



CITY OF FORT WORTH, TEXAS

Fort Worth Skyline

FY2025 BUDGET

RECOMMENDED CAPITAL IMPROVEMENT PLAN



Economic Development



Community Investment



Community Safety



Infrastructure



Responsible Growth

Table of Contents

City of Fort Worth FY 2022 Bond Program	5
Overview of the 2022 Bond Program	7
City of Fort Worth FY 2025 - 2029 5 Year Capital Improvement Plan	9
Updates to FY 2025 – 2029 Capital Improvement Program	11
Summary of 5 Year Capital Improvement Program	12
High Level Summary of the 5 Year Capital Improvement Program.....	14
All Plans Chapters	15
Aviation Plan	17
Aviation 5 Year Capital Improvement Program Summary	19
Aviation 5 Year Capital Improvement Program – Chapter Summary	22
Perot Field Airport Chapter	23
Meacham Airport Chapter.....	24
Spinks Airport Chapter.....	25
Public Events Plan	27
Public Events 5 Year Capital Improvement Program Summary	29
Public Events 5 Year Capital Improvement Program - Chapter Summary	33
Cowntown Coliseum Arena Chapter	34
Capital Outlay	35
Convention Center Chapter.....	36
Will Rogers Memorial Coliseum Chapter	37
General Plan	39
General 5 Year Capital Improvement Program Summary	41
General 5 Year Capital Improvement Program – Chapter Summary	45
Asset Management Chapter	47
Capital Outlay Chapter.....	48
City Facilities Chapter	49
Community Improvements Chapter.....	50
Information Technology Chapter	51
Transportation Chapter	52
Public Art Installment Chapter	53
Administrative Overhead Chapter.....	54
Environmental Services Plan	55
Environmental Services 5 Year Capital Improvement Program Summary.....	57

Environmental Services 5 Year Capital Improvement Program – Chapter Summary	59
Capital Outlay Chapter.....	60
City Facilities Chapter	61
Stormwater Plan	63
Stormwater 5 Year Capital Improvement Program Summary	65
Stormwater 5 Year Capital Improvement Program – Chapter Summary.....	68
Capital Outlay Chapter.....	69
Drainage Erosion Control Chapter.....	70
Information Technology Chapter	71
Water Plan.....	73
Water 5 Year Capital Improvement Program Summary.....	75
Water 5 Year Capital Improvement Program – Chapter Summary.....	78
Capital Outlay Chapter.....	79
Community Improvements Chapter.....	80
Wastewater Chapter.....	81
Water Projects Chapter	82

City of Fort Worth

FY 2022

Bond Program

2022 Bond Program

Overview of the 2022 Bond Program

Introduction

On May 7, 2022 the voters were asked to consider the dollar amounts and proposition categories listed below for the 2022 Bond Program. City staff prepared the bond book that describes the proposed work plan for implementing each proposition approved by the voters, which includes additional detail on specific planned projects and their projected costs. The voter approved use of general obligation public securities for the proposition categories listed will be secured by property taxes levied and collected by the City. The City anticipates the recommended interest and sinking (I&S) tax rate of \$0.1475 per \$100 net taxable valuation to be sufficient in paying the debt service.

Fort Worth Proposition	Approved Amount
• A: Streets and Pedestrian Mobility Infrastructure Improvements	369,218,300
• B: Parks and Recreation Improvements	123,955,500
• C: Public Library Improvements	12,505,200
• D: Police and Fire Safety Improvements	39,321,000
• E: Open Space Conservation	15,000,000
Total	\$560,000,000

Proposition A: Streets and Pedestrian Mobility Infrastructure Improvements

Fort Worth Proposition A authorizes the sale of **\$369,218,300** in General Obligation public securities to finance improvements to the City's transportation network. These network improvements will include the design, construction, reconstruction, and/or rehabilitation of streets and drainage improvements, median improvements, intersections, bicycle ways, bridges, infrastructure improvements to support transit initiatives, park roads and parking lots, streetscapes, pedestrian ways, signals, sidewalks, street lighting, signage, other traffic and signal controls; and purchase and/or improvement of land, as necessary, to support these improvements.

Proposition B: Parks and Recreation Improvements

Fort Worth Proposition B authorizes the sale of **\$123,955,500** in General Obligation public securities to finance parks, recreation, and community center related improvements to enhance the number, quality, and accessibility of park land and facilities and to address growth in developing/redevelopment areas. These improvements include development, design, construction, enhancement, expansion, renovation, major repair, and/or replacement of: aquatic facilities; athletic fields; community centers; community parks; neighborhood parks; special-use parks and facilities; park and recreation facilities; roadways, parking, and/or drainage facility improvements at or integrated into parks; playgrounds; the City's walks and trail systems; and supporting facilities and infrastructure for any or all of these as well as the purchase and/or improvement of land, as necessary, to support these improvements.

2022 Bond Program

Proposition C: Public Library Improvements

Fort Worth Proposition C authorizes the sale of **\$12,505,200** in General Obligation public securities to finance the construction of a new library. The improvements would include the construction and equipping of the new library, including opening day book collection, and the purchase and/or improvement of land, as necessary, to support these improvements.

Proposition D: Police and Fire Safety Improvements

Fort Worth Proposition D authorizes the sale of **\$39,321,000** in General Obligation public securities to finance police and fire public safety related improvements. The improvements would include the demolition of existing facilities, design, construction, and equipping of new police and fire stations, and the purchase and/or improvement of land, as necessary, to support these improvements.

Proposition E: Natural Area and Open Space Improvements

Fort Worth Proposition E authorizes the sale of **\$15,000,000** in General Obligation public securities to finance the acquisition, site preparation, and accessibility improvements for land or permanent easements throughout the city to enhance air and water quality, facilitate other environmental benefits, control erosion, mitigate flooding concerns, provide passive recreational opportunities, and facilitate future economic development.

City of Fort Worth

FY 2025 - 2029

5 Year Capital Improvement Plan

5 Year Capital Improvement Program

Updates to FY 2025 – 2029 Capital Improvement Program

CIP Basics

The Capital Improvement Program (CIP) consists of **Static Projects** and **Programmable Projects**.

Static Projects are multi-functional projects that have a defined scope, timeline and budget that are sizeable or of specific public/political interest.

Programmable Projects are “buckets”/funding for single function projects that fall under a general scope that will see continual reinvestment over many years. The programmable projects allow departments to manage “child” projects within the larger programmable funding as long as it fits the general scope of the related programmable project.

The level of budgetary control for projects are Fund and Project. The appropriations for projects are managed as follows:

Static and programmable projects are set by the annual appropriation ordinance or an Mayor and Council Communication (M&C) with a supplemental appropriation ordinance. The funding cannot change unless approved by an M&C and supplemental appropriation ordinance.

Child projects do not require M&C's and are established under the authority of the programmable appropriation, as long as it meets the intent of the programmable.

The CIP is an **appropriation plan**, meaning the total appropriations for the project should be planned for the first year of the project. The intent of the appropriation plan is to ensure adequate funding is available when a project starts and the total estimated cost of the project is known up-front. Recurring programmable projects may have annual appropriations that are tied to recurring investment for the intended purpose. Grant funded projects show appropriations in the year the grant funds are expected to be received.

The first year of the CIP will be adopted with an appropriation ordinance with the exception of: unavailable funds (grants, future debt issuance, contributions from others) and all Water Program projects. The projects with unavailable funds will be appropriated when the funding is received. The projects from the Water Program will be appropriated as requested by the Water Department throughout the year, via and M&C and supplemental appropriation ordinance.

5 Year Capital Improvement Program

Summary of 5 Year Capital Improvement Program

Introduction

The City of Fort Worth recognizes capital facilities and adequate infrastructure are critical for the City's continued growth. The City of Fort Worth (CFW) Capital Improvement Program (CIP) describes the capital projects and the associated funding sources the City intends to undertake in the current fiscal year, plus four successive fiscal years, including the acquisition or construction of capital facilities and assets, and the maintenance of those facilities and assets.

A capital asset may be land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

The City of Fort Worth has a continual capital improvement planning process. This process identifies the City's capital and infrastructure needs through the City's Comprehensive Plan, department strategic plans, various planning documents, public input, and asset assessments. Estimates for these needs are developed based on known conditions, experience with similar projects, and equitable investment throughout the community. The ongoing operational costs are also determined to ensure the City has the ability to fully fund the ongoing operations of the new assets. The City identifies the appropriate funding sources for the various projects and plans.

Each CIP is reviewed to ensure the plan is in alignment with the City's Comprehensive Plan, related strategic plan, overall City goals and vision and can be funded, delivered, and maintained. The City also evaluates the plans to ensure infrastructure maintenance and investment is equitably distributed. The plans are then combined into the City's Comprehensive 5-Year Capital Improvement Program.

The FY2025-2029 CFW CIP includes \$3,799,426,919 in planned capital expenditures during the five-year period. Planned capital expenditures are presented in CIPs include the General, Aviation, Public Events, Environmental Services, Stormwater, and Water. Each CIP is a set of capital expenditures for the City.

Presentation of CIPs

Highlights of each CIP are presented in the following paragraphs to provide a brief summary of capital improvement efforts. Later sections provide a more in-depth description of each CIP.

Aviation CIP

The Aviation Department's FY2025-2029 CIP contains \$149,428,642 in planned capital expenditures. Highlights of this CIP include: multi-year projects for joint resealing and pavement repair, airfield shoulder preservation and runway keel strengthening, and the continued extension of Taxiway Papa at Perot Field Fort Worth Alliance Airport; runway, taxiway and apron pavement and lightning rehabilitation at Meacham International Airport; and taxiway pavement rehabilitation lighting upgrades, fencing replacement and construction of new taxiways at Spinks Airport. The primary source of funding for capital improvements comes in the form of grants from the Federal Aviation Administration (FAA) and Texas Department of Transportation (TxDOT) Aviation Division. Other funding sources include land credits, gas well revenues, and pay-as-you-go (Paygo) (cash) funding. The FY2025-2029 CIP positions the Aviation Department for future growth and enables responsible maintenance of critical infrastructure at the three airports.

5 Year Capital Improvement Program

Public Events CIP

The Public Event Department's FY2025-2029 CIP contains \$623,751,547 in planned capital improvement expenditures, vehicle replacements, and strategic reserves. Highlights of this CIP include a rebuild of the Sheep and Swine Barn at the Will Rogers Memorial Center (WRMC) in partnership with the Fort Worth Stock Show and Rodeo and the Fort Worth Convention Center Expansion (FWCC) Phase II. The primary sources of funding for capital improvements in the current CIP are the 2% Hotel Occupancy Tax, the DFW Revenue Share, and future bonds. Additional funding strategies are being currently discussed. With the continued recovery and revenue stabilization from hotel occupancy and other tax revenues, PED has refocused on the needed capital repairs, renovation, and enhancements of the City's tourism-related venues. However, pending capital projects for FY2025-2029 are subject to change or deferral due to the funding complexities of the major capital improvements planned in the near future.

General CIP

Multiple Departments fall within the City's General CIP. These Departments include: Communication and Public Engagement, Fire, Information Technology Solutions, Library, Neighborhood Services, Park and Recreation (including Golf), Police, Property Management, and Transportation and Public Works (including Parking). The General FY2025-2029 CIP contains \$789,302,764 in planned capital expenditures. This plan reflects a sustained commitment to the upkeep of City facilities, transportation infrastructure, technological improvements, vehicles and equipment replacement. Additionally, the plan enables the city's commitment to lasting improvements in the community with parks, community centers, public safety, and general city assets enjoyed by the public.

Environmental Services CIP

As of FY2025, Environmental Services anticipates \$12,497,657 for planned capital expenditures covering fleet upgrades, environmental hazard removal, and environmental assessments for the period of FY2025-2029. Unforeseen environmental hazard removal or cleanup projects may also occur as the City of Fort Worth manages its facilities, assets or improvement projects. Examples can include remediation of contaminated soil, abatement of asbestos-containing materials or lead-based paint on city property, or control of environmental nuisances and hazards. Associated capital expenses are within the Solid Waste Fund or Environmental Protection Fund.

Stormwater CIP

Fort Worth's Stormwater Management Program is a very capital-intensive enterprise, which requires continuous investment in extensive above and below ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The Stormwater CIP contains \$178,354,594 and funds capital improvements required to mitigate flood risk, ensure system reliability by replacing aging infrastructure and facilities, support the City's bond programs for street rehabilitation, meet corporate priorities, and facilitate economic revitalization in areas where development is hampered by chronic flooding.

Water CIP

The Water Department's FY2025-2029 Capital Improvement Plan contains \$2,046,091,715 in planned capital expenditures over a five year period. The Plan furthers the Department's mission to enable the community to thrive with clean water done right every time. The Plan includes strategies to address system growth, rehabilitation, corporate priorities, legislative and regulatory mandates, and operational enhancements. Funding is primarily achieved through the sale of revenue bonds and pay-as-you-go funding, but also leverages gas lease revenues, impact fee revenues, and State funds.

High Level Summary of the 5 Year Capital Improvement Program

CIP Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Aviation	24,210,232	48,187,154	24,368,807	41,375,696	11,286,753	149,428,642
General	157,660,776	158,709,456	155,612,102	157,086,233	160,234,197	789,302,764
Public Events	71,251,547	544,500,000	4,000,000	2,000,000	2,000,000	623,751,547
Environmental Services	1,018,610	2,792,194	3,300,696	2,764,291	2,621,866	12,497,657
Stormwater	23,447,703	62,702,685	22,705,128	23,280,812	46,218,266	178,354,594
Water	536,443,915	672,651,236	332,256,836	246,631,716	258,108,012	2,046,091,715
Total Plan	\$814,032,783	\$1,489,542,725	\$542,243,569	\$473,138,748	\$480,469,094	\$3,799,426,919

Funding Origin	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Total Funding Sources	814,032,783	1,489,542,725	542,243,569	473,138,748	480,469,094	3,799,426,919
Grand Total	\$814,032,783	\$1,489,542,725	\$542,243,569	\$473,138,748	\$480,469,094	\$3,799,426,919

Summary

As noted in the preceding paragraphs, the CFW has a robust, funded, and future-focused CIP. This document reflects a months-long, city-wide, dedicated effort in the planning and production of the FY2025-2029 CIP. The following pages provide enhanced detail and full transparency on all the elements of the CFW CIP.

5 Year Capital Improvement Program

All Plans Chapters

Plan	Chapter	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Aviation	Meacham Airport	6,783,911	27,105,094	341,998	12,004,330	2,369,648	48,604,981
	Spinks Airport	6,747,627	2,396,917	2,505,917	6,623,917	3,103,917	21,378,295
	Perot Field Airport	10,678,694	18,685,143	21,520,892	22,747,449	5,813,188	79,445,366
Aviation Total		24,210,232	48,187,154	24,368,807	41,375,696	11,286,753	149,428,642
General	Asset Management	175,000	50,000	50,000	50,000	50,000	375,000
	Capital Outlay	38,523,540	37,208,781	38,686,705	34,485,906	35,163,153	184,068,085
	City Facilities	5,314,000	5,522,040	5,736,922	6,061,638	6,292,695	28,927,295
	Community Improvements	31,610,179	33,647,900	25,109,470	26,519,225	25,001,789	141,888,563
	Information Technology	16,987,047	14,531,975	15,589,245	16,732,704	17,578,800	81,419,771
	Public Art Installments	195,760	195,760	195,760	195,760	195,760	978,800
	Transportation	64,678,250	67,376,000	70,067,000	72,864,000	75,775,000	350,760,250
	Administrative Overhead	177,000	177,000	177,000	177,000	177,000	885,000
	General Total		157,660,776	158,709,456	155,612,102	157,086,233	160,234,197
Public Events	Capital Outlay	65,000,000	541,000,000	—	—	—	606,000,000
	Convention Center	3,951,547	2,500,000	3,000,000	1,000,000	1,000,000	11,451,547
	Cowtown Coliseum Arena	400,000	—	—	—	—	400,000
	Will Rogers Memorial Coliseum	1,900,000	1,000,000	1,000,000	1,000,000	1,000,000	5,900,000
Public Events Total		71,251,547	544,500,000	4,000,000	2,000,000	2,000,000	623,751,547
Environmental Services	Capital Outlay	716,840	2,269,194	2,270,696	2,272,291	2,273,866	9,802,887
	City Facilities	301,770	523,000	1,030,000	492,000	348,000	2,694,770
Environmental Services Total		1,018,610	2,792,194	3,300,696	2,764,291	2,621,866	12,497,657
Stormwater	Capital Outlay	4,530,230	2,561,000	2,927,000	2,477,000	1,926,000	14,421,230
	Drainage Erosion Control	18,917,473	59,991,685	19,628,128	20,653,812	44,142,266	163,333,364
	Information Technology	—	150,000	150,000	150,000	150,000	600,000
Stormwater Total		23,447,703	62,702,685	22,705,128	23,280,812	46,218,266	178,354,594
Water	Community Improvement	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	40,000,000
	Capital Outlay	7,796,463	—	—	—	—	7,796,463
	Wastewater	104,150,000	365,550,000	117,500,000	101,566,090	103,468,030	792,234,120
	Water Project	416,497,452	299,101,236	206,756,836	137,065,626	146,639,982	1,206,061,132
Water Total		536,443,915	672,651,236	332,256,836	246,631,716	258,108,012	2,046,091,715
Total Plan		\$ 814,032,783	\$ 1,489,542,725	\$ 542,243,569	\$ 473,138,748	\$ 480,469,094	\$ 3,799,426,919

Aviation

FY 2025 - 2029

5 Year Capital Improvement Plan

Aviation 5 Year Capital Improvement Program

Aviation 5 Year Capital Improvement Program Summary

OVERVIEW

The City of Fort Worth Aviation System is home to three world-class airports; Meacham International Airport, Spinks Airport, and Perot Field Fort Worth Alliance Airport (Perot Field). Owned by the City of Fort Worth, each airport offers a diverse industrial base, which makes it an attractive location for a variety of businesses. The Capital Improvement Plan (CIP) is meant to serve as a tool for planning improvements that will enhance the ability to serve the general aviation community and ensure ongoing maintenance is completed, resulting in continued sustainability and growth.

BACKGROUND/HISTORY

The Aviation Department promotes economic activity through aeronautical and non-aeronautical spending generated by businesses and aircraft operators at the three Fort Worth Airports: Meacham International Airport (Meacham), Spinks Airport (Spinks), and Perot Field. Meacham and Spinks are operated by Aviation Department personnel whereas, with Perot Field, the Aviation Department contracts Alliance Air/Aviation Services to manage the airport.

The Aviation Department is a fully self-sustaining enterprise department supported through the collection of landing fees, hangar and ground lease revenue, fuel flowage fees, Alliance Air/Aviation Services Management Agreement revenue, and Meacham Administration Building revenue. These funds are administered through the Aviation Department and are discussed below.

Aviation Department Administration is responsible for accounts payable/receivable, grants management, human resources, leasing, and accounting and budgeting for all three Fort Worth Airports to varying degrees. For Meacham and Spinks Airports, the Operations Division is responsible for the day-to-day operations of each airport and inspects each airport to identify deficiencies and implement appropriate corrective action; the Maintenance Division is responsible for maintaining airfields and airport facilities. For Perot Field, Alliance Air/Aviation Services performs the operational and maintenance duties required.

FACILITIES

Fort Worth Meacham International Airport – The city's oldest operating airport, dating to 1925, is situated just five miles north of downtown Fort Worth. From its humble beginnings as a 100-acre site with dirt and sod runways, the airport has grown into a premier general aviation airport. Meacham now encompasses over 900 acres of land with two active runways. There are currently 108 total hangar facilities accounting for over 1.5 million square feet of hangar space housing over 300 based aircraft. Meacham maintains a state-of-the-art U.S. Customs and Border Protection User Fee Facility that first became operational in June 2019, providing a port of entry into the U.S. for the international corporate and general aviation community.

The renovation of Meacham's main administration building was completed in 2017. Aviation, Planning and Development staff, and other airport tenants, including one of two Fixed Based Operators (FBOs), are now located in the newly renovated building. The FBOs, Texas Jet and Modern Aviation, provide a majority of the airport's fuel flowage and hangar space. Meacham's based businesses also include specialized aeronautical services consisting of fueling, maintenance, storage, painting, flight training, and aero-medical flight service providers. Aviation activity continues to rise at Meacham which now ranks as the busiest general aviation airport in the State of Texas and 32nd overall in the United States.

Fort Worth Spinks Airport – Located 14 miles south of downtown Fort Worth, it was originally established in the early 1960s as Oak Grove Airport and remained active until the passing of its owner and founder Maurice "Pappy" Spinks. In 1988, a ceremony was held closing Oak Grove and activating Spinks Airport, just adjacent to the west, named in his honor. Spinks is the newest of the three Fort Worth Airports and covers an area of just over 800 acres.

Aviation 5 Year Capital Improvement Program

Spinks provides two runways - one asphalt surface and the other a turf surface. Its single FBO has constructed a 7,400-square-foot terminal building. Currently, it has over 60 hangar facilities that house over 240 based aircraft. A new perimeter road along its northern boundary and the construction of a new community fire station is now complete. It is anticipated that the completion of both the north perimeter road and the installation of a fire station will spur additional development at, and directly adjacent to, the airport.

Spinks is home to a single FBO; Harrison Aviation, which provides the airport's aeronautical fuel as well as concierge services. Other on-sight businesses at Spinks include aviation maintenance and paint facilities, hangar storage, fueling, and flight training.

Perot Field – Established in 1989, Perot Field holds the distinction of being the world's first industrial airport and is the centerpiece of a 26,000-acre master-planned development known as Alliance Texas. Perot Field was built to house large industrial and cargo operators and potentially scheduled passenger service in the future. The airport is owned by the City of Fort Worth and operated by a Management Agreement with privately held Alliance Air/Aviation Services, a subsidiary of Hillwood Development Company, LLC. The airport features a vast array of flight services, including general aviation, industrial/air cargo, and military aviation. The airport maintains a U.S. Customs and Border Protection office for the convenience of its on-sight businesses and users. The airport is nearly 1,200 acres and offers two 11,000 feet concrete runways.

In addition to general aviation services, Perot Field serves as the southwest regional hub for FedEx Express and Amazon Prime Air, which are the principal anchor tenants. Other major tenants include Burlington Northern Santa Fe (BNSF) Railway, Tarrant County College Northwest Center of Excellence, Drug Enforcement Administration, Federal Aviation Administration (FAA), and the Gulfstream Aerospace Corporation Maintenance facility. Alliance Air/Aviation Services serves as the only FBO at the airport and provides over 20,000 square feet of customer services areas/office space, multiple community hangars, fuel, and based aircraft.

CAPITAL IMPROVEMENT STRATEGY

The development and implementation of the Five-year Capital Improvement Program (CIP) serves to define and prioritize CIP projects over the long term. The plan identifies essential needs but also those initiatives which optimize operational capacity, enhance safety and strengthen and augment the economic aspects of each airport and the Aviation Department as a whole. It identifies infrastructure upgrades and maintenance required to meet the needs of facility users and achieves the Department's mission to provide high-quality, cost-effective facilities to meet the General Aviation needs of North Texas. This long-range plan provides the airports and the city a path to support the overall needs of general aviation within Fort Worth, as well as meet the specific needs of each airport. The criteria for the plan were derived from pavement condition index (PCI) surveys of each airport, strategic communication with clients, visits to competing facilities, identification of aging systems, infrastructure, and discussions with airport tenants.

CAPITAL REVENUE SOURCES

Texas Department of Transportation (TxDOT) Aviation

Meacham and Spinks Airports both depend on grant funding from TxDOT Aviation to complete airfield projects such as runway and taxiway replacement and rehabilitation work. These funds pass through TxDOT from the FAA in the form of entitlement and discretionary grants through the Block Grant Program. Grants are provided to the airports on a 90/10 cost split; TxDOT provides 90 percent of the project cost and the City is responsible for providing a 10 percent match.

Federal Aviation Administration

Perot Field, with primarily cargo operations, receives cargo entitlement and discretionary grants directly from the FAA and does not utilize TxDOT Aviation for its Airport Improvement Program (AIP) grants.

Aviation 5 Year Capital Improvement Program

Enterprise Fund

The Aviation Department is a fully self-sustaining enterprise fund and derives its revenue from the following primary sources:

1. Building, hangar, and ground leases
2. A per gallon fuel flowage fee
3. Landing Fees at Perot Field

Gas Well Legacy Trust Fund

The Gas Well Legacy trust fund was established to ensure that the City of Fort Worth Airports would have a long-term and dependable revenue source in the form of interest generated by the fund. As revenue is generated by the gas wells on airport property, the revenue is split and placed in both the trust fund and also in the usable fund. The interest from the trust is utilized to complete aviation capital projects and to match AIP grants from TxDOT Aviation.

Gas Well Usable Funds

This is a proportion of gas well revenue not placed within the Trust Fund. The usable gas well account must be used on projects that will generate operating revenue for the Aviation Department to ensure long-term viability and sustainability.

Aviation 5 Year Capital Improvement Program

Aviation 5 Year Capital Improvement Program – Chapter Summary

Aviation Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Meacham Airport	6,783,911	27,105,094	341,998	12,004,330	2,369,648	48,604,981
Spinks Airport	6,747,627	2,396,917	2,505,917	6,623,917	3,103,917	21,378,295
Alliance Airport	10,678,694	18,685,143	21,520,892	22,747,449	5,813,188	79,445,366
Grand Total	\$ 24,210,232	\$ 48,187,154	\$ 24,368,807	\$ 41,375,696	\$ 11,286,753	\$ 149,428,642

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Aviation Gas Lease Cap Proj	Gas Lease Royalties	3,735,300	2,754,980	205,500	1,232,462	269,640	8,197,882
Municipal Airport	Capital Intrafund Transfer Out	1,942,485	413,322	604,026	6,114,743	2,588,276	11,662,852
TxDot Grants	Intrgv Rev - TXDOT	7,964,864	26,444,820	2,149,500	11,392,153	2,726,760	50,678,097
Future In-Kind	In Kind - Contrib From Others	1,056,758	1,857,403	2,140,978	2,263,634	570,208	7,888,981
FAA Grants	Intrgv Rev - Us Dept Of Transp	9,510,825	16,716,629	19,268,803	20,372,704	5,131,869	71,000,830
Grand Total		\$24,210,232	\$48,187,154	\$24,368,807	\$41,375,696	\$11,286,753	\$149,428,642

Aviation 5 Year Capital Improvement Program

Perot Field Airport Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Perot Field Airport	Assessments	AFW Pavement Management Report	333,333	—	—	388,889	—	722,222
	Facility Improvements	55AFW Perot Field RAMP FY25	111,111	111,111	111,111	111,111	111,111	555,555
		AFW Airport Layout Plan	—	—	—	—	555,556	555,556
		AFW ALCMS Replacement (D&C)	—	—	—	—	1,244,770	1,244,770
		AFW Arfld Shldr Preserv (D&C)	—	2,263,613	—	—	—	2,263,613
		AFW Txwy Papa Ext Fence & Road	7,752,892	—	—	—	—	7,752,892
	Rehabilitation	AFW Jnt Rseal & Pvmt Rpair 3	2,481,358	—	—	—	3,901,751	6,383,109
	New Runway/Taxiway	AFW Runway 16L Reconstruction	—	—	—	22,247,449	—	22,247,449
		AFW Taxiway P Phs 4 (F to G)	—	16,310,419	—	—	—	16,310,419
		AFW Taxiway P Phase 5 (TW G-H)	—	—	21,409,781	—	—	21,409,781
Grand Total			\$10,678,694	\$18,685,143	\$21,520,892	\$22,747,449	\$5,813,188	\$79,445,366

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Future In-Kind	In Kind - Contrib From Others	1,056,758	1,857,403	2,140,978	2,263,634	570,208	7,888,981
FAA Grants	Intrgv Rev - Us Dept Of Transp	9,510,825	16,716,629	19,268,803	20,372,704	5,131,869	71,000,830
Municipal Airport	Capital Intrafund Transfer Out	11,111	11,111	11,111	11,111	11,111	55,555
TxDot Grants	Intrgv Rev - TXDOT	100,000	100,000	100,000	100,000	100,000	500,000
Grand Total		\$10,678,694	\$18,685,143	\$21,520,892	\$22,747,449	\$5,813,188	\$79,445,366

Aviation Capital Improvement Program

Meacham Airport Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Meacham Airport	Assessments	FTW PCI Study Update Meacham	—	—	95,000	—	—	95,000
	Equipment	Meacham Maintenance Building	368,300	—	—	—	—	368,300
	Facility Improvements	Meacham Maintenance	134,500	135,183	135,887	136,604	137,337	679,511
		55FTW Meacham RAMP Grant FY25	111,111	111,111	111,111	111,111	111,111	555,555
		Veh Svc Rd frm Txwy Echo-Golf	—	—	—	—	148,400	148,400
		FTW Txwy Bravo & Delta Rehab	265,000	2,200,000	—	—	—	2,465,000
	New Facilities	FTW Helicopter Training Area	—	—	—	—	1,972,800	1,972,800
	Rehabilitation	FTW Drainage Study Meacham	1,000,000	—	—	—	—	1,000,000
		Apron B & Taxiway G Rehab	4,255,000	—	—	—	—	4,255,000
		FTW Taxiway A Joint Rehab, Con	—	550,000	—	11,756,615	—	12,306,615
		FTW Parallel Taxiway T	—	10,000,000	—	—	—	10,000,000
		FTW Rnwy 16-34 Pavement Rehab	650,000	14,108,800	—	—	—	14,758,800
Chapter Total			\$6,783,911	\$27,105,094	\$341,998	\$12,004,330	\$2,369,648	\$48,604,981

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Aviation Gas Lease Cap Proj	Gas Lease Royalties	885,300	2,685,880	—	1,175,662	14,840	4,761,682
Municipal Airport	Capital Intrafund Transfer Out	1,145,611	146,294	241,998	147,715	2,121,248	3,802,866
TxDot Grants	Intrgv Rev - TXDOT	4,753,000	24,272,920	100,000	10,680,953	233,560	40,040,433
Total Funding Source		\$6,783,911	\$27,105,094	\$341,998	\$12,004,330	\$2,369,648	\$48,604,981

Aviation Capital Improvement Program

Spinks Airport Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Spinks Airport	Equipment	Spinks Equipment - Vehicles	135,000	22,403	22,403	22,403	22,403	224,612
	Facility Improvements	FWS Spinks Perimeter Fencing	—	—	—	200,000	200,000	400,000
		Spinks Maintenance	755,000	172,403	172,403	172,403	172,403	1,444,612
		FWS Eastside TaxiIn Kilo Rehab	791,516	—	—	—	—	791,516
		FWS MITLs for Taxiway A, D, G	105,000	1,500,000	—	—	—	1,605,000
		55FWS Spinks RAMP Grant FY25	111,111	111,111	111,111	111,111	111,111	555,555
		FWS East Side Utility Adjust	250,000	—	—	—	—	250,000
		FWS Hangar Construction	—	—	—	5,500,000	—	5,500,000
		FWS Land Acquisition	2,100,000	—	—	—	—	2,100,000
		P00138 FWS ATC Tower Maintain	50,000	50,000	50,000	50,000	50,000	250,000
		PCI Study Update	—	—	95,000	—	—	95,000
		Rehab Taxiway A & C (Wst Side)	—	541,000	2,055,000	—	—	2,596,000
		Rehab Taxiway B & H	—	—	—	568,000	2,270,000	2,838,000
	Rehabilitation	FWS Runway 18R-36L Rehab	—	—	—	—	278,000	278,000
	New Runway/Taxiway	FWS Eastside Hang Access Phs 2	2,450,000	—	—	—	—	2,450,000
Chapter Total			\$6,747,627	\$2,396,917	\$2,505,917	\$6,623,917	\$3,103,917	\$21,378,295

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Aviation Gas Lease Cap Proj	Gas Lease Royalties	2,850,000	69,100	205,500	56,800	254,800	3,436,200
Municipal Airport	Capital Intrafund Transfer Out	785,763	255,917	350,917	5,955,917	455,917	7,804,431
TxDot Grants	Intrgy Rev - TXDOT	3,111,864	2,071,900	1,949,500	611,200	2,393,200	10,137,664
Total Funding Source		\$6,747,627	\$2,396,917	\$2,505,917	\$6,623,917	\$3,103,917	\$21,378,295

Public Events

FY 2025 - 2029

5 Year Capital Improvement Plan

Public Events 5 Year Capital Improvement Program

Public Events 5 Year Capital Improvement Program Summary

OVERVIEW

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center and the Will Rogers Memorial Center. Visit Fort Worth (formerly known as the Convention and Visitors Bureau) contracts with the City to market the destination and those specific venues

All activities are supported through the collection of the Hotel/Motel Occupancy Taxes (HOT), DFW International Airport Revenue Share, Venue Taxes, and the revenues generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC).

The City's Public Events Department is responsible for managing, operating, and maintaining the FWCC and WRMC; managing the Office of Outdoor Events, and providing administrative support for the Fort Worth Sports Authority and the Texas Event Trust Fund Program. The FWCC and WRMC host national, regional, and state conventions, & conferences, concerts & theatrical performances, and sporting & community events. In addition, the WRMC hosts world-class equestrian events and is the home venue for the annual Southwestern Exposition & Livestock Show.

Visit Fort Worth's (VFW) contract with the City serves to enhance tourism and promote visitor activities in Fort Worth. VFW also manages the full-time operations of the Fort Worth Herd.

Fort Worth Convention Center: Purchased from Tarrant County in 1997, the City embarked on a major revitalization and renovation of the Fort Worth Convention Center that was completed in 2002. The venue spans 14 city blocks and encompasses more than 180,000 square feet of contiguous exhibit space with 45,000 square feet of storage and docks, an arena that will accommodate up to 13,000 people, a 28,000 square-foot, contemporary ballroom, 38 adaptable meeting rooms (60,000 square feet) and a 55,000 square-foot outdoor events plaza adjacent to the Fort Worth Water Gardens.

Will Rogers Memorial Center: Established in 1936 to house events near downtown and in the Cultural District, WRMC attracts over 2.4 million visitors each year. This 135-acre facility plays host to an extensive variety of social, cultural, educational, recreational, and sporting events. Major equestrian shows continue to be the primary focus of the Center which features three climate-controlled show arenas, a sale arena, capacity for 2,500 horse stalls, multiple exercise arenas, permanent cattle pens, and recreational vehicle accommodations. The heart of the facility is the historic Will Rogers Coliseum, Pioneer Tower, and Auditorium.

Cowtown Coliseum: The Culture and Tourism Funds provide funding for selected capital projects at the Cowtown Coliseum. Located in the Stockyards National Historic District, the Coliseum commemorated its 100th anniversary in 2008. Construction of the building began in 1907 and was completed in 1908 for \$250,000. The City of Fort Worth currently owns the familiar stucco building. Rodeo Plaza, Inc. (RPI) leased the facility and provided family-oriented entertainment until July 2020. Heritage Development, LLC assumed the reins in 2019 and uses the premises for entertainment, social, and cultural events to keep within the Western theme. In addition to the Cowtown Coliseum, the leased premises include the Ride-Out Arena, Rodeo Plaza, and the former FWPD

Mounted Patrol Facility that currently houses the Fort Worth Herd. In June of 2021, the Professional Bull Riders (PBR), ASM Global, and Stockyards Heritage Development partnered to promote the venue including event programming, sponsorship opportunities, venue rentals, operations, and marketing.

Public Events 5 Year Capital Improvement Program

CAPITAL IMPROVEMENT STRATEGY

In 2009, the City Council amended the Financial Management Policy Statements providing that the revenues from DFW Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center, Will Rogers Memorial Center, and the new Dickies Arena in addition to Culture and Tourism 7% HOT revenues in excess of operational expenses and 2 percent HOT which also provided funds for facility improvements.

The development and implementation of the 5 Year Capital Improvement Program (CIP) will ensure that the facilities are upgraded and maintained to meet the needs of the facility users and achieve the Department's mission to provide an exceptional customer experience. The criteria for the plan were based on a comprehensive facilities assessment which was conducted in 2015 – 2016, strategic communication with clients, completion of client surveys, visits to competing facilities, identification of aging systems and infrastructure, plus public/private partnerships with Events Facilities Fort Worth, Inc. and the Fort Worth Stock Show and Rodeo.

Fort Worth Convention Center: An architectural study and analysis of FWCC was completed in 2016 identifying over 100 projects for an estimated \$22M recommended for remediation, which are prioritized and incorporated into the 5 Year CIP as funds become available.

In 2014 “market and financial feasibility study” recommended renovation and expansion of the Fort Worth Convention Center to better compete and serve multiple events strategically aligned with the completion of the Dickies Arena adjacent to the Will Rogers Memorial Center, which opened in November of 2019. With an update of the study and subsequent recommendations in 2019, interviews for a project management firm were held in March of 2020, however, as a result of the pandemic, the project was suspended as a need to realign capital funding for debt obligations became the priority of the Culture and Tourism funds during the shutdown of the travel and tourism industry and significant loss of hotel occupancy and other tax funds from 2020 through early 2022 as a result of COVID-19. With the provision of the American Rescue Plan Act (ARPA) Funds, the Fort Worth Convention Center Expansion project was revived in November of 2021. With initial funding restored, a contract for professional project management services was awarded in November of 2021 and an architectural design contract was awarded in the fall of 2022. The expansion project will take place in two phases and the facility will remain operational during both. The first phase includes the construction of new state-of-the-art food & beverage facilities, demolition of the East annex, straightening of Commerce Street (to create a site pad for a future convention hotel), and the re-building of the FWCC loading docks. This phase is expected began in spring 2023. The second phase will replace the arena with additional exhibit halls, ballrooms, and meeting rooms, and refurbish the existing facilities. In addition to ARPA, planned funding for Phase II will also include future bond funds. As outlined in the 5 Year Capital Improvement Program, future funding for Phase II is also anticipated to be from a future bond program.

Will Rogers Memorial Center: An architectural study and analysis of WRMC was completed in 2018 identifying over 260 projects for an estimated \$48.9M recommended for remediation, which are prioritized and incorporated into the 5 Year CIP as funds become available.

In support of other ongoing efforts to revitalize WRMC improvements such as fire alarms, lighting, sound system and transformer replacements are underway. The renovation and rebuild of the Sheep and Swine Barns at WRMC in partnership with the Fort Worth Stock Show and Rodeo (FWSSR) began construction in winter 2024 with costs split 50 percent between FWSSR and the City and including the sale of future bond funds. These improvements provide increasingly functional space and a reduction in overall maintenance and operating costs while keeping the WRMC facilities competitive in the venue and entertainment market.

Public Events 5 Year Capital Improvement Program

Cowtown Coliseum: The assessment of the Cowtown Coliseum was completed in July 2013. The project scope included a review of the overall condition of the facility as well as recommendations for repairs and an opinion of probable construction costs. The study encompassed structural, electrical, lighting, and lighting controls, mechanical/plumbing, and fire protection systems. The areas of insufficiency with the highest priorities were addressed. Over the last few years,

Culture and Tourism capital funds have replaced the HVAC systems and other Life Safety improvements and upgrades, including the Fire Alarm system. The Professional Bull Riders (PBR), ASM Global, and Stockyards Heritage Development have assumed management of the Heritage contract and improvements going forward.

CAPITAL REVENUE SOURCES

Fund Balance

In previous years, the Culture & Tourism Fund Balance has served as the primary source of cash funding for capital projects to upgrade aging facilities and improve service delivery. The current Financial Management Policy Statements require a fund balance of 16.67% that will be monitored to ensure the operations can weather any downturns. Excesses in future years could be used to continue capital investments.

DFW Revenue Share

In 1998, the City of Fort Worth entered into an agreement with the Cities of Euless (and subsequently Coppell and Grapevine) and Dallas to provide for the sharing of Rental Car taxes generated at DFW International Airport. There are additional agreements with cities where incremental tax revenues generated by economic development projects within the geographical boundaries of the DFW Airport are remitted to the City of Fort Worth. In 2009, the City Council amended the Financial Management Policy Statements providing that the revenues from DFW Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center, Will Rogers Memorial Center, and the new Dickies Arena. Revenues received in this fund are budgeted annually for debt and improvements associated with the Fort Worth Convention Center, the Will Rogers Memorial Center, and the new Dickies Arena. With the addition of the new Dickies Arena, the debt associated will take precedence for this revenue source.

Prior revenue models from FY2018-FY2022 sustained revenue annually at approximately \$5.9M with no year-over-year growth, which has not proven to be the case. Actual annual growth of about 5 percent on average was realized until the COVID-19 pandemic. Although there was a significant decrease in actual DFW Revenue Share collections from FY2020 to FY2021, the impact was minimized as a result of the unexpected growth in the prior years. In FY 2024 \$11.7M was received.

Hotel Occupancy Tax

On November 18, 1997, the City Council increased the Hotel Occupancy Tax (HOT) Rate to 9 percent with 2 percent of the tax collected to be used only for the expansion of an existing convention center facility or pledging payment of revenue or revenue refunding bonds issued following state law for the construction of the expansion. In 2013, state law was amended to expand the list of allowed uses to include a "qualified project," which is a defined concept that encompasses the Venue Project that includes the new Dickies Arena adjacent to the Will Rogers Memorial Center. On September 29, 2015, the Code of the City of Fort Worth was amended to add qualified projects as allowable expenditures for hotel occupancy taxes over seven percent. On May 4, 2024, Fort Worth voters overwhelmingly approved an additional 2 percent increase in the hotel occupancy tax. With the City's portion of the rate increasing to 11 percent in August 2024 the total Hotel Occupancy Tax collections dedicated to current and future capital improvements and debt service is anticipated to be \$11.2M for FY2024 and \$20.4M for FY2025.

Public Events 5 Year Capital Improvement Program

Project Financing Zone No. 1

On October 23, 2013, (M&C G-18048) the City Council adopted Ordinance No. 21011-10-2013 designating Project Financing Zone Number One (PFZ#1). The Ordinance identified two qualified projects under Section 351.1015(a) (5) of the Texas Tax Code. The two projects are the expansion of FWCC and the multipurpose arena (now Dickies Arena) including a livestock facility adjacent to WRMC. The PFZ#1 encompasses the area within a three-mile radius of each of the qualified projects from which incremental State Hotel Occupancy Taxes, Mixed Beverage Taxes, and State Sales Taxes generated at hotels within the PFZ will be allocated to the City to assist in the financing of costs associated with each project. In January 2014, the State Comptroller of Public Accounts began to deposit increments above the 2013 base year into an account that will assist in financing the qualified projects. To date, approximately \$15 million has been distributed to the City. Funds have been utilized to pay debt obligations associated with Dickies Arena and for renovations of the Historic Pioneer Tower at WRMC. The City

of Fort Worth is allowed to receive the yearly increment over the Base year 2013 of state-associated hotel revenue. PFZ is forecasted to reach \$15.3M by the end of FY24 with anticipated collections exceeding \$16.4M in FY25.

Venue Taxes

On November 4, 2014, the citizens of Fort Worth overwhelmingly approved three-venue taxes to support the financing of the \$450M arena (now Dickies Arena) and adjacent event and parking support facilities with the public contribution limited to \$225M and private sector participation for the remainder. Those taxes include a ticket tax, parking tax, and stall tax. Collections began in FY2020 with the opening of Dickies Arena. The City uses the taxes to support debt issuances related to the construction of Dickies Arena. The COVID-19 pandemic halted almost all events at Dickies Arena from the spring of 2020 through the 2021 calendar year. As a result of the pandemic and slower-than-expected recovery in the event industry, Venue Tax collections have been significantly impacted during the entire existence of the fund. Use of fund balance from deferred debt payments in FY2020 as well as the reallocation of planned capital funding from other sources and funding reserves were used in FY2021 and FY2022 to meet debt obligations. As of June 2024, approximately \$34M has been received in Venue Tax since its initiation, and FY 2024 collections are anticipated to exceed a total of \$10.9M for FY2024, with estimated collections of \$12M anticipated for FY2025.

Public Events 5 Year Capital Improvement Program

Public Events 5 Year Capital Improvement Program - Chapter Summary

Public Events Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	65,000,000	541,000,000	—	—	—	606,000,000
Convention Center	3,951,547	2,500,000	3,000,000	1,000,000	1,000,000	11,451,547
Cowtown Coliseum Arena	400,000	—	—	—	—	400,000
Will Rogers Memorial Coliseum	1,900,000	1,000,000	1,000,000	1,000,000	1,000,000	5,900,000
Plan Total	\$ 71,251,547	\$ 544,500,000	\$ 4,000,000	\$ 2,000,000	\$ 2,000,000	\$ 623,751,547

Funding Source	Funding Type	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Culture & Tourism 2% Hotel	Capital Interfund Transfer Out	3,700,000	2,500,000	3,000,000	1,000,000	1,000,000	11,200,000
DFW Rev Sharing	Capital Interfund Transfer Out	1,900,000	1,000,000	1,000,000	1,000,000	1,000,000	5,900,000
Future Bond	Proceeds From Sale Of Bonds	65,000,000	541,000,000	—	—	—	606,000,000
Public Events Capital	Transfer From C&T Hotel	225,610	—	—	—	—	225,610
	Transfer From Culture Tourism	25,937	—	—	—	—	25,937
	Comm Exhibit Bldg Lease	400,000	—	—	—	—	400,000
Total Funding Source		\$71,251,547	\$544,500,000	\$4,000,000	\$2,000,000	\$2,000,000	\$623,751,547

Public Events 5 Year Capital Improvement Program

Cowtown Coliseum Arena Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Cowtown Coliseum Arena	Facility Improvements	The Herd Minor Capital Improve	400,000	—	—	—	—	400,000
Grand Total			\$ 400,000	\$ —	\$ —	\$ —	\$ —	\$ 400,000

Fund Description	Fund Description	Fund Description	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Public Events Capital		Comm Exhibit Bldg Lease	400,000	—	—	—	—	400,000
Grand Total			\$ 400,000	\$ —	\$ —	\$ —	\$ —	\$ 400,000

Public Events 5 Year Capital Improvement Program

Capital Outlay

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	Facility Improvements	ARPA FWCC Expansion & Prj Mgmt	65,000,000	541,000,000	—	—	—	606,000,000
Grand Total			\$ 65,000,000	\$ 541,000,000	\$ —	\$ —	\$ —	\$ 606,000,000

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Future Bond	Proceeds From Sale Of Bonds	65,000,000	541,000,000	—	—	—	606,000,000
Grand Total		\$ 65,000,000	\$ 541,000,000	\$ —	\$ —	\$ —	\$ 606,000,000

Public Events 5 Year Capital Improvement Program

Convention Center Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Convention Center	Facility Improvements	FWCC Chiller Modernization	2,200,000	—	—	—	—	2,200,000
		FWCC Exhibit Hall Repairs	—	—	2,000,000	—	—	2,000,000
		FWCC Freight Elevator Upgrade	500,000	—	—	—	—	500,000
		FWCC Exterior Sealant and Rep	—	1,500,000	—	—	—	1,500,000
	Redevelopment/Renovation	FWCC Minor Renovation & Repair	1,251,547	1,000,000	1,000,000	1,000,000	1,000,000	5,251,547
Grand Total			\$ 3,951,547	\$ 2,500,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$11,451,547

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Culture & Tourism 2% Hotel	Capital Interfund Transfer Out	3,700,000	2,500,000	3,000,000	1,000,000	1,000,000	11,200,000
Public Events Capital	Transfer From C&T Hotel	225,610	—	—	—	—	225,610
Public Events Capital	Transfer From DFW Revenue Shar	25,937	—	—	—	—	25,937
Grand Total		\$ 3,951,547	\$ 2,500,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$11,451,547

Public Events 5 Year Capital Improvement Program

Will Rogers Memorial Coliseum Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Will Rogers Memorial Coliseum	Facility Improvements	WRMC Caststone / Facade Repair	400,000	—	—	—	—	400,000
		WRMC Moncrief Sprinkler Upgrad	500,000	—	—	—	—	500,000
	Redevelopment/Renovation	WRMC Minor Renovation & Repair	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Grand Total			\$1,900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,900,000

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
DFW Rev Sharing	Capital Interfund Transfer Out	1,900,000	1,000,000	1,000,000	1,000,000	1,000,000	5,900,000
Grand Total		\$1,900,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,900,000

General

FY 2025 - 2029

5 Year Capital Improvement Plan

General 5 Year Capital Improvement Program

General 5 Year Capital Improvement Program Summary

OVERVIEW

Multiple departments fall within the City's General Program. These departments include Communication and Public Engagement, Fire, Information Technology Solutions, Library, Neighborhood Services, Park & Recreation (including Golf), Police, Property Management, and Transportation and Public Works (including Parking).

Fire Apparatus

The City has committed to replacing the fire apparatus fleet, which enables the continued delivery of public safety to the community. The replacement plan began in 1999 and is designed to provide consistent, scheduled replacement of front-line emergency response apparatus to avoid crisis replacement that would require emergency funding and to maintain a safe and efficient apparatus fleet. The Fort Worth Fire Department currently provides emergency response services from 45 fire stations and has 139 fire apparatus with a front-line life cycle of 8-10 years and an additional 5-8 years as a reserve apparatus. The proposed funding is utilizing equipment tax notes.

Police Vehicles and Equipment

The Police Department's program for vehicles and equipment is primarily purchased and replaced through the Vehicle Replacement Program in the Crime Control and Prevention District (CCPD). The Crime Control and Prevention District (CCPD), establishing a ½ cent sales tax dedicated to crime prevention, was approved by the Fort Worth community through an election in 1995. The District has since been renewed by voters in 2000, 2005, 2009, and 2014 for subsequent five-year periods, and most recently renewed in 2020 for ten years. Revenue from the ½ cent sales tax serves a vital role in providing the necessary resources to effectively implement the capital improvement plan in all categories: vehicles, facilities, equipment, and technology.

The Police Department formulated a vehicle replacement plan that would allow the modernization of the fleet with the goal of no assigned patrol car having more than 100,000 miles. To maintain this plan, it is necessary to consistently purchase fleet replacement vehicles and move higher-mileage cars to units that have less demanding operational needs. The replacement plan focuses on the front-line patrol vehicles as these are operated around the clock with very little downtime. In addition, unmarked, undercover, and specialized vehicles are replaced as needed for police operations. The approved funding and the established vehicle rotation schedule will ensure, and optimize, officer safety, operational costs, and resale value.

The Police Department utilizes a wide variety of specialized equipment in its operational units. The provision of safe and up-to-date equipment to sworn officers and support staff enables the continued delivery of all aspects of public safety to the community.

City Facilities

The Property Management Department is responsible for managing building maintenance and repair, facility planning as well as architectural and construction management services for City facilities (FWCC and WRMC are maintained by the Public Events Department). These fiscal resources reflect the Department's commitment to maintaining approximately 4.7 million sq. ft. of City facilities. The program reflects a sustained commitment to the upkeep of City facilities including projects such as facilities renovation and remodeling, HVAC and plumbing improvements, structural repairs, roof replacement, emergency generator replacement, carpet, ceiling tile and hard floor replacement.

Future Community Partnerships

The City appropriates resources for future community partnerships to use in conjunction with community partners for joint capital improvement projects.

Park & Recreation (including Golf Course)

The Park and Recreation Department, including Golf, represent the Department's roadmap for future project expenditures for city-wide Park System improvements and Golf capital improvements. These fiscal resources reflect the Department's commitment to replacement and renovation of existing park and golf infrastructure, as well as, providing new facilities for developing and redeveloping areas. Specifically, it includes improvements such as erosion control, park road, and parking lot repaving projects, playground replacement projects, development of new athletic field facilities, construction, and sustainment of walks and trails, installation of park security lighting, athletic field lighting, irrigation improvements, and development of reserve parks.

Information Technology

Information Technology has five major categories of the City's investments in technology. These categories include (1) funding to maintain and improve the City's software-based information systems. These include citizen-facing systems as well as enterprise-wide systems for all departments and department-specific systems. These systems are managed on a system upgrade schedule with major projects being identified as needed; (2) funding to maintain and improve the City's core technical infrastructure (the computing environment is highly centralized leveraging a shared infrastructure); (3) funding to upgrade or incorporate additional modules for the enterprise resource planning system which benefits the entire organization; (4) funding to replace, upgrade or repair PC and laptops across the organization; and (5) funding to replace, upgrade or repair radio devices and system components.

The IT Solutions Department strives to contribute to the City's strategic goals, mission, and vision by implementing innovative state-of-the-art solutions. One of the primary roles of the department is to guide the use of technology for the City by listening to the business and operational needs of departments and implementing enterprise solutions that will benefit the whole organization. The capital planning process allows IT Solutions and user departments to identify needs that are coordinated, prioritized, and presented to the City leadership during the budget/capital planning process for approval.

The development and implementation of the five-year Capital Improvement Plan ensure that technology is upgraded and maintained to meet the needs of the departments and citizens. In addition, the City intends to leverage new technology to improve efficiency and meet the business needs of the organization. These initiatives will ensure that the department can not only continue to support current systems but will also grow them to meet the technology needs of the City's departments.

Neighborhood Improvement

Neighborhood Improvement reflects the City's sustained commitment to the use of capital funding to support Neighborhood Improvement Strategies (NIS). In FY2024, the City has doubled NIS to serve two Neighborhoods per year. While the specific improvements will be tailored to the need of each neighborhood, activities supported by these funds include (but are not limited to) substandard building abatement, urban forestry to improve roadside conditions, streetlight installation, and security camera installation. New to FY2024, \$2 million has been added to the Priority Repair Program for 200 additional residential homes to increase homeownership and help Fort Worth homeowners in need of emergency or mechanical system home repair. This is additional support to the existing program with funding through grants. These enable the use of capital monies for demonstrable, lasting improvements in the community and reflects the commitment of the Neighborhood Services Department to make neighborhoods cleaner and safer, both now, and in the future.

Transportation

The Street System serves all modes of transportation - vehicles, pedestrians, bicycles, and public transportation providers, creating a mobile community that stimulates economic growth, revitalizing existing development, developing City growth centers, and building strong neighborhoods. Continued investment in the street infrastructure is critical to ensure that existing assets are functioning at their desired level and that new streets and facilities are added to serve the continued economic development and growth of the City and region.

General 5 Year Capital Improvement Program

VERF

The Vehicle and Equipment Replacement Fund (VERF) includes planned appropriations to manage the acquisition of the City's General Fund, Community Tree Planting Program, Capital Projects Services, and Culture and Tourism and rolling stock, which includes automobiles, motorcycles, specialized mobile equipment, and other motor driver capital assets.

Note: Gas Lease Funds include the transfer of funds to the General Operating Fund of the City to cover administrative overhead for managing the gas lease funds. This activity is shown as a Gas Lease Transfer Out project in the Operating Budget Book under the Gas Endowment Funds section to provide a comprehensive overview.

General 5 Year Capital Improvement Program

General 5 Year Capital Improvement Program – Chapter Summary

General Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Asset Management	175,000	50,000	50,000	50,000	50,000	375,000
Capital Outlay	38,523,540	37,208,781	38,686,705	34,485,906	35,163,153	184,068,085
City Facilities	5,314,000	5,522,040	5,736,922	6,061,638	6,292,695	28,927,295
Community Improvements	31,610,179	33,647,900	25,109,470	26,519,225	25,001,789	141,888,563
Information Technology	16,987,047	14,531,975	15,589,245	16,732,704	17,578,800	81,419,771
Transportation	64,678,250	67,376,000	70,067,000	72,864,000	75,775,000	350,760,250
Public Art Installments	195,760	195,760	195,760	195,760	195,760	978,800
Administrative Overhead	177,000	177,000	177,000	177,000	177,000	885,000
Grand Total	\$ 157,660,776	\$ 158,709,456	\$ 155,612,102	\$ 157,086,233	\$ 160,234,197	\$ 789,302,764

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
7 Year Equipment Tax Notes	Proceeds From Tax Notes	13,800,382	14,360,047	14,934,449	15,681,172	16,308,419	75,084,469
Cable TV PEG	PEG Revenue	404,882	329,247	267,742	217,726	177,054	1,396,651
Capital Projects Service	Capital Interfund Transfer Out	—	113,000	113,000	113,000	113,000	452,000
	IT Refresh Transfer Out	114,482	215,925	259,110	310,932	373,118	1,273,567
	VERF Transfer-Out	758,560	450,000	450,000	450,000	450,000	2,558,560
CFA Developer	Developer Cash Contributions	6,945,750	7,293,038	7,657,690	7,960,877	8,279,312	38,136,667
Crime Control & Prev Distr	Capital Interfund Transfer Out	19,934,679	17,595,234	17,373,734	17,499,734	17,664,734	90,068,115
	IT Refresh Transfer Out	1,595,697	3,357,339	3,666,754	3,963,263	4,432,826	17,015,879
Culture & Tourism	IT Refresh Transfer Out	65,989	84,023	100,827	120,993	145,191	517,023
Environmental Protection	IT Refresh Transfer Out	56,970	68,703	79,414	92,267	107,690	405,044
Fleet & Equipment Serv	Capital Interfund Transfer Out	894,919	688,500	630,000	240,000	125,000	2,578,419
	IT Refresh Transfer Out	—	42,948	33,761	40,516	48,620	165,845
General Capital Projects	Contributions From Others	13,000	13,000	13,000	13,000	13,000	65,000
	Lease Revenue	24,737	33,750	26,250	26,250	33,750	144,737
General Fund	Capital Interfund Transfer Out	7,537,961	429,475	57,000	12,000	12,000	8,048,436
	IT Refresh Transfer Out	2,912,809	3,297,672	3,749,368	4,602,517	4,757,049	19,319,415
	Paygo Interfund Transfer Out	86,730,250	90,154,735	93,718,458	97,423,060	101,276,619	469,303,122
	VERF Transfer-Out	5,500,000	6,500,000	7,683,522	3,000,000	3,000,000	25,683,522

General 5 Year Capital Improvement Program

Govt Community Facilities Agmt	Developer Cash Contributions	1,273,388	1,337,057	1,403,910	1,460,066	1,518,469	6,992,890
Group Health Insurance	IT Refresh Transfer Out	11,088	13,542	16,250	19,500	23,401	83,781
Info Technology Systems	IT Refresh Transfer Out	249,459	259,137	308,272	367,233	437,987	1,622,088
Muni Golf Gas Lease Cap Proj	Gas Lease Royalties	50,000	—	—	—	—	50,000
Municipal Airport	IT Refresh Transfer Out	6,275	48,709	58,451	70,141	84,169	267,745
Municipal Golf	IT Refresh Transfer Out	—	15,403	18,484	22,181	26,617	82,685
Municipal Parking	Capital Intrafund Transfer Out	35,000	35,000	35,000	35,000	35,000	175,000
	IT Refresh Transfer Out	—	6,938	8,325	9,990	11,988	37,241
PARD Dedication Fees	Development Fee	5,101,087	5,540,817	190,233	586,000	—	11,418,137
	Engineering/Infrastructure Fee	621,416	210,223	—	—	—	831,639
	Interest Earnings	287,000	212,000	212,000	212,000	212,000	1,135,000
	Park Planning Fee	658,810	3,029,964	5,000	238,775	—	3,932,549
PARD Gas Lease Capital Project	Gas Lease Royalties	1,572,109	1,572,109	1,572,109	1,572,109	—	6,288,436
Risk Financing	IT Refresh Transfer Out	—	10,906	13,087	15,704	18,845	58,542
Solid Waste	IT Refresh Transfer Out	—	33,676	404,111	48,493	58,191	544,471
Special Donations Cap Projects	Contributions From Others	11,000	827,000	15,000	15,000	15,000	883,000
Stormwater Utility	IT Refresh Transfer Out	—	37,262	44,714	53,657	64,388	200,021
Tree Mitigation Capital	Tree Mitigation Fee-Cntrl PPD	15,000	15,000	15,000	15,000	15,000	75,000
Water & Sewer	IT Refresh Transfer Out	182,317	182,317	182,317	182,317	—	729,268
Future Tax Notes	Proceeds From Tax Notes	100,000	100,000	100,000	200,000	200,000	700,000
General Gas Lease Capital Prj	Gas Lease Royalties	195,760	195,760	195,760	195,760	195,760	978,800
Grand Total		\$ 157,660,776	\$ 158,709,456	\$ 155,612,102	\$ 157,086,233	\$ 160,234,197	\$ 789,302,764

General Capital Improvement Program

Asset Management Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Asset Management	Assessments	Online Credit Card Fees	35,000	35,000	35,000	35,000	35,000	175,000
	Pedestrian Street Enhancements/Urban Villages	UV Tree Planting Prgmbl	15,000	15,000	15,000	15,000	15,000	75,000
	Studies	PARD Studies	75,000	—	—	—	—	75,000
	Athletic Field Improvements	2025 Golf Course Improvements	50,000	—	—	—	—	50,000
Grand Total			\$ 175,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 375,000

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PARD Dedication Fees	Interest Earnings	110,000	35,000	35,000	35,000	35,000	250,000
Tree Mitigation Capital	Tree Mitigation Fee-Cntrl PPD	15,000	15,000	15,000	15,000	15,000	75,000
Muni Golf Gas Lease Cap Proj	Gas Lease Royalties	50,000	—	—	—	—	50,000
Grand Total		\$ 175,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 375,000

General Capital Improvement Program

Capital Outlay Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	Equipment	Equipment Repair	894,919	688,500	630,000	240,000	125,000	2,578,419
		Equipment-Police	125,000	277,500	56,000	182,000	347,000	987,500
		Parking Garages	35,000	35,000	35,000	35,000	35,000	175,000
	Vehicles	Annual Fire Apparatus Replacem	13,800,382	14,360,047	14,934,449	15,681,172	16,308,419	75,084,469
		General VERF	5,500,000	6,500,000	7,683,522	3,000,000	3,000,000	25,683,522
		Vehicles-Capital Proj Srvs	758,560	450,000	450,000	450,000	450,000	2,558,560
		Vehicles-Police	17,409,679	14,897,734	14,897,734	14,897,734	14,897,734	77,000,615
Grand Total			\$ 38,523,540	\$ 37,208,781	\$ 38,686,705	\$ 34,485,906	\$ 35,163,153	\$ 184,068,085

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
7 Year Equipment Tax Notes	Proceeds From Tax Notes	13,800,382	14,360,047	14,934,449	15,681,172	16,308,419	75,084,469
Capital Projects Service	VERF Transfer-Out	758,560	450,000	450,000	450,000	450,000	2,558,560
Crime Control & Prev Distr	Capital Interfund Transfer Out	17,534,679	15,175,234	14,953,734	15,079,734	15,244,734	77,988,115
Fleet & Equipment Serv	Capital Interfund Transfer Out	894,919	688,500	630,000	240,000	125,000	2,578,419
General Fund	VERF Transfer-Out	5,500,000	6,500,000	7,683,522	3,000,000	3,000,000	25,683,522
Municipal Parking	Capital Intrafund Transfer Out	35,000	35,000	35,000	35,000	35,000	175,000
Grand Total		\$ 38,523,540	\$ 37,208,781	\$ 38,686,705	\$ 34,485,906	\$ 35,163,153	\$ 184,068,085

General Capital Improvement Program

City Facilities Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
City Facilities	Facility Improvements	Fire Station Maintenance	100,000	100,000	100,000	200,000	200,000	700,000
	Redevelopment/Renovation	First Flight Park	13,000	13,000	13,000	13,000	13,000	65,000
		Minor Repair & Renovate Cityw	992,560	1,032,262	1,072,073	1,114,716	1,156,415	5,368,026
		Recurring Facility Mtn & Rpr	2,151,600	2,237,664	2,327,171	2,420,257	2,517,068	11,653,760
		Roof Repair & Replace Citywide	2,056,840	2,139,114	2,224,678	2,313,665	2,406,212	11,140,509
Grand Total			\$5,314,000	\$5,522,040	\$5,736,922	\$6,061,638	\$6,292,695	\$28,927,295

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
General Capital Projects	Contributions From Others	13,000	13,000	13,000	13,000	13,000	65,000
General Fund	Paygo Interfund Transfer Out	5,201,000	5,409,040	5,623,922	5,848,638	6,079,695	28,162,295
Future Tax Notes	Proceeds From Tax Notes	100,000	100,000	100,000	200,000	200,000	700,000
Grand Total		\$5,314,000	\$5,522,040	\$5,736,922	\$6,061,638	\$6,292,695	\$28,927,295

General Capital Improvement Program

Community Improvements Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Community Improvements	Community Facilities Agreements	CFA Bucket	8,219,138	8,630,095	9,061,600	9,420,943	9,797,781	45,129,557
	Community Partnerships	Future Community Partnerships	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
		William McDonald (SE) YMCA	12,000	12,000	12,000	12,000	12,000	60,000
	Education	Public Education and Governmen	404,882	329,247	267,742	217,726	177,054	1,396,651
	Facility Improvements	Mayfest Lease Agreement	24,737	26,250	26,250	26,250	26,250	129,737
		Nature Center Improvements	211,000	827,000	215,000	15,000	215,000	1,483,000
		NS Equipment Replacement	45,000	45,000	45,000	—	—	135,000
		PARD Maintenance & Replacement	7,639,813	6,379,063	2,797,109	2,616,184	442,540	19,874,709
		PARD New Enhancements	3,323,187	7,534,655	2,307,233	3,383,572	1,154,500	17,703,147
		PARD Rec Fitness Equipment	108,150	111,090	114,272	117,550	120,926	571,988
	Redevelopment/Renovation	Colonial Lease Agreements	—	7,500	—	—	7,500	15,000
		Neighborhood Improv. Strat.	8,410,000	8,746,000	9,096,000	9,460,000	9,838,000	45,550,000
	Rehabilitation	Priority Repair for Homeowners	2,000,000	—	—	—	—	2,000,000
	Drives and Parking Lots	PARD Roads and Parking	212,272	—	167,264	250,000	2,210,238	2,839,774
Grand Total			\$ 31,610,179	\$ 33,647,900	\$ 25,109,470	\$ 26,519,225	\$ 25,001,789	\$141,888,563

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Cable TV PEG	PEG Revenue	404,882	329,247	267,742	217,726	177,054	1,396,651
CFA Developer	Developer Cash Contributions	6,945,750	7,293,038	7,657,690	7,960,877	8,279,312	38,136,667
General Capital Projects	Lease Revenue	24,737	33,750	26,250	26,250	33,750	144,737
General Fund	Capital Interfund Transfer Out	2,057,000	57,000	57,000	12,000	12,000	2,195,000
	Paygo Interfund Transfer Out	12,940,000	13,417,695	13,914,536	14,430,422	14,966,204	69,668,857
Govt Community Facilities Agmt	Developer Cash Contributions	1,273,388	1,337,057	1,403,910	1,460,066	1,518,469	6,992,890
	Development Fee	5,101,087	5,540,817	190,233	586,000	—	11,418,137
	Engineering/Infrastructure Fee	621,416	210,223	—	—	—	831,639
	Park Planning Fee	658,810	3,029,964	5,000	238,775	—	3,932,549
PARD Gas Lease Capital Project	Gas Lease Royalties	1,572,109	1,572,109	1,572,109	1,572,109	—	6,288,436
Special Donations Cap Projects	Contributions From Others	11,000	827,000	15,000	15,000	15,000	883,000
Grand Total		\$ 31,610,179	\$ 33,647,900	\$ 25,109,470	\$ 26,519,225	\$ 25,001,789	\$141,888,563

General Capital Improvement Program

Information Technology Chapter

Chapter	Category	Project	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Information Technology	Business Applications	Business Applications-IT	1,000,050	1,590,680	1,299,190	1,065,010	1,034,860	5,989,790
	Hardware	IT Radio Refresh - GF	1,039,108	1,049,230	1,051,238	960,042	1,114,574	5,214,192
		IT Radio Refresh -OF	1,071,732	2,347,629	2,395,141	2,395,141	2,326,576	10,536,219
		PC Refresh - General - IT	1,873,701	2,248,442	2,698,130	3,642,475	3,642,475	14,105,223
		PC Refresh - Other Funds - IT	1,210,545	2,029,199	2,798,736	2,922,046	3,506,455	12,466,981
	Technology Infrastructure	ERP IT	1,845,456	622,475	250,000	250,000	250,000	3,217,931
		Technology Infrastructure-IT	8,946,455	4,644,320	5,096,810	5,497,990	5,703,860	29,889,435
Chapter Total			\$ 16,987,047	\$ 14,531,975	\$ 15,589,245	\$ 16,732,704	\$ 17,578,800	\$ 81,419,771

Funding Source	Funding Type	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Crime Control & Prev Distr	Capital Interfund Transfer Out	2,400,000	2,420,000	2,420,000	2,420,000	2,420,000	12,080,000
	IT Refresh Transfer Out	1,595,697	3,357,339	3,666,754	3,963,263	4,432,826	17,015,879
Culture & Tourism	IT Refresh Transfer Out	65,989	84,023	100,827	120,993	145,191	517,023
Environmental Protection	IT Refresh Transfer Out	56,970	68,703	79,414	92,267	107,690	405,044
Fleet & Equipment Serv	IT Refresh Transfer Out	—	42,948	33,761	40,516	48,620	165,845
General Fund	Capital Interfund Transfer Out	5,480,961	372,475	—	—	—	5,853,436
	IT Refresh Transfer Out	2,912,809	3,297,672	3,749,368	4,602,517	4,757,049	19,319,415
	Paygo Interfund Transfer Out	3,911,000	4,065,000	4,226,000	4,393,000	4,568,720	21,163,720
Info Technology Systems	IT Refresh Transfer Out	249,459	259,137	308,272	367,233	437,987	1,622,088
Municipal Airport	IT Refresh Transfer Out	6,275	48,709	58,451	70,141	84,169	267,745
Municipal Golf	IT Refresh Transfer Out	—	15,403	18,484	22,181	26,617	82,685
Municipal Parking	IT Refresh Transfer Out	—	6,938	8,325	9,990	11,988	37,241
Risk Financing	IT Refresh Transfer Out	—	10,906	13,087	15,704	18,845	58,542
Solid Waste	IT Refresh Transfer Out	—	33,676	404,111	48,493	58,191	544,471
Stormwater Utility	IT Refresh Transfer Out	—	37,262	44,714	53,657	64,388	200,021
Water & Sewer	IT Refresh Transfer Out	182,317	182,317	182,317	182,317	—	729,268
Capital Projects Service	IT Refresh Transfer Out	114,482	215,925	259,110	310,932	373,118	1,273,567
Group Health Insurance	IT Refresh Transfer Out	11,088	13,542	16,250	19,500	23,401	83,781
Total Funding Source		\$ 16,987,047	\$ 14,531,975	\$ 15,589,245	\$ 16,732,704	\$ 17,578,800	\$ 81,419,771

General Capital Improvement Program

Transportation Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Transportation	Bridges	Contract Bridge Maintenance	2,283,000	2,374,000	2,469,000	2,568,000	2,671,000	12,365,000
	Business Applications	Capital Projects Svcs Business	—	113,000	113,000	113,000	113,000	452,000
	Community Partnerships	Transit Initiatives	931,000	968,000	1,007,000	1,047,000	1,089,000	5,042,000
	Sidewalk Infrastructure	Sidewalk Improvements	3,084,000	3,207,000	3,336,000	3,469,000	3,608,000	16,704,000
	Street Light Infrastructure	Street Lighting Programmable	3,082,000	3,205,000	3,333,000	3,466,000	3,605,000	16,691,000
	Street Maintenance	Contract Street Maintenance	37,453,250	38,951,000	40,509,000	42,129,000	43,814,000	202,856,250
		Pavement Markings	10,843,000	11,276,000	11,727,000	12,197,000	12,683,000	58,726,000
		Pavement Mgmt - Reclamation	636,000	661,000	687,000	714,000	743,000	3,441,000
		Guardrails & Barricades	908,000	944,000	982,000	1,021,000	1,062,000	4,917,000
	Traffic Signals	Traffic System Maintenance	5,458,000	5,677,000	5,904,000	6,140,000	6,387,000	29,566,000
Grand Total			\$ 64,678,250	\$ 67,376,000	\$ 70,067,000	\$ 72,864,000	\$ 75,775,000	\$ 350,760,250

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
General Fund	Paygo Interfund Transfer Out	64,678,250	67,263,000	69,954,000	72,751,000	75,662,000	350,308,250
Capital Projects Service	Capital Interfund Transfer Out	—	113,000	113,000	113,000	113,000	452,000
Grand Total		\$ 64,678,250	\$ 67,376,000	\$ 70,067,000	\$ 72,864,000	\$ 75,775,000	\$ 350,760,250

General Capital Improvement Program

Public Art Installment Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Public Art Installments	Public Art	FWPA Collection Management	195,760	195,760	195,760	195,760	195,760	978,800
Grand Total			\$ 195,760	\$ 195,760	\$ 195,760	\$ 195,760	\$ 195,760	\$ 978,800

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
General Gas Lease Capital Prj	Gas Lease Royalties	195,760	195,760	195,760	195,760	195,760	978,800
Grand Total		\$ 195,760	\$ 195,760	\$ 195,760	\$ 195,760	\$ 195,760	\$ 978,800

General Capital Improvement Program

Administrative Overhead Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Administrative Overhead	Ancillary	Capital Funded Administration	177,000	177,000	177,000	177,000	177,000	885,000
Grand Total			\$ 177,000	\$ 177,000	\$ 177,000	\$ 177,000	\$ 177,000	\$ 885,000

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PARD Dedication Fees	Interest Earnings	177,000	177,000	177,000	177,000	177,000	885,000
Grand Total		\$ 177,000	\$ 177,000	\$ 177,000	\$ 177,000	\$ 177,000	\$ 885,000

Environmental Services

FY 2025 - 2029

5 Year Capital Improvement Plan

Environmental Services 5 Year Capital Improvement Program

Environmental Services 5 Year Capital Improvement Program Summary

OVERVIEW

Environmental Services Department works to protect public health, properties, environmental and natural resources through effective management strategies, public education, and engagement with the community in order to create a clean, safe, and green city. It safeguards against pollution through litter prevention and reduction efforts and through improved waste management. Teams are committed to environmental stewardship practices and behaviors through compliance, pollution prevention, sustainability, recycling and reuse. Environmental Services is made up of an administrative section as well as three divisions; Solid Waste Services, Consumer Health, and Environmental Quality.

Solid Waste Services

Solid Waste Services provides residents with garbage, recycling, bulk and yard waste curbside collections. Additional waste reduction services include the Drop-Off Stations, Environmental Collection Center, food composting, paper shredding, and litter programs. Prior to 2003, the City managed residential garbage collection until it transitioned to a private contractor through competitive purchasing. Commercial waste collection operates with customer choice. Single-family residents receive weekly garbage, yard trimmings, and recycling services, with monthly bulk collections on their utility bill. The City's Pay-As-You-Throw (PAYT) system bills based on garbage cart size, with recycling, yard trimmings, and bulk services provided free within weekly limits. Most contracts span 10 years, last renewed in December 2021. The Environmental Services Department - Solid Waste Division oversees private contracts, focusing on waste diversion from landfills. They manage Contract Compliance, drop-off stations, and the Grants of Privilege Program for commercial haulers, with proceeds aiding street repairs. Drop-off stations reduce illegal dumping and accept household hazardous waste, enhancing community environmental health.

Environmental Health

The Environmental Health Division is comprised of Consumer Health and Environmental Quality. Consumer Health protects the public by providing an array of health and safety inspections. Food businesses, childcare facilities, temporary events, hotels/motels, and pools & spas are inspected by staff. In addition, staff conducts plan reviews and offers classes to residents; including food handler training, food manager training, childcare training, and pool operator classes.

Environmental Quality safeguards public health, properties, and natural resources against pollution through compliance, prevention, and sustainability efforts. It comprises Land Quality, Air Quality, Water Quality, Keep Fort Worth Beautiful (KFWB), and Litter and Illegal Dumping Operations teams. Land Quality manages environmental hazards on city properties, including contamination assessment and remediation. Air Quality enforces clean air laws, monitors pollution, and responds to health threats. Water Quality oversees urban water bodies to prevent pollution from runoff and illegal dumping. KFWB educates and engages Fort Worth residents and businesses to take responsibility for improving their community environment through various litter prevention and sustainability programs. The Litter and Illegal Dumping Operations section addresses illegal dumping complaints and enforces related codes, with a portion of funding allocated from the Solid Waste Fund to the General Fund for code enforcement efforts.

CAPITAL IMPROVEMENT STRATEGY

Solid Waste Fund

The Solid Waste Capital Improvement Program (CIP) projects play a pivotal role in fortifying waste management infrastructure, crucial for maintaining efficient collection, recycling, and disposal methods and ensuring exceptional customer experience. By channeling resources into the enhancement of these facilities, the CIP endeavors to usher in more sustainable waste management practices, and increase the diversion of waste away from landfills. Through modernization and expansion initiatives, these projects aim to minimize the environmental footprint associated with waste management activities. By investing in robust waste

Environmental Services 5 Year Capital Improvement Program

management infrastructure, communities gain greater resilience against natural disasters and public health crises. For instance, the establishment of efficient recycling programs and waste-to-energy facilities reduces resource dependency, mitigates waste-related risks to the local environment.

Environmental Protection Fund

The 5-year Capital Improvement Plan (CIP) serves as a crucial pillar in the effective management of the Environmental Protection Fund, dedicated to enhancing essential customer services. This strategy provides for the allocation of resources towards proposed capital upgrades, ensuring optimal storage, maintenance, and timely replacement of vehicles. By prioritizing safety and cleanliness, it upholds the core objective of community well-being. Furthermore, the envisioned capital projects within the CIP uphold environmental compliance standards by establishing proper storage facilities for hazardous materials, mitigating risks, and ensuring public safety. Addressing blighted properties also takes precedence, with resources earmarked for their abatement, thereby enhancing community aesthetics and fostering sustainable development initiatives.

CAPITAL REVENUE SOURCES

Fund Balance – Solid Waste

The Solid Waste Enterprise Fund balance serves as a source of cash funding for capital projects.

Fund Balance – Environmental Protection Fund

The Environmental Protection Fund balance serves as a source of cash funding for capital projects.

Environmental Services 5 Year Capital Improvement Program

Environmental Services 5 Year Capital Improvement Program – Chapter Summary

Environmental Services Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	716,840	2,269,194	2,270,696	2,272,291	2,273,866	9,802,887
City Facilities	301,770	523,000	1,030,000	492,000	348,000	2,694,770
Grand Total	\$ 1,018,610	\$ 2,792,194	\$ 3,300,696	\$ 2,764,291	\$ 2,621,866	\$ 12,497,657

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Environmental Protection	Capital Interfund Transfer Out	422,195	1,638,136	2,145,136	1,607,136	1,463,136	7,275,739
Solid Waste	Capital Intrafund Transfer Out	152,533	1,154,058	1,155,560	1,157,155	1,158,730	4,778,036
Solid Waste Capital Projects	Transfer From Solid Waste	365,156	—	—	—	—	365,156
Crime Control & Prev Distr	Capital Interfund Transfer Out	78,726	—	—	—	—	78,726
Grand Total		\$ 1,018,610	\$ 2,792,194	\$ 3,300,696	\$ 2,764,291	\$ 2,621,866	\$ 12,497,657

Environmental Services 5 Year Capital Improvement Program

Capital Outlay Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	Facility Improvements	Old Hemphill Scrap Metal Area	365,156	—	—	—	—	365,156
	Heavy Equipment	Heavy Equipment-Solid Waste	152,533	154,058	155,560	157,155	158,730	778,036
	Vehicles	Vehicles & Equipment - Environ	199,151	1,115,136	1,115,136	1,115,136	1,115,136	4,659,695
		Vehicles & Equipment-Solid Was	—	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Grand Total			\$ 716,840	\$ 2,269,194	\$ 2,270,696	\$ 2,272,291	\$ 2,273,866	\$ 9,802,887

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Solid Waste	Capital Intrafund Transfer Out	152,533	1,154,058	1,155,560	1,157,155	1,158,730	4,778,036
Solid Waste Capital Projects	Transfer From Solid Waste	365,156	—	—	—	—	365,156
Environmental Protection	Capital Interfund Transfer Out	120,425	1,115,136	1,115,136	1,115,136	1,115,136	4,580,969
Crime Control & Prev Distr	Capital Interfund Transfer Out	78,726	—	—	—	—	78,726
Grand Total		\$ 716,840	\$ 2,269,194	\$ 2,270,696	\$ 2,272,291	\$ 2,273,866	\$ 9,802,887

Environmental Services 5 Year Capital Improvement Program

City Facilities Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
City Facilities	Facility Improvements	Petrol Storage Tank Imp	54,000	75,000	115,000	40,000	45,000	329,000
		Projects for removal of hazard	247,770	448,000	915,000	452,000	303,000	2,365,770
Grand Total			\$ 301,770	\$ 523,000	\$ 1,030,000	\$ 492,000	\$ 348,000	\$ 2,694,770

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Environmental Protection	Capital Interfund Transfer Out	301,770	523,000	1,030,000	492,000	348,000	2,694,770
Grand Total		\$ 301,770	\$ 523,000	\$ 1,030,000	\$ 492,000	\$ 348,000	\$ 2,694,770

Stormwater

FY 2025 - 2029

5 Year Capital Improvement Plan

Stormwater 5 Year Capital Improvement Program

Stormwater 5 Year Capital Improvement Program Summary

INTRODUCTION

Fort Worth's Stormwater Management Program is a very capital-intensive enterprise, which requires continuous investment in extensive above and below-ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The program's 5-year budget, including estimated revenue and debt sale from an FY24 15 percent utility fee increase, for capital projects is \$160 million to mitigate flood risk, ensure system reliability by rehabilitating aging infrastructure and facilities, support Council's strategic vision priorities and the City's bond programs, meet corporate priorities, and improve livability and economic vitality in areas where existing development is hampered by chronic flooding.

OVERVIEW

The City of Fort Worth, Transportation and Public Works Department Stormwater Management Program's (SWMP) mission is to protect people and property from harmful stormwater runoff. This is accomplished through: the operation, maintenance, and improvement of the City's drainage system; the regulation of new development both inside and outside of the FEMA floodplain; the review of private development for compliance with City drainage standards; and by warning and informing the public regarding flooding and erosion risks and water quality practices.

The City's drainage system includes over 1,000 miles of underground pipe and culverts, approximately 240 miles of the engineered drainage channel, over 29,500 drainage inlets, and numerous other drainage facilities such as detention basins, and bar ditches.

The FY2025-2029 Capital Improvement Program (CIP) increased resources to mitigate flood risk, ensure system reliability by replacing or rehabilitating aging infrastructure and facilities, restore highly eroded drainage channels, mitigate hazardous road overtopping, improve flood warning, quickly respond to small project needs identified by the community and council often identified after heavy rain events, support the City's bond programs through partnership projects, and meet corporate priorities.

CAPITAL IMPROVEMENT STRATEGY

The SWMP's Capital Improvement Strategy is driven by its mission to protect people and property from harmful stormwater runoff. The capital program is public safety focused, meaning that projects are prioritized and resources are allocated considering risk. The CIP is informed by many sources from within the SWMP and the City as well as external entities. These sources include:

Planning effort/risk assessments: The SWMP conducts engineering assessments to understand the degree and cause of flooding in various parts of the City and develop conceptual alternatives to mitigate the risk. This information is used to prioritize the use of capital improvement funding and to develop tools for comparing and explaining the relative level of flood risk throughout the City.

Historical flooding/customer reports: The SWMP investigates customer reports of drainage problems. If the reported problem is something for which the SWMP is responsible, and as priorities and resources dictate, projects are initiated to correct problems that are within the existing resource capacity of the program. When current resources are not sufficient to initiate corrective action, the problem is prioritized with other unfunded needs for project initiation as priorities and funding availability allow.

Stormwater 5 Year Capital Improvement Program

Corporate Priorities: The SWMP provides drainage improvements or relocation projects in support of City Council-approved priority programs for the development of the city. Examples of these types of programs include improvements in Super Majority/Minority Areas, the Fort Worth Central City Project, and the Cultural District improvements.

Development Agreements/Community Facilities Agreements: The Policy for the Installation of Community Facilities approved by the City Council provides for the SWMP's participation in upsizing drainage facilities beyond the size required to offset the impact of a proposed development to provide additional flood protection in the broader area. The SWMP's staff is in regular contact with the development community to identify opportunities for collaboration.

Collaboration with other public entities: In developing capital projects, sometimes the property of other public entities is located in an area where an improvement could be effective and/or the interests of another public entity could be served by the improvement. In such cases, SWMP staff engages with staff from the other entity to determine if there is an opportunity for a mutually beneficial project. Past efforts in this regard have resulted in partnerships with the Fort Worth Independent School District.

Legislative and Regulatory Mandates: The Federal Government through the U.S. Environmental Protection Agency (USEPA) and the Texas Legislature through the Texas Commission on Environmental Quality (TCEQ) regulate the operation and maintenance of the City's drainage system through the Municipal Separate Storm Sewer System (MS4) permit program. Various aspects of the SWMP CIP are reported to maintain compliance with MS4 permit requirements. Similarly, the effective execution of the SWMP is a key part of the City's standing with the Federal Emergency Management Agency's National Flood Insurance Program.

Condition Assessment and Maintenance History: A high priority for the SWMP is to optimize the performance and maintainability of the existing system. Toward that end, investments are made in rehabilitating degraded drainage channels to perform as designed and to facilitate ongoing maintenance; assessing the pipe system to understand risk and prioritize projects so that rehabilitation funds can be directed to the most critical parts of the system; maintaining and expanding the GIS map for the system to make asset management and the assessment and response to drainage problems as efficiently as possible; and technology and fleet upgrades that enhance efficiency in maintaining, repairing, and improving the system. SWMP staff routinely inspect various aspects of the City's drainage system, either visually or via Closed Circuit Television, to identify, prioritize, and program infrastructure improvements, rehabilitation, and maintenance projects. The SWMP's work order system is invaluable in identifying recurring drainage problems so that in-depth investigation can identify underlying causes and develop solutions.

Coordination with the CIPs of other City Departments/Divisions: The SWMP coordinates with other departments and divisions such as TPW Capital Delivery, Water, Parks, and Development Services to identify areas where priorities and plans overlap so that collaborative projects can be developed that achieve multiple goals.

CIP Priority Criteria: The SWMP CIP is directly linked to the goals of public safety, improving neighborhoods and communities, removing flood risk from structures from floodplains, and encouraging economic growth. The SWMP's specific goals and project prioritization scores methodology are aligned with City-wide strategic goals as reflected in the capital project prioritization system used for the City's Comprehensive Plan.

CAPITAL REVENUE SOURCES

The SWMP has identified funding for the five-year CIP from Paygo cash from utility fee revenues. Paygo for capital is budgeted each year and recovered through the rates charged to the SWMP's ratepayers. In addition, in 2019 City Council approved a 6.5 percent fee increase that took effect in January 2020 and provided the capacity for a 5-year revenue bond program of over \$96 million to help accelerate critical infrastructure projects focusing on mitigating hazardous road overtopping, rehabilitating aging storm drain pipes, restoring high eroded channels, and implementing one large flood mitigation project phase. The first tranche

Stormwater 5 Year Capital Improvement Program

in the amount of \$53 million was issued in November 2020 with the second tranche planned in FY24. The second issuance of roughly \$43 million was accelerated from FY24 to FY23 in May 2023 due to the progress encumbering the initial debt. Half of the FY24 15 percent Stormwater Utility Fee increase will fund capital improvements and provide the capacity for an estimated \$160 million revenue bond program over 12 years to implement phased, large-scale flood mitigation improvements. A 5 percent increase of the Stormwater Utility Fee is proposed for FY25 to fund high priority storm drain rehabilitation.

Stormwater 5 Year Capital Improvement Program

Stormwater 5 Year Capital Improvement Program – Chapter Summary

Stormwater Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	4,530,230	2,561,000	2,927,000	2,477,000	1,926,000	14,421,230
Drainage Erosion Control	18,917,473	59,991,685	19,628,128	20,653,812	44,142,266	163,333,364
Information Technology	—	150,000	150,000	150,000	150,000	600,000
Grand Total	\$ 23,447,703	\$ 62,702,685	\$ 22,705,128	\$ 23,280,812	\$ 46,218,266	\$ 178,354,594

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Future Bond	Proceeds From Sale Of Bonds	—	39,365,000	—	—	22,440,000	61,805,000
Stormwater Utility	Capital Intrafund Transfer Out	23,447,703	23,337,685	22,705,128	23,280,812	23,778,266	116,549,594
Grand Total		\$ 23,447,703	\$ 62,702,685	\$ 22,705,128	\$ 23,280,812	\$ 46,218,266	\$ 178,354,594

Capital Outlay Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	Equipment	Minor Equipment	60,000	109,000	109,000	109,000	109,000	496,000
	Floodplain Management	Hazard Warning Initiatives	703,230	150,000	150,000	150,000	150,000	1,303,230
	Hardware	Technology	—	100,000	100,000	100,000	100,000	400,000
	Heavy Equipment	Vehicles-Stormwater	3,767,000	2,202,000	2,568,000	2,118,000	1,567,000	12,222,000
Grand Total			\$ 4,530,230	\$ 2,561,000	\$ 2,927,000	\$ 2,477,000	\$ 1,926,000	\$ 14,421,230

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Stormwater Utility	Capital Intrafund Transfer Out	4,530,230	2,561,000	2,927,000	2,477,000	1,926,000	14,421,230
Grand Total		\$ 4,530,230	\$ 2,561,000	\$ 2,927,000	\$ 2,477,000	\$ 1,926,000	\$ 14,421,230

Stormwater 5 Year Capital Improvement Program

Drainage Erosion Control Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Drainage Erosion Control	Drainage Improvements	Drainage Improvement Projects	3,254,704	2,787,873	3,697,482	3,687,791	3,689,453	17,117,303
		Flooding Assessments	600,000	600,000	600,000	600,000	600,000	3,000,000
	Floodplain Management	Floodplain Management Projects	300,000	300,000	300,000	300,000	300,000	1,500,000
	Neighborhood Drainage Improvements	Minor Neighborhood Drainage Im	300,000	300,000	300,000	300,000	300,000	1,500,000
		Large Flood Mitigation	3,827,210	43,307,026	1,403,473	1,526,612	24,089,413	74,153,734
	Redevelopment/ Renovation	Stormdrain Pipe Rehab	5,214,157	6,770,795	7,327,173	8,239,409	9,163,400	36,714,934
	Rehabilitation	Total Channel Restoration Bond	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
	Roadway Crossing & Channel Improvements	SW Hazardous Rd Overtopping	4,421,402	4,925,991	5,000,000	5,000,000	5,000,000	24,347,393
Grand Total			\$ 18,917,473	\$ 59,991,685	\$ 19,628,128	\$ 20,653,812	\$ 44,142,266	\$ 163,333,364

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Future Bond	Proceeds From Sale Of Bonds	—	39,365,000	—	—	22,440,000	\$61,805,000
Stormwater Utility	Capital Intrafund Transfer Out	18,917,473	20,626,685	19,628,128	20,653,812	21,702,266	101,528,364
Grand Total		\$ 18,917,473	\$ 59,991,685	\$ 19,628,128	\$ 20,653,812	\$ 44,142,266	\$ 163,333,364

Stormwater 5 Year Capital Improvement Program

Information Technology Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Information Technology	Business Applications	GIS Data Mgmt	—	150,000	150,000	150,000	150,000	600,000
Grand Total			\$ —	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Stormwater Utility	Capital Intrafund Transfer Out	—	150,000	150,000	150,000	150,000	600,000
Grand Total		\$ —	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000

Water

FY 2025 - 2029

5 Year Capital Improvement Plan

Water 5 Year Capital Improvement Program

Water 5 Year Capital Improvement Program Summary

OVERVIEW

The Fort Worth Water Department (Utility) is a regional provider of water and sewer services to more than 1.4 million people in Fort Worth and surrounding communities, including 33 wholesale water customers, 23 wholesale wastewater customers, and three wholesale reclaimed water customers. Fort Worth's system has a total treatment capacity of 512 million gallons per day (MGD) for drinking water and 166 MGD for wastewater, with five water treatment plants and one water reclamation facility. The Fort Worth utility includes more than 3,978 miles of pipe in the water distribution system, 3,858 miles in the collection system, and a wide-ranging assembly of pump stations, lift stations, and storage facilities to serve its customers. Fort Worth's utility provides approximately \$4.5 billion in original cost fixed assets and is a very capital-intensive enterprise, which requires continuous investment in extensive above- and below-ground infrastructure.

Continued investment in the utility system is a prerequisite for the health and safety of the community it serves, along with economic growth and prosperity in the future. The FY2025-2029 Capital Improvement Program (CIP) funds capital improvements required to ensure system reliability by replacing aging infrastructure and facilities, complying with regulatory requirements, supporting the City's bond programs for street rehabilitation, meeting corporate priorities, and serving anticipated growth in the system.

CAPITAL IMPROVEMENT STRATEGY

The Utility's mission is to enable our community to thrive with clean water done right every time. The Water Department is responsible for providing safe and reliable water and wastewater service with environmental integrity. This mission serves as the basis for the CIP. The CIP is developed from exterior sources as well as sources that are within the Utility and the City. These sources include:

Master Plans (Systems, Operational, and Technology): Master Plans are developed to provide a road map for future facilities to be installed generally within a 20-year timeframe, with updates performed every ten years. System Master Plans include the Water and Wastewater Master Plans, which project growth-related facility needs in the water and wastewater systems, including anticipated treatment plant expansions. System Master Plans also include the Lake Worth Comprehensive Capital Improvement Implementation Plan which establishes specific capital improvements in and around Lake Worth. Operational master plans include the Village Creek Water Reclamation Facility Energy Efficiency and Performance Improvements. Technology master plans include the Information Technology (IT) Master Plan that identifies future IT requirements and needs.

Operational Enhancement: Utility staff continuously review and monitor operations and customer service activities and develop initiatives for enhanced customer service or operational cost reductions.

Corporate Priorities: The Utility provides water and sewer improvements or relocation projects in support of City Council-approved priority programs for the development of the city. Examples of these types of programs include the Trinity River Vision initiative, the Cultural District improvements, and the Near Southside Medical District Redevelopment projects.

Development Agreements/Community Facilities Agreements: The Policy for the Installation of Community Facilities approved by the City Council provides for the Utility's participation in upsizing water and sewer facilities from the size required to provide service to a proposed development to the size required by the

Water 5 Year Capital Improvement Program

Water and/or Wastewater Master Plan to provide service for future growth in the area. Utility staff remains in regular contact with the development community to monitor upcoming needs and priorities.

Legislative and Regulatory Mandates: The Federal Government through the U.S. Environmental Protection Agency (USEPA), and the Texas Legislature through the Texas Commission on Environmental Quality (TCEQ), develop process, operational, and maintenance requirements that must be met within regulatory timelines. While normally related to treatment plant processes, the requirements also extend to the water distribution and wastewater collection systems. Examples include the Utility's participation in the TCEQ SSOI program to minimize sanitary sewer overflows, Lead and Copper Rule requirements, and new PFAS drinking water regulations.

Condition Assessment and Maintenance History: Utility staff routinely review the operation and maintenance records of water and sewer mains and facilities for rehabilitation or replacement needs due to high maintenance costs or pending failure. These types of projects are identified through facilities assessment studies, programs such as the Interceptor Condition Assessment Program and Water Efficiency Condition Assessment Program, and staff review of maintenance records to identify infrastructure that can no longer be effectively maintained.

Street Maintenance: In support of the City's street bond programs and other street maintenance and replacement projects, the Utility replaces water and sewer lines located under the streets to be replaced based on maintenance history, pipeline materials, and age.

CIP Priority Criteria

The development of the five-year CIP is based on established priorities using available debt, cash, and impact fee funding for each year within the five-year program. Factors used in developing CIP priorities include impacts on Public Health and Safety or those requiring emergency response; regulatory, legal, or safety requirements; City Charter or contractual obligations; maintaining infrastructure integrity; balancing project benefits and risks with project costs; eliminating or limiting negative impacts to the general public; providing a beneficial effect on the lives of a significant segment of the population; and addressing corporate priorities.

CAPITAL REVENUE SOURCES

The Utility has identified funding for the five-year CIP from a variety of revenue sources, including cash from annual rate revenues and funds remaining from legacy water and sewer capital projects, the Water & Sewer Revenue Bond program, multiple Texas Water Development Board programs, gas well revenues, and impact fees.

Cash and Legacy Water/Sewer Capital Projects

Cash is budgeted each year and recovered through the rates charged to the Utility's ratepayers. Cash budgeted for capital projects is targeted primarily to fund rehabilitation and replacement projects. Over the next five years, the Utility plans to increase its cash investment in the CIP each year. In addition, the Utility will use funds remaining from previously completed water and sewer capital projects over five years.

Water and Sewer Revenue Bond Program

Enacted in 1991, the Water and Sewer Revenue Bond program enables the Utility to invest in its infrastructure and facilities through the issuance of long-term debt. Previously incurred debt will decrease over the next five years, allowing capacity for the Utility to issue additional debt over the five years.

Water 5 Year Capital Improvement Program

Texas Water Development Board – Low-Interest Loan Programs

The Texas Water Development Board offers low-cost financial assistance for the planning, design, and construction of water and sewer infrastructure to utilities under its Drinking Water and Clean Water State Revolving Loan Fund (SRF) programs, including new funding for Emerging Contaminants such as PFAS, and the State Water Implementation Fund for Texas (SWIFT) program. Fort Worth has used these programs' below-market interest rate loans to fund eligible projects in the past and will continue to take advantage of these cost-effective programs as needs arise.

Water Infrastructure Finance and Innovation Act of 2014 (WIFIA)

Administered by the Environmental Protection Agency (EPA), the WIFIA program accelerates investment in the nation's water infrastructure by providing long-term, low-cost supplemental loans for regionally and nationally significant projects. The program provides up to 49% of eligible project costs and flexible financing options for large-scale projects.

Gas Well Revenues

In 2005, the City Council adopted the Gas Well Revenue policy to establish city-wide spending parameters for gas well revenues. The Utility has allowed gas well drilling at several of its facilities that have resulted in revenue available to fund capital projects. The CIP uses gas well revenues that will be used to fund eligible projects at Lake Worth and the Village Creek Water Reclamation Facility.

Impact Fees

The Utility has collected water and wastewater impact fees since the early 1990s to fund growth-related infrastructure. In compliance with Chapter 395 of the Local Government Code, the Utility develops land use assumptions and a capital improvement plan of impact fee-allowable capital projects, which will serve projected growth over a ten-year planning period. Updates are prepared at least every five years and impact fees are used to fund these plan updates. The most recent Impact Fee Study was completed in 2021, with the City Council adopting new maximum assessable impact fees as well as a two-year phased collection plan that maintains impact fee collections at 40 percent of the new maximum assessment and reduces the ratepayer subsidy of growth-related capital improvements. The new impact fees took effect on January 1, 2022, and were increased on January 1, 2023, following the phased collection plan. The Utility is in the beginning stages of preparing the next update.

Water 5 Year Capital Improvement Program

Water 5 Year Capital Improvement Program – Chapter Summary

Water Plan	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Community Improvements	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	40,000,000
Wastewater	104,150,000	365,550,000	117,500,000	101,566,090	103,468,030	792,234,120
Water Projects	416,497,452	299,101,236	206,756,836	137,065,626	146,639,982	1,206,061,132
Capital Outlay	7,796,463	0	0	0	0	7,796,463
Grand Total	\$ 536,443,915	\$ 672,651,236	\$ 332,256,836	\$ 246,631,716	\$ 258,108,012	\$2,046,091,715

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Lake Worth Gas Lse Cap Project	Gas Lease Royalties	5,100,000	—	—	—	—	5,100,000
Sewer Impact Fee	Transfer From Swr Impct Fee Fd	—	—	—	—	600,000	600,000
Water & Sewer	Transfer To Water/Sewer	93,869,241	32,906,836	66,906,836	56,106,836	114,465,750	364,255,499
Water Impact Fee	Transfer From Water Impact	—	—	1,000,000	4,750,000	5,600,000	11,350,000
WS Future Debt	Proceeds From Sale Of Bonds	286,351,022	255,444,400	264,350,000	185,774,880	137,442,262	1,129,362,564
Sewer Capital Legacy	Proceeds Water Rev Bond 2014	—	1,200,000	—	—	—	1,200,000
WS Future Debt	Proceeds From TWDB	131,327,189	353,100,000	—	—	—	484,427,189
Future Grants	Intrgv Rev - FEMA	6,000,000	30,000,000	—	—	—	36,000,000
Sewer Capital Legacy	Transfer From Water/Sewer	6,000,000	—	—	—	—	6,000,000
Water & Sewer	Capital Intrafund Transfer Out	7,796,463	—	—	—	—	7,796,463
Grand Total		\$ 536,443,915	\$ 672,651,236	\$ 332,256,836	\$ 246,631,716	\$ 258,108,012	\$2,046,091,715

Water 5 Year Capital Improvement Program

Capital Outlay Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	Vehicles	Water and Sewer Outlay	7,796,463	—	—	—	—	7,796,463
Grand Total			\$ 7,796,463	\$ —	\$ —	\$ —	\$ —	\$ 7,796,463

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Water & Sewer	Capital Intrafund Transfer Out	7,796,463	—	—	—	—	7,796,463
Grand Total		\$ 7,796,463	\$ —	\$ —	\$ —	\$ —	\$ 7,796,463

Water 5 Year Capital Improvement Program

Community Improvements Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Community Improvements	Community Facilities Agreements	WS CFA Funding	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	40,000,000
Grand Total			\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 40,000,000

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
WS Future Debt	Proceeds From Sale Of Bonds	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	40,000,000
Grand Total		\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 40,000,000

Water 5 Year Capital Improvement Program

Wastewater Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Wastewater	Sewer Overflow Program	Sanitary Sewer Overflow Init	12,500,000	7,500,000	17,500,000	18,025,000	18,565,750	74,090,750
	Wastewater Collectors	WW Collectors Bucket	71,150,000	57,050,000	77,000,000	76,391,090	83,902,280	365,493,370
	Wastewater Treatment Plants	WW Treatment Plants Bucket	20,500,000	301,000,000	23,000,000	7,150,000	1,000,000	352,650,000
Grand Total			\$ 104,150,000	\$ 365,550,000	\$ 117,500,000	\$ 101,566,090	\$ 103,468,030	\$ 792,234,120

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Water & Sewer	Transfer To Water/Sewer	24,500,000	7,500,000	17,500,000	18,325,000	18,565,750	86,390,750
WS Future Debt	Proceeds From Sale Of Bonds	71,322,811	53,750,000	100,000,000	83,241,090	84,902,280	393,216,181
Sewer Capital Legacy	Proceeds Water Rev Bond 2014	—	1,200,000	—	—	—	1,200,000
WS Future Debt	Proceeds From TWDB	2,327,189	273,100,000	—	—	—	275,427,189
Future Grants	Intrgv Rev - FEMA	6,000,000	30,000,000	—	—	—	36,000,000
Grand Total		\$ 104,150,000	\$ 365,550,000	\$ 117,500,000	\$ 101,566,090	\$ 103,468,030	\$ 792,234,120

Water 5 Year Capital Improvement Program

Water Projects Chapter

Chapter Name	Category Name	Project Title	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Water Projects	New Facilities	Misc Wtr Facilities	50,561,816	86,000,000	52,500,000	26,750,000	15,000,000	230,811,816
	Redevelopment/Renovation	Misc Water & Sewer Line Contr	17,780,000	18,300,000	18,700,000	19,100,000	20,100,000	93,980,000
	Street Maintenance	Water Sewer Program - Streets	40,127,425	7,106,836	30,706,836	18,681,836	77,000,000	173,622,933
	Transmission Mains	IH35 Expansion-Water/Sewer	1,000,000	900,000	—	—	—	1,900,000
		Major Mains Bucket	162,326,111	124,500,000	103,200,000	52,612,760	9,539,982	452,178,853
	Trinity River Vision	TRVP - Water and Sewer	9,202,100	10,794,400	150,000	10,921,030	—	31,067,530
	Water Treatment Plants	WTP Minor Improvements	135,500,000	51,500,000	1,500,000	9,000,000	25,000,000	222,500,000
Grand Total			\$ 416,497,452	\$ 299,101,236	\$ 206,756,836	\$ 137,065,626	\$ 146,639,982	\$ 1,206,061,132

Fund Description	Account Name	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Lake Worth Gas Lse Cap Project	Gas Lease Royalties	5,100,000	—	—	—	—	5,100,000
Sewer Impact Fee	Transfer From Swr Impct Fee Fd	—	—	—	—	600,000	600,000
Water & Sewer	Transfer To Water/Sewer	69,369,241	25,406,836	49,406,836	37,781,836	95,900,000	277,864,749
Water Impact Fee	Transfer From Water Impact	—	—	1,000,000	4,750,000	5,600,000	11,350,000
WS Future Debt	Proceeds From Sale Of Bonds	207,028,211	193,694,400	156,350,000	94,533,790	44,539,982	696,146,383
Sewer Capital Legacy	Transfer From Water/Sewer	6,000,000	—	—	—	—	6,000,000
WS Future Debt	Proceeds From TWDB	129,000,000	80,000,000	—	—	—	209,000,000
Grand Total		\$ 416,497,452	\$ 299,101,236	\$ 206,756,836	\$ 137,065,626	\$ 146,639,982	\$ 1,206,061,132

