/tpw/projects.
3.2 Create and Maintain a Clean, Attractive City

FY13

8. JFK Memorial / General Worth Square
9. Botanic Garden Conservatory South Parking Renovation
10. Japanese Garden ADA Renovations
11. Veteran’s Memorial Park - Anchor Installation
12. William McDonald Park Shelter Improvements
13. Candleridge Park / French Lake Shelter & Loop Trail Installation
14. Rockwood Golf Course Pavilion Installation
15. Delga Park Improvements
16. Marine Park Pool Construction
17. Forest Park Pool Renovation
18. Multi-Purpose Pavilion at Will Rogers Memorial Center
19. Russom Ranch YMCA Athletic Complex
20. Trail Drivers Park Trail Connection
21. Meadows West Park Trail Connection to Oakmont Park

FY14

22. Sycamore Park Improvements
23. Pecan Valley Golf Course Clubhouse & Pavilion
24. Heritage Addition Improvements
25. Rockwood Park Drainage Assessment
26. Rotary Plaza at Trinity Park
27. Crestwood Park Improvements
28. West Fork Ranch Park Development
29. Saratoga Park Development
30. Far Northside Park – Shelter Replacement
31. Fire Station Park – Shelter Replacement
Figure 78: Major Capital Improvement Projects Completed in FY13-FY14. For more information on capital improvement projects within Fort Worth, visit http://www.fortworthgov.org/tpw/projects.
3.3 Promote Orderly and Sustainable Development

FY13

32. Eastern Reclaim Water Delivery System at the Village Creek Wastewater Treatment Plant
33. Energy Efficiency Improvements at Village Creek Wastewater Treatment Plant
34. New Westside Water Treatment Plant
35. West Berry Streetscape (University Dr. to Waits Ave.)

FY14

36. Lake Worth Dredging Project
37. Cultural District Water and Sewer Improvements
38. Near Eastside Streetscape (Kentucky Ave. to Pine St.)
39. Berry Riverside Streetscape (Yuma Dr. to Sycamore Creek Bridge)
40. Historic Handley Streetscape (Lancaster Ave. from Forest Ave. to Handley Dr.)
Figure 79: Major Capital Improvement Projects Completed in FY13-FY14. For more information on capital improvement projects within Fort Worth, visit http://www.fortworthgov.org/tpw/projects.