



Project Background

- Phase 1 Overview
- Phase 2 Overview
- Planning in Context
- Next Steps

Agenda





Project Background





The Case for Expansion

- Fort Worth is the 12th largest City in the United States
- Fort Worth's hospitality economy employs 30,000+
- Visitor spending in Fort Worth exceeds \$3.0B annually
- Our "Modern West" culture offers the opportunity to raise our profile as a convention and meetings destination
- Currently, our convention package (FWCC and hotel package) cannot support a move to the next level.
- Studies conducted in 2014 and 2019 indicate Fort Worth could significantly increase its convention business with an expansion of the FWCC
- The City's investment in Dickies Arena demonstrates how catalyst projects can benefit a hospitality economy



Current Project Scope

| | FWCC Exhibit Halls (s.f) | FWCC Mtg Rooms (s.f.) | FWCC Ballrooms (s.f.) | Omni Hotel (Rooms) | Commerce Hotel (Rooms) |
|----------------------|--------------------------------|-----------------------------|-----------------------------|-----------------------|------------------------------|
| Current Capacity | 208,573 | 58,716 | 28,160 | 614 | 0 |
| To be Demolished | (25,960) | (30,808) | 0 | 0 | 0 |
| To be Constructed | 74,000 | 35,600 | 40,000 | 386 | 1,000 |
| Future Capacity | 256,613 | 63,508 | 68,160 | 1,000 | 1,000 |



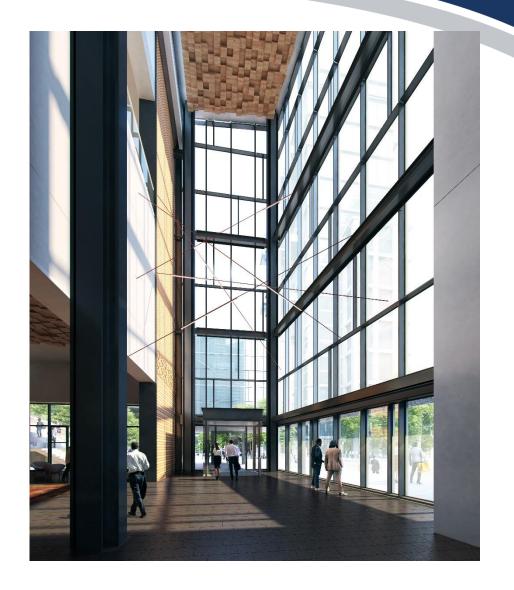
A Two-Phase Approach

- Keep FWCC open during expansion and renovation
- Why?
 - Hotels need demand provided by FWCC events
 - 2005 Omni Room Block Agreement requires FWCC to remain open
- Phase 1: "Back of House" Renovations
- Phase 2: Customer-facing Expansion and Renovations





Phase 1 Overview





Phase 1 Scope & Schedule

- New back-of-house food and beverage facilities
- New Southeast entrance (to respond to A&M Campus)
- Demo of 1980s Annex
- New and expanded loading docks
- Realignment of Commerce St (to create site for 2nd hotel tower)

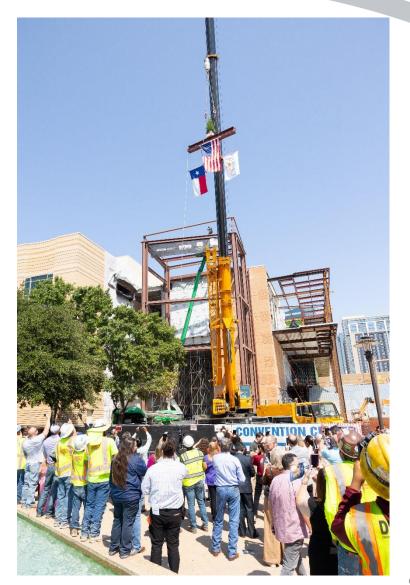
Estimated Completion Date: 1st Quarter, 2026



Phase 1 Cost: \$95,000,000

• ARPA Funding: \$52,000,000

• Culture and Tourism Debt: \$43,000,000





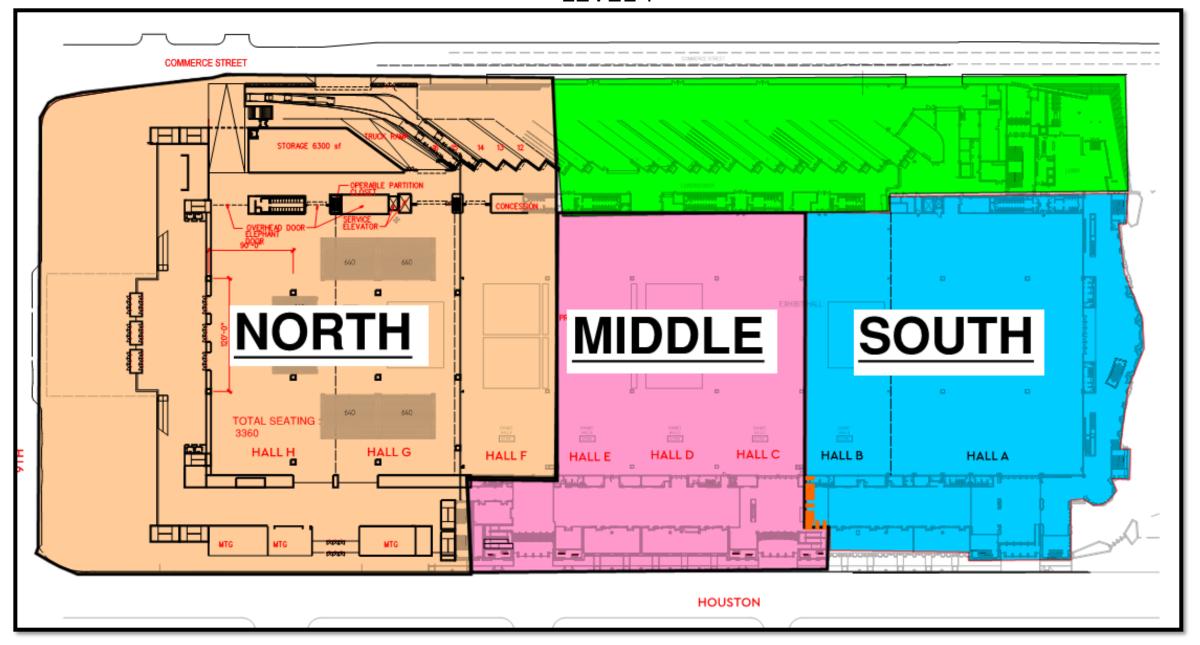




Phase 2 Overview



LEVEL 1





Phase 2 Scope & Schedule

- Demolition of 1968 Arena
 - 1st or 2nd Quarter, 2027
- Construction of modern event space:
 - Additional Exhibit Halls
 - Second Ballroom
 - New, modern meeting rooms
- Renovation of existing exhibit halls, ballroom, and meeting space

Estimated completion date: Fourth Quarter, 2029



| Fort Worth Convention Center Renovation Schedule | | | | | | | | |
|--|---------------------------|------------------------------|----------------------------|----------------------------|--|--|--|--|
| | 2027 | 2028 | 2029 | 2030 | | | | |
| | 1 2 3 4 5 6 7 8 9 10 11 : | 2 1 2 3 4 5 6 7 8 9 10 11 12 | 1 2 3 4 5 6 7 8 9 10 11 12 | 1 2 3 4 5 6 7 8 9 10 11 12 | | | | |
| Back of House & Restrooms | Back of House & Restrooms | Back of House & Restrooms | Back of House & Restrooms | | | | | |
| Exhibit Hall F Closed October 2026 | Hall F Closed | Hall F Closed | Hall F Closed | Hold Until | | | | |
| MIDDLE ZONE (Exhibit Halls C-E) | | MIDDLE 2 | | Mid 2027 | | | | |
| SOUTH ZONE (Exhibit Halls A-B) | | SOUTH 2 | ZONE SOUTH ZONE | | | | | |



Phase 2 Cost: \$606,000,000

Design and Pre-Construction: \$ 60,000,000

• Construction: \$546,000,000

Source of Funding: Culture and Tourism Debt



Planning in Context





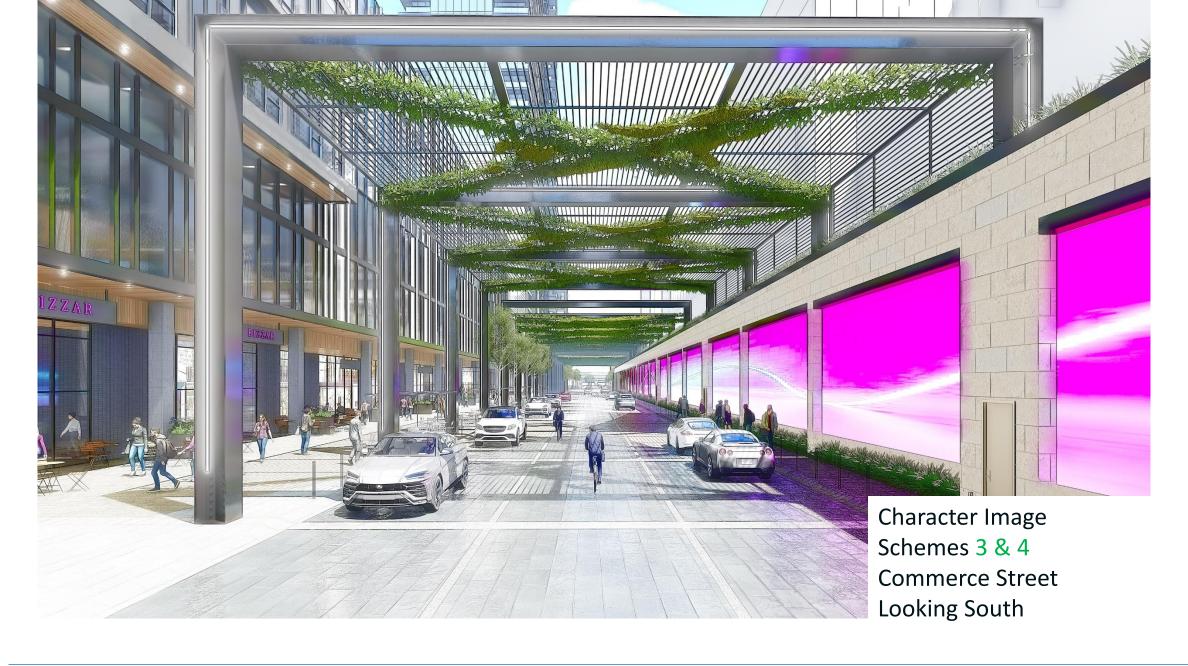






Development Tracking Pipeline \$3.4 Billion









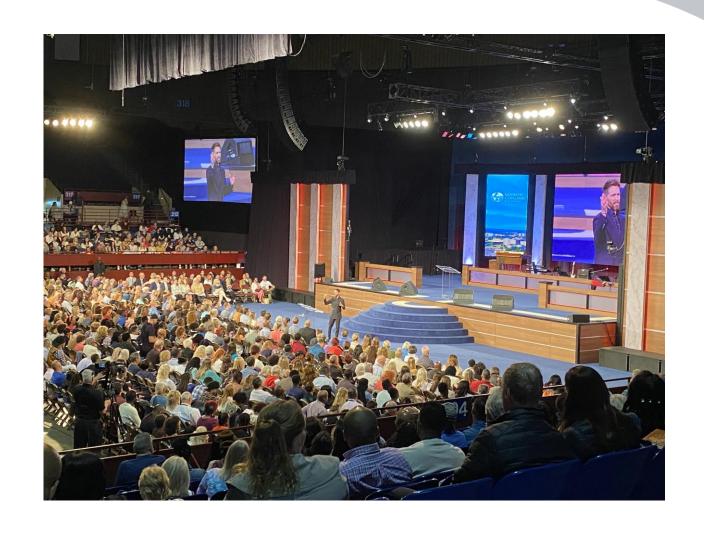








Next Steps





Schedule Overview

• February 2025: Start Schematic Design

October 2026: Mobilize Phase 2 Construction

September 2028: Begin Renovations of "legacy" portion of FWCC

• December 2029: Completion of Construction and Renovation



Phase 2 Funding

- November 2024: Council consideration of M&C to advance funding for Phase 2 Design and Pre-Construction expense
 - \$15,000,000 from Culture and Tourism Fund Balance
 - Same approach used to jump-start WRMC Sheep & Swine Barn Project
- March/April 2025: Council consideration of M&C to fully fund Phase 2 Design and Pre-Construction expense
 - \$60,000,000 in Culture and Tourism, sold in May 2025
 - Repays the advance from Culture and Tourism Fund Balance



Phase 2 Funding, Continued

- March/April 2026: Council consideration of M&C to fund Phase 2 Construction:
 - \$546,000,000 in Culture and Tourism Debt, sold in May of 2026

Project Oversight FWCC Advisory Committee

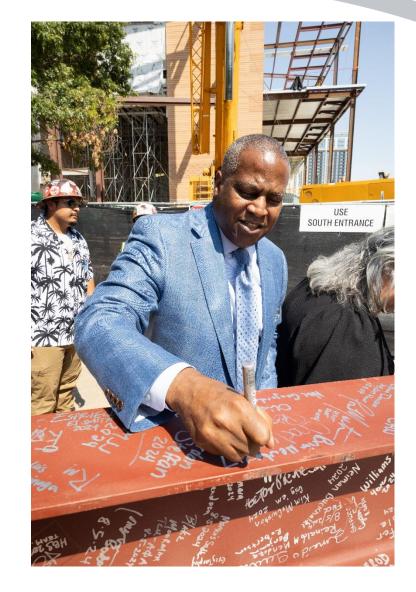
- Mayor Mattie Parker
- CM Elizabeth Beck
- Jay Chapa
 - JC Strategic Solutions
- City Manager David Cooke
- Jessica Miller Essl
 - M2G Ventures
- Matt Homan
 - Dickies Arena
- Michael Crum, Public Events

- Bob Jameson
 - Visit Fort Worth
- Brian Newby
 - Cantey Hanger
- Kim McCuistion
 - Texas A&M University System
- Rosa Navejar
 - The Rios Group
- Andy Taft
 - Downtown Fort Worth, Inc.



Planned Engagement Activities

- Customer focus groups
- Public briefings
- Convention Center site visits





Our Goal

- "Level Up" Fort Worth's profile as a convention and meetings destination
 - Continue to host State association events
 - Increase volume of Southwest region events
 - Compete for national events
- Significantly increase the volume of conventions and meetings hosted by the destination
- Play a catalyst role in downtown development and supporting Fort Worth's \$3.1B visitor economy



Questions/ Discussion



Thank You!

