No. 25-001



To the Mayor and Members of the City Council

June 18, 2024

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SUBJECT: History of General Fund Budget and Positions in All Funds

History of General Fund Budget and Positions in All Funds

These exhibits provide a history of General Fund budget and staffing activity across all departments in response to a recent Council request. The COVID-19 Pandemic impacted the City of Fort Worth both in its systematic economic impact and in the uncertainty which caused City Management to take a conservative approach to budgeting in what was not certain to be a swift or full recovery.

The data shared below includes a five-year spending history in the General Fund with departmental spending across all major budget categories (Salary and Benefits, etc.). Also shown are total approved positions for the General Fund and all other funds; though salary and benefits are not discretionary costs at the City of Fort Worth, furloughs and hiring freezes took much of the pressure off City finances during the COVID-19 recession and lockdown.

General Fund Budget An	alysis						Variance				
			Adopted I	Budget			Percent	Budget Request	Variance Percent 2024 Adopted to	Decision Packages	Total Request
Department	2019	2020	2021 ¹	2022	2023	2024	2023 to 2024	2025	2024 Adopted to	2025	
City Attorney	7,209,997	7,561,616	7,272,031	7,452,544	7,937,225	9,727,436	22.55%	10,138,926	4.23%	1,109,063	11,247,989
Salary and Benefits General Operation and Maint	6,668,103	7,052,881	6,751,557	6,934,342	7,403,004	8,755,247	18.27%	9,042,847	3.28%		10,150,920
City Auditor	541,894 1,954,921	508,735 2,138,734	520,474 2,037,214	518,202 2,131,447	534,221 2,337,683	972,189 2,444,254	81.98% 4.56%	1,096,079 2,530,540	12.74% 3.53%		1,097,069 2,530,540
Salary and Benefits	1,793,524	1,961,593	1,864,140	1,947,390	2,051,402	2,168,476	5.71%	2,226,063	2.66%		2,226,063
General Operation and Maint	161,397	177,141	173,074	184,057	286,281	275,778	-3.67%	304,477	10.41%		304,477
City Manager	9,822,810	9,374,784	9,620,740	9,942,348	10,740,253	11,368,002	5.84%	10,674,512	-6.10%	137,000	10,811,512
Salary and Benefits General Operation and Maint	5,110,771 4,712,039	5,131,150 4,243,634	4,996,582 4,624,158	5,512,994	7,464,261 3,275,992	8,358,244 3,009,758	11.98% -8.13%	8,361,925 2,312,587	0.04% -23.16%		8,361,925 2,449,587
City Secretary	1,631,478	1,746,847	1,697,045	4,429,354 1,926,202	2,518,393	2,705,604	7.43%	2,696,001	-0.35%		3,988,502
Salary and Benefits	1,387,470	1,496,244	1,437,297	1,537,680	1,869,260	2,033,058	8.76%	2,013,281	-0.97%		2,378,432
General Operation and Maint	244,008	250,603	259,748	388,522	649,133	672,546	3.61%	682,720	1.51%		1,610,070
Code Compliance	20,972,890	23,351,409	24,041,375	25,691,223	27,330,256	27,074,963	-0.93%	26,804,451	-1.00%	12,195,467	38,999,918
Salary and Benefits General Operation and Maint	14,854,572 6,118,318	17,368,499 5,682,910	17,838,456 6,202,919	18,927,891 6,763,332	20,136,886 7,019,370	19,976,855 6,893,108	-0.79% -1.80%	19,699,113 7,105,338	-1.39% 3.08%		24,431,662 10,408,824
Transfer and Other	0,110,310	300,000	0,202,919	0,703,332	174,000	205,000	17.82%	7,103,338	-100.00%		4,159,432
Comm & Public Engagement	4,128,668	4,294,210	4,350,749	4,645,717	5,513,485	6,058,990	9.89%	6,169,470	1.82%		6,547,237
Salary and Benefits	3,364,907	3,624,839	3,571,019	3,844,402	4,458,600	4,804,945	7.77%	5,116,427	6.48%		5,224,979
General Operation and Maint	763,761	669,371	779,730	801,315	1,054,885	1,074,045	1.82%	1,053,043	-1.96%		1,322,258
Transfer and Other	10 251 021	10 170 020	10 400 637	10 635 405	20 221 450	180,000	0.270/	20,000,052	-100.00%		20 700 200
Development Services Salary and Benefits	18,251,821 13,288,587	18,178,828 13,331,111	19,488,637 14,622,304	19,635,405 15,952,517	29,331,458 22,803,554	29,222,202 24,214,705	-0.37% 6.19%	29,889,853 24,794,851	2.28%		30,788,399 25,632,147
General Operation and Maint	4,963,234	4,847,717	4,866,333	3,682,888	6,527,904	5,007,497	-23.29%	5,095,002	1.75%		5,106,252
² Diversity & Inclusion		942,112	1,711,907	2,089,083	2,435,259	2,635,238	8.21%	2,760,444	4.75%	758,733	3,519,177
Salary and Benefits		776,798	1,440,250	1,491,209	1,791,085	1,951,375	8.95%	2,029,361	4.00%	1,008,733	3,038,094
General Operation and Maint		165,314	271,657	597,874	644,174	683,863	6.16%	731,083	6.90%		731,083
Economic Development	21,841,848	26,967,158	29,276,264	41,451,007	43,767,568	49,547,130	13.21%	49,674,799	0.26%	778,276	50,453,075
Salary and Benefits General Operation and Maint	2,048,375 15,948,656	2,160,236 21,162,076	1,573,071 26,492,552	1,674,939 34,084,175	1,901,071 36,612,250	2,472,752 37,800,468	30.07% 3.25%	2,491,248 38,098,411	0.75% 0.79%		3,226,524 38,116,411
Transfer and Other	3,844,817	3,644,846	1,210,641	5,691,893	5,254,247	9,273,910	76.50%	9,085,140	-2.04%		9,110,140
³ Environmental Services	2,0 : 1,02	2,0,0		-,	3,20 1,2 11	4,589,348		4,573,536	-0.34%		9,861,232
Salary and Benefits						3,616,675		3,743,889	3.52%		3,743,889
General Operation and Maint						762,673		829,647	8.78%		1,167,694
Transfer and Other	10.015.555		10 100 001	10 700 710	10 880 800	210,000	0.400/	0	-100.00%		4,949,649
Financial Management Services Salary and Benefits	12,247,575 9,105,004	12,267,451 9,183,708	12,122,281 9,345,978	12,722,748 9,549,468	13,758,733 10,456,254	15,051,729 11,820,883	9.40%	16,146,182 12,256,885	7.27% 3.69%	840,758 828,333	16,986,940 13,085,218
General Operation and Maint	3,142,571	3,083,743	2,776,303	3,173,280	3,302,479	3,230,846	-2.17%	3,889,297	20.38%		3,901,722
Fire	150,067,858		169,139,998		193,272,915	213,436,366	10.43%	219,304,386	2.75%	2,984,337	222,288,723
Salary and Benefits	134,205,413	143,793,106	150,229,801	156,026,175	173,241,598	190,660,571	10.05%	196,153,283	2.88%	685,885	196,839,168
General Operation and Maint	15,658,518	15,816,734	18,440,966	18,024,885	19,971,816	22,716,294	13.74%	23,091,603	1.65%		25,390,055
Transfer and Other	203,927	633,927	469,231	893,716	59,501	59,501	0.00%	59,500	0.00%		59,500 14,620,901
FWLab Salary and Benefits	6,238,278 2,644,139	6,870,384 2,902,911	6,499,712 3,110,229	8,735,579 3,327,347	8,750,328 3,316,301	13,360,823 5,575,066	52.69% 68.11%	14,273,557 5,579,803	6.83%		5,579,803
General Operation and Maint	3,594,139	3,967,473	3,389,483	5,408,232	5,434,027	7,785,757	43.28%	8,693,754	11.66%		9,041,098
Human Resources	4,503,863	4,575,553	5,479,148	5,754,584	6,283,156	6,933,179	10.35%	7,356,177	6.10%	739,002	8,095,179
Salary and Benefits	3,480,949	3,620,486	3,885,374	4,143,711	4,430,665	4,972,166	12.22%	5,198,209	4.55%		5,333,911
General Operation and Maint	1,022,914	955,067	1,593,774	1,610,873	1,852,491	1,961,013	5.86%	2,157,968	10.04%	603,300	2,761,268
*Information Technology Services	15,617,325	17,939,491	15,293,580	17,537,956							
Salary and Benefits General Operation and Maint	17,489,514 20,186,632	18,266,036 20,300,788	17,919,459 20,232,129	18,785,523 22,551,541							
Transfer and Other	-22,058,821	-20,627,333	-22,858,008	-23,799,108							
Library	22,175,482	23,451,524	22,295,293	22,900,585	26,075,266	27,822,947	6.70%	27,478,237	-1.24%	493,962	27,972,199
Salary and Benefits	14,937,503	16,394,714	15,241,377	15,532,847	16,726,598	17,692,125	5.77%	17,049,340	-3.63%	293,962	17,343,302
General Operation and Maint	7,237,979	7,056,810	7,053,916	7,367,738	9,348,668	10,130,822	8.37%	10,428,897	2.94%		10,628,897
Municipal Court	15,795,218	15,518,773	14,417,298	14,846,205	15,350,385	15,861,428	3.33%	15,752,950	-0.68%		16,796,697
Salary and Benefits General Operation and Maint	12,780,080 3,015,138	12,748,373 2,770,400	11,639,148 2,778,150	11,971,476 2,274,729	12,430,596 2,277,685	13,018,159 2,212,580	4.73% -2.86%	12,842,745 2,310,205	-1.35% 4.41%		13,671,409 2,341,953
Transfer and Other	3,013,130	2,770,400	2,770,130	600,000	642,104	630,689	-1.78%	600,000	-4.87%		783,335
Neighborhood Services	9,984,145	10,579,703	10,381,782	11,149,184	14,344,160	23,066,282	60.81%	25,238,279	9.42%		21,681,062
Salary and Benefits	4,137,404	4,661,570	4,423,250	4,607,300	5,021,273	6,047,705	20.44%	5,863,569	-3.04%		2,892,555
General Operation and Maint	2,699,741	2,488,133	2,429,532	2,660,884	5,390,237	6,887,577	27.78%	8,919,710	29.50%		8,378,507
Transfer and Other Nondenartmental	3,147,000	3,430,000 11 487 998	3,529,000 10,477,998	3,881,000	3,932,650 26,973,345	10,131,000 29,147,095	157.61% 8.06%	10,455,000 53,638,810	3.20% 84.03%		10,410,000 54,269,963
Nondepartmental Salary and Benefits	21,313,783 17,871,015	11,487,998 7,779,857	7,703,015	13,509,715 8,478,015	26,973,345 17,000,090	29,147,095 11,250,977	-33.82%	53,638,810 29,892,236	84.03% 165.69%		29,892,236
General Operation and Maint	2,217,753	2,563,141	1,629,983	3,886,700	4,085,149	5,085,000	24.48%	11,657,138	129.25%		11,657,138
Transfer and Other	1,225,015	1,145,000	1,145,000	1,145,000	5,888,106	12,811,118	117.58%	12,089,436	-5.63%		12,720,589
Parks	50,756,350	53,194,930	54,383,140	55,722,945	61,870,514	70,849,484	14.51%	73,095,018	3.17%		81,095,723
Salary and Benefits	20,220,320	21,597,300	21,397,169	22,403,006	24,727,565	26,803,024	8.39%	28,404,049	5.97%		33,345,228
General Operation and Maint	22,603,306	23,572,199	27,928,599	27,826,965	32,771,377	39,303,869	19.93%	40,469,378	2.97%		42,364,000
Transfer and Other Police	7,932,724 253,937,854	8,025,431 267,159,840	5,057,372 272,987,345	5,492,974 282,524,533	4,371,572 298,551,538	4,742,591 321,340,689	8.49% 7.63%	4,221,591 326,564,936	-10.99% 1.63%		5,386,495 339,003,313
Salary and Benefits	220,700,149	235,504,912	240,754,634	251,114,447	263,860,834	283,142,710	7.31%	287,276,074	1.46%		289,655,474
General Operation and Maint	32,964,080	31,381,303	31,959,086	31,136,461	34,383,497	37,881,556	10.17%	38,972,439	2.88%		43,540,634
Debt Service	273,625	273,625	273,625	273,625	307,207	316,423	3.00%	316,423	0.00%		-
Property Management	20,993,162	24,261,372	21,992,417	25,920,591	29,628,584	33,803,557	14.09%	37,586,279	11.19%	12,928,727	50,515,006
Salary and Benefits	7,013,587	7,622,241	7,685,049	8,293,264	8,704,071	9,677,756	11.19%	9,901,089	2.31%		10,334,890
General Operation and Maint Transfer and Other	5,321,375	5,336,131 9,345,000	5,431,368 6,918,000	8,306,327 7,363,000	10,656,051 8,310,462	13,666,801 8,501,000	28.25% 2.29%	15,034,190 10,701,000	10.01% 25.88%		15,750,863
Debt Service	6,700,200 1,958,000	1,958,000	1,958,000	1,958,000	1,958,000	1,958,000	0.00%	1,950,000	-0.41%		22,479,253 1,950,000
Transportation & Public Works	61,745,127	69,831,101	67,098,081	70,700,400	88,570,377	97,765,644	10.38%	98,204,101	0.45%		141,812,747
Salary and Benefits	21,235,148	23,540,455	20,313,694	20,973,746	22,940,450	24,725,238	7.78%	24,768,438	0.17%	2,784,960	27,553,398
General Operation and Maint	14,175,979	14,264,776	13,846,387	13,818,199	14,556,353	16,740,271	15.00%	16,699,663	-0.24%		21,359,852
Transfer and Other	26,334,000	32,025,870	32,938,000	35,908,455	51,073,574	56,300,135	10.23%	56,736,000	0.77%		92,899,497
Grand Total	731,190,453	771,937,585	782,064,035	831,934,777	915,340,881	1,013,812,390	10.76%	1,060,551,444	4.61%	103,334,590	1,163,886,034

¹In 2021 there was a hiring freeze and furlough due to Covid.



²Diversity and Inclusion created in 2020 ³Environmental Services was created in 2024

funformation Technology Services moved from General Fund to its own fund in 2023
Non-D is used for budgeting contingencies and one-time costs

General Fund Position Ana	alysis										
										Total	
										Positions	
							Variance	Variance	Position	with	Variance
		A	pproved F	ositions			Amount	Percent	Requests	Requests	Percent
Department	2019	2020	2021 ¹	2022	2023	2024	2023 to 2024	2023 to 2024	2025	2025	Total to 2024
City Attorney	51	53	50	50	51	58	7	14%	3	61	5%
City Auditor	18	19	19	19	19	17	-2	-11%	0	17	0%
City Manager	28	24	24	27	52	53	1	2%	2	55	4%
City Secretary	14	15	15	15	17	17	0	0%	3	20	18%
Code Compliance	210	245	245	245	252	240	-12	-5%	55	295	23%
Communication & Public Engagement	42	42	42	42	46	47	1	2%	2	49	4%
Development Services	162	161	173	183	240	242	2	1%	3	245	1%
² Diversity & Inclusion		9	15	14	16	16	0	0%	4	20	25%
Economic Development	23	19	13	13	15	18	3	20%	7	25	39%
³ Environmental Services						40	40		1	41	3%
Financial Management Services	89	87	91	91	94	98	4	4%	6	104	6%
Fire	1,025	1,002	1,002	1,013	1,036	1,112	76	7%	3	1,115	0%
FWLab	27	28	27	28	26	39	13	50%	-1	38	-3%
Human Resources	33	33	36	37	38	41	3	8%	1	42	2%
⁴ Information Technology Services	164	164	159	158			0		0	0	
Library	266	276	264	255	269	269	0	0%	0	269	0%
Municipal Court	156	147	139	132	133	133	0	0%	22	155	17%
Neighborhood Services	205	131	127	127	126	128	2	2%	-88	40	-69%
Parks	482	578	566	573	584	598	14	2%	96	694	16%
Police	1,917	1,941	1,915	1,919	1,986	2,035	49	2%	29	2,064	1%
Property Management	101	94	94	100	100	108	8	8%	7	115	6%
Transportation & Public Works	247	249	227	228	239	245	6	3%	24	269	10%
Grand Total	5,260	5,317	5,243	5,269	5,339	5,554	215	4%	180	5,734	3%

¹In 2021 there was a hiring freeze and furlough due to Covid.



²Diversity and Inclusion created in 2020

³Environmental Services was created in 2024

⁴Information Technology Services moved from General Fund to its own fund in 2023

Other Funds Position Analysi	s										
										Total	
										Positions	
							Variance	Variance	Position	with	Variance
			Approved P	ositions			Amount	Percent	Requests	Requests	Percent
Fund	2019	2020	2021 ¹	2022	2023	2024	2023 to 2024	2023 to 2024	2025	2025	Total to 2024
Special Revenue	894	765	729	761	876	935	59	6.74%	35	970	3.74%
² Botanic Gardens Special Revenue	69	70							0	0	
Crime Control and Prevention District	380	297	337	358	385	446	61	16%	15	461	3%
Culture and Tourism	142	142	135	135	138	138	0	0%	20	158	14%
Environmental Protection	29	24	24	24	86	88	2	2%	2	90	2%
Grant Funds	11	141	143	151	181	174	-7	-4%	(27)	147	-16%
³ Library Special Revenue	2	2	1				0		0	0	
⁴ Municipal Court Special Revenue			1	1	1	1	0	0%	0	1	0%
Municipal Golf	91	81	81	81	78	81	3	4%	13	94	16%
⁵ Red Light Enforcement	3						0		0	0	
Special Purpose	151	1					0		0	0	
Captial Projects	16	7	7	11	7	7	0	0%	12	19	171%
Enterprise	1,262	1,272	1,273	1,273	1,238	1,246	8	0.65%	17	1,263	1.36%
Municipal Airport	26	27	27	28	29	31	2	7%	0	31	0%
Municipal Parking	18	18	18	18	21	21	0	0%	0	21	0%
Solid Waste	116	116	116	116	81	70	-11	-14%	2	72	3%
Stormwater Utility	112	113	113	112	105	116	11	10%	2	118	2%
Water and Sewer	990	998	999	999	1,002	1,008	6	1%	13	1,021	1%
Internal Service	251	256	246	246	424	430	6	1.42%	3	433	0.70%
Fleet and Equipment Services	115	114	107	107	107	108	1	1%	(4)	104	-4%
Group Health & Life Insurance	10	11	10	10	11	11	0	0%	0	11	0%
⁶ Information Technology Solutions					160	169	9	6%	7	176	4%
⁷ Retiree Healthcare Trust	1						0		0	0	
Risk Financing	17	17	15	15	17	17	0	0%	0	17	0%
Capital Projects Service	108	114	114	114	129	125	-4	-3%	0	125	0%
Grand Total	2,407	2,293	2,248	2,280	2,538	2,611	73	2.88%	55	2,666	2.11%

¹In 2021 there was a hiring freeze and furlough due to Covid.



²Management of Botanic Gardens contracted to BRIT in 2021.

³All positions removed from the fund.

⁴Fund began in 2021.

⁵Fund discontinued in 2020.

 $^{^{6}}$ Department transitioned to its own fund 2023.

⁷Positions are split funded and no longer counted in the fund.

No. 25-002

To the Mayor and Members of the City Council

June 18, 2024

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SUBJECT: FY2025 Submitted Rate and Fee Changes

Fiscal Year 2025 Rate and Fee Changes

As part of the Fort Worth Lab's commitment to share information with you throughout the budget process, here is an initial overview of the proposed fee adjustments for Fiscal Year 2025, effective as soon as October 1. The Aviation Department, Code Compliance Department, Financial Management Services Department, Park and Recreation Department, Property Management Department, Public Events Department, Transportation and Public Works Department, and Water Department submitted fee increase/decrease proposals. Adoption of the proposed fee adjustments will be on the September 2024 City Council agenda.

Fee changes are analyzed through all stages of the fiscal year and budget process. The intent of this report is to solicit Mayor and Council engagement in this process which impacts City residents and business partners. In addition to this list, several other departments are considering fee changes for FY2025 but are at a comparatively preliminary stage in determining a course of action:

- Development Services Department: With the support of the Development Advisory Committee, the Development Services Department has elected to pursue a 12.5% across-the-board fee increase for development fees. This involves several hundred fees which are being finalized
- Fire Department: The Fire Department is considering a potential fee adjustment to support its housing permit revenue to correspond with similar fee increases to Development Services' acrossthe-board increase
- Environmental Services: A small number of fee adjustments are under discussion among department and City leadership

FY2025 Rate Changes

Retail rates constitute a major portion of operational funding across departments and funds. Rates are considered distinct from fees and allow major enterprise-like departments to operate without tax funding or other subsidies. The Water Department and Transportation and Public Works Department (via Stormwater operations) are both proposing rate increases in FY2025.

- The Water and Sewer Fund FY25 budget is increasing to keep pace with growth and rehabilitation needs across the city, meet ever-expanding regulatory requirements, and fund corporate policies and partner agency increases. These increasing costs are partially offset by continued growth in the number of accounts in the water and sewer system, which provides additional revenue. However, small increases in both water and sewer rates paid by Fort Worth residents and businesses are needed to meet all costs. Overall, staff recommends system-wide revenue requirement increases of 3.27% for water service and 2.25% for sewer service.
- Similar to the Water enterprise fund, Stormwater faces rising costs and is proposing a 5%
 Stormwater Utility Fee increase which is shown in the tables below. The new revenue from the
 Stormwater utility fee increase would go toward accelerating the delivery of prioritized citywide
 drainage pipe rehabilitation projects to mitigate the risk of failure from deteriorating infrastructure.

No. 25-002



To the Mayor and Members of the City Council

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SUBJECT: FY2025 Submitted Rate and Fee Changes

Table of All Proposed Fee Changes by City Fund and Department

	General Fund 10100							
Figure in 1840 and an arrange	Financial Management Services							
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change				
Secondhand Dealer License Fee	\$0.00	\$25.00	Fee Elimination	The fee amount of \$25 has not changed since 1984. The cost of collection and administration of this fee exceeds the amount of the annual license fee. There is no recourse for non-payment and any enforcement of non-payment is a low priority for the Police Department. The Chief of Police is the responsible authority for this fee. Over the last 4 fiscal years, this fee has generated \$9,475 or average of \$2,369 per year.				
Code Compliance Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change				
Inter-Local Agreement - Contracted Animal Services	\$510.08	\$495.22	Contractual increase	Animal Care & Control has contracts with other local municipalities for animal responses. The contracts contain language that increases the revenue collections upon each renewal.				

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SUBJECT: FY2025 Submitted Rate and Fee Changes

Park and Recreation				
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change
Concession/Admission Fees (Tax-Exempt- Nonprofit)	\$0.00	\$25 or 5% of gross revenue	Eliminate the concession/admission fees paid by tax exempt nonprofits	Staff conducted a study of fees charged to nonprofit organizations. After review, staff found on July 6, 1993, City Council approved M&C G-10230 (attached) and therefore adopted the Park and Recreation Department Fee Manual effective October 1, 1993 (also attached). The fee manual outlines Concession/Admission Fees for Tax Exempt Nonprofits as \$25 or 5% of gross revenue, whichever is greater. As noted in the manual, "The purpose of these fees are to realize a 10% for commercial events and 5% for nonprofit events level of return on revenues generated by others on park property." After review and further discussion, the recommendation by staff is to eliminate the concession/admission fees paid by tax exempt nonprofits at community centers.
Alcohol Fee - non- refundable, general				The new fee is the result of a benchmark study and aims for more equitable fee
reservations	\$50.00	\$0.00	New Fee	structure The new fee is the result of a
Alcohol Fee - non- refundable, special	1000 55	10.00		benchmark study and aims for more equitable fee
events	\$250.00	\$0.00	New Fee	structure

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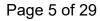


Madding For	\$25 per hour (2	¢0.00	New Sec	The new fee is the result of a benchmark study and aims for more equitable fee
Wedding Fee	hrs minimum)	\$0.00	New Fee	structure
				The new fee is the result of a
				benchmark study and aims
				for more equitable fee structure; Change fees is
Change Fee - General	\$25 per site			related to changes to paid
reservations	reservation	\$0.00	New Fee	
reservations	reservation	\$0.00	New ree	reservation dates/times
				The new fee is the result of a
	d=0 ::			benchmark study and aims
Change Fee - Special	\$50 per site	40.00		for more equitable fee
Events/Walk-runs	reservation	\$0.00	New Fee	structure
				The new fee is the result of a
				benchmark study and aims
				for more equitable fee
				structure; Change fees is
	\$75 per			related to changes to paid
Walk-Run impact Fee	impacted site	\$0.00	New Fee	reservation dates/times
				The fee increase is the result
Late Fee - outside of				of a benchmark study and
two weeks notice				aims for more equitable fee
period	\$40 per permit	\$25 per permit	Increase of \$15	structure

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		\$150, per permit (4hr period, individual/nonprofit rate)		
		\$300, per permit (over 4hr period, individual/nonprofit rate)		
		\$300, per permit (4hr period, commercial rate)		The fee increase will create one flat rate (for both commercial + nonprofits) and is equitable with community
Bradley Center - rentals	\$150, per permit (2hr period)	\$600, per permit (over 4hr period, commercial rate)	Restructure	center rentals based on square footage and amenitie such as kitchen.
Property Managemen		I	l	
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change
Annual Resident Pass	\$30.00	\$15.00	Increase of \$15	Fees are being increased to align with other area boat ramp permit fees.
Annual Non-Resident Pass	\$40.00	\$20.00	Increase of \$20	Fees are being increased to align with other area boat ramp permit fees.
Annual Watercraft Dealer	\$100.00	\$90.00	Increase of \$10	Fees are being increased to align with other area boat ramp permit fees.
Weekly Boat Ramp	\$10.00	\$5.00	Increase of \$5	Fees are being increased to align with other area boat ramp permit fees.

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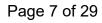
				Fees are being increased to
				align with other area boat
Daily Fee	\$5.00	\$2.00	Increase of \$3	ramp permit fees.

	Culture and Tourism 20101						
Public Events							
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change			
John Justin Arena Rental (WRMC)	\$2,500.00	\$2,200.00	Increase of \$300	Long - term strategy to increase rates closer to market value incrementally in odd years.			
John Justin Arena Move in/Out (WRMC)	\$1,250.00	\$1,100.00	Increase of \$150	Long - term strategy to increase rates closer to market value incrementally in odd years.			
WR. Watt Arena Rental (WRMC)	\$2,000.00	\$1,750.00	Increase of \$250	Long - term strategy to increase rates closer to market value incrementally in odd years.			
WR Watt Arena Move in/Out (WRMC)	\$1,000.00	\$875.00	Increase of \$125	Long - term strategy to increase rates closer to market value incrementally in odd years.			
Coliseum Rental (WRMC)	\$4,250.00	\$4,000.00	Increase of \$250	Long - term strategy to increase rates closer to market value incrementally in odd years.			
Coliseum Rental Move In/Out (WRMC)	\$2,125.00	\$2,000.00	Increase of \$125	Long - term strategy to increase rates closer to market value incrementally in odd years.			
New Sheep Barn Rate (WRMC)	\$1,250.00	\$0.00	New Fee	New space associated with S&S renovation			
New Swine Barn Rate (WRMC)	\$1,250.00	\$0.00	New Fee	New space associated with S&S renovation			
New Sheep/Swine Stall Rate (WRMC)	\$60.00-\$75.00	\$50.00-\$70.00	New Fee	New amenity associated with S&S renovation			

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				Long - term strategy to
				increase rates closer to
Overall horse stall rate				market value incrementally in
(WRMC)	\$60.00-\$75.00	\$50.00-\$70.00	Increase	odd years.
				Intended to cover cost in the
				rate sharing structure for
				non-ticketed events in the
Auditorium minimum				auditorium as negotiated
F&B rate (variable)				contract terms/formula of \$X
(WRMC)	\$500.00	\$0.00	New Fee	per day/hour.
				Long - term strategy to
				increase rates closer to
				market value incrementally in
Cattle Barn 1 (WRMC)	\$850.00	\$700.00	Increase of \$150	odd years.
				Long - term strategy to
				increase rates closer to
				market value incrementally in
Cattle Barn 2 (WRMC)	\$850.00	\$700.00	Increase of \$150	odd years.
				Long - term strategy to
				increase rates closer to
				market value incrementally in
Cattle Barn 3 (WRMC)	\$650.00	\$500.00	Increase of \$150	odd years.
				Long - term strategy to
				increase rates closer to
				market value incrementally in
Cattle Barn 4 (WRMC)	\$650.00	\$500.00	Increase of \$150	odd years.
Mic, Condenser				Additional revenue for
(WRMC)	\$25.00	\$20.00	Increase of \$5	ancillary items most utilized.
				Additional revenue for
Mic, Paging (WRMC)	\$25.00	\$20.00	Increase of \$5	ancillary items most utilized.
				Additional revenue for
Mic, Table Top (WRMC)	\$25.00	\$20.00	Increase of \$5	ancillary items most utilized.
				Additional revenue for
Mic, Headset (WRMC)	\$25.00	\$20.00	Increase of \$5	ancillary items most utilized.
-,	,	,		Additional revenue for
Microphone (WRMC)	\$25.00	\$20.00	Increase of \$5	ancillary items most utilized.
Spot Light, Portable	723.00	720.00	mercuse or ys	Additional revenue for
(WRMC)	\$100.00	\$75.00	Increase of \$25	ancillary items most utilized.
(VVINIVIC)	7100.00	7/3.00	ווונובמטב טו אָבַט	
Co. a.t. 1 : a.b.t. /\A/DA 4C\	¢120.00	¢100.00	Inches of 620	Additional revenue for
Spot Light (WRMC)	\$120.00	\$100.00	Increase of \$20	ancillary items most utilized.
	4050.00	4005.00		Additional revenue for
Dumpster (WRMC)	\$350.00	\$335.00	Increase of \$15	ancillary items most utilized.

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8 ft Tables (WRMC)	\$8.00	\$7.00	Increase of \$1	Additional revenue for ancillary items most utilized.
8 ft Classroom Tables			increase or \$1	Additional revenue for
(WRMC)	\$8.00	\$7.00	Increase of \$1	ancillary items most utilized.
Oval Tables (WRMC)	\$8.00	\$7.00	Increase of \$1	Additional revenue for ancillary items most utilized.
	70.00	\$7.00	increase or 91	Additional revenue for
32" high Cocktail Table (WRMC)	\$12.00	\$10.00	Increase of \$2	ancillary items most utilized.
40" high Cocktail Table				Additional revenue for
(WRMC)	\$12.00	\$10.00	Increase of \$2	ancillary items most utilized.
6' Round Tables (WRMC)	\$8.00	\$7.00	Increase of \$1	Additional revenue for ancillary items most utilized.
(VVRIVIC)	\$6.00	\$7.00	ilicrease of \$1	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Escalator Clings - Show				rented event or for a sponsor
Branding (FWCC)	\$0 per escalator	\$0.00	New Fee	of the event taking place.
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Escalator Clings -				occupying the building for an
Company/Booth	\$800 per			rented event or for a sponsor
Advertising (FWCC)	escalator	\$0.00	New Fee	of the event taking place.
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
Facalator Clings				that of the actual client
Escalator Clings -	¢000 nor			occupying the building for an
Sponsorship Logos (FWCC)	\$800 per escalator	\$0.00	New Fee	rented event or for a sponsor of the event taking place.
(FVVCC)	Escalatul	00.00	INEW FEE	of the event taking place.

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	i			
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Window Clings - Show				rented event or for a sponsor
Branding (FWCC)	\$0 per escalator	\$0.00	New Fee	of the event taking place.
,				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Window Clings -				occupying the building for an
Company/Booth				rented event or for a sponsor
Advertising (FWCC)	\$800 per cling	\$0.00	New Fee	of the event taking place.
/tavertising (FVCC)	yooo per omig	ψ0.00	Trem rec	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Window Clings -				occupying the building for an
Sponsorship Logos				rented event or for a sponsor
(FWCC)	\$800 per cling	\$0.00	New Fee	of the event taking place.
(1 VVCC)	3800 per cilig	Ş0.00	Newree	Generation of new revenue
				based on a practice already in place, without an associated
				1 -
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
)	6250			occupying the building for an
Wall Clings - Show	\$250 per	40.00		rented event or for a sponsor
Branding (FWCC)	location	\$0.00	New Fee	of the event taking place.

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				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Wall Clings -				occupying the building for an
Company/Booth	\$500 per			rented event or for a sponsor
Advertising (FWCC)	location	\$0.00	New Fee	of the event taking place.
5,				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Wall Clings -				occupying the building for an
Sponsorship Logos	\$500 per			rented event or for a sponsor
(FWCC)	location	\$0.00	New Fee	of the event taking place.
(,		1		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Stair Clings - Show	\$250 per			rented event or for a sponsor
Branding (FWCC)	location	\$0.00	New Fee	of the event taking place.
3 3 6 (32)		,		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Stair Clings -				occupying the building for an
Company/Booth	\$500 per			rented event or for a sponsor
Advertising (FWCC)	location	\$0.00	New Fee	of the event taking place.
/ a relationing (i vvec)	location	70.00	14044 1 00	of the event taking place.

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				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Stair Clings -				occupying the building for an
Sponsorship Logos	\$500 per			rented event or for a sponsor
(FWCC)	location	\$0.00	New Fee	of the event taking place.
(40.00		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Interior Floor/External	\$75/\$125/\$175			occupying the building for an
Ground Clings - Show	per cling based			rented event or for a sponsor
Branding (FWCC)	on size	\$0.00	New Fee	of the event taking place.
Branding (1 Wee)	011 3120	Ş0.00	Newrec	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
Interior Floor/Futernal				that of the actual client
Interior Floor/External	¢450/¢250/¢250			
Ground Clings -	\$150/\$250/\$350			occupying the building for an
Company/Booth	per cling based	60.00		rented event or for a sponsor
Advertising (FWCC)	on size	\$0.00	New Fee	of the event taking place.
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
Interior Floor/External				that of the actual client
Ground Clings -	\$150/\$250/\$350			occupying the building for an
Sponsorship Logos	per cling based			rented event or for a sponsor
(FWCC)	on size	\$0.00	New Fee	of the event taking place.

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				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Door Clings (including				occupying the building for an
elevators) - Show				rented event or for a sponsor
Branding (FWCC)	\$250 per door	\$0.00	New Fee	of the event taking place.
	φ200 μα. α.σσ.	70.00		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
Door Clings (including				that of the actual client
elevators) -				occupying the building for an
Company/Booth				rented event or for a sponsor
Advertising (FWCC)	\$500 per door	\$0.00	New Fee	of the event taking place.
Advertising (i wee)	3500 per 4001	Ş0.00	INCW I CC	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
Door Clings (including				that of the actual client
elevators) -				
· · · · · · · · · · · · · · · · · · ·				occupying the building for an
Sponsorship Logos	¢E00 man daan	¢0.00	Now Fee	rented event or for a sponsor
(FWCC)	\$500 per door	\$0.00	New Fee	of the event taking place.
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Gobos - Show Branding		4		rented event or for a sponsor
(FWCC)	\$0 per location	\$0.00	New Fee	of the event taking place.

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	i	i		
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Gobos -				occupying the building for an
Company/Booth	\$600 per			rented event or for a sponsor
Advertising (FWCC)	location	\$0.00	New Fee	of the event taking place.
riare and (i ii ee)		φ σ.σσ		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Gobos - Sponsorship	\$600 per			rented event or for a sponsor
Logos (FWCC)	location	\$0.00	New Fee	of the event taking place.
Logos (FVVCC)	location	30.00	New ree	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Table Tents - Show		4		rented event or for a sponsor
Branding (FWCC)	\$0 per level	\$0.00	New Fee	of the event taking place.
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Table Tents -				occupying the building for an
Company/Booth				rented event or for a sponsor
Advertising (FWCC)	\$200 per level	\$0.00	New Fee	of the event taking place.

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	•			
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Table Tents -				occupying the building for an
Sponsorship Logos				rented event or for a sponsor
(FWCC)	\$200 per level	\$0.00	New Fee	of the event taking place.
(11100)	\$200 per level	ψ0.00	11011100	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Washroom Clings -				rented event or for a sponsor
Show Branding (FWCC)	\$25 per cling	\$0.00	New Fee	of the event taking place.
Show Branding (1 WCC)	323 per ching	Ş0.00	INEW I EE	Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising for goods/services other than
				that of the actual client
Mask as a secolist as				
Washroom Clings -				occupying the building for an
Company/Booth	ć50 l:	40.00		rented event or for a sponsor
Advertising (FWCC)	\$50 per cling	\$0.00	New Fee	of the event taking place.
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Washroom Clings -				occupying the building for an
Sponsorship Logos				rented event or for a sponsor
(FWCC)	\$50 per cling	\$0.00	New Fee	of the event taking place.

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	1	•		
				Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Trash Cans - Show				rented event or for a sponsor
Branding (FWCC)	\$0 per location	\$0.00	New Fee	of the event taking place.
5(/		,		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Trash Cans -				occupying the building for an
Company/Booth	\$200 per			rented event or for a sponsor
Advertising (FWCC)	location	\$0.00	New Fee	of the event taking place.
7 (0.00)		φσ.σσ		Generation of new revenue
				based on a practice already in
				place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
Trash Cans -				occupying the building for an
Sponsorship Logos	\$200 per			rented event or for a sponsor
(FWCC)	location	\$0.00	New Fee	of the event taking place.
(1 VVCC)	location	Ş0.00	Newree	Generation of new revenue
				based on a practice already in
				place, without an associated
				• ·
				fee, of allowing advertising
				for goods/services other than that of the actual client
Danisana Cl				occupying the building for an
Banners - Show	40	40.00		rented event or for a sponsor
Branding (FWCC)	\$0 per location	\$0.00	New Fee	of the event taking place.

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Banners - Company/Booth Advertising (FWCC)	\$1,000 per location	\$0.00	New Fee	Generation of new revenue based on a practice already in place, without an associated fee, of allowing advertising for goods/services other than that of the actual client occupying the building for an rented event or for a sponsor of the event taking place.
				Generation of new revenue
				based on a practice already in place, without an associated
				fee, of allowing advertising
				for goods/services other than
				that of the actual client
				occupying the building for an
Banners - Sponsorship	\$1,000 per			rented event or for a sponsor
Logos (FWCC)	location	\$0.00	New Fee	of the event taking place.

	Municipal Golf Fund 20102			
Park & Recreation				
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change
Junior Annual Golf Pass	\$150.00	\$150.00	No change	Recommend keeping fee same to promote access for youth
Senior Annual Golf Pass	\$800.00	\$650.00	Increase fee by \$150	Recommend modest increase to promote access for seniors
Individual Annual Golf Pass	\$1,900.00	\$950.00	Increase fee by \$950	Recommended fee to align with the market based on benchmark study
Family Annual Golf Pass	Discontinued	\$1,200.00	Discontinue offering of Family Pass	Due to low usage, Offering a Family Annual Pass is no longer necessary
Platinum Annual Golf Pass	\$4,400.00	\$2,200.00	Increase fee by \$2,200	Recommended fee to align with the market based on benchmark study

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	Stormwater 52001				
Transportation and Pu	blic Works				
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change	
Stormwater Utility Fee	\$6.94 per billing unit per month	\$6.61 per billing unit per month	5% Fee Increase	Funds attributable to fee increase will be dedicated to improvements/rehabilitation of storm drains throughout the city.	
Pre-Project Flood Study				Previously called Flood Study Review; Separated the different types of Flood Studies to reflect the different levels of review	
Review	\$2,000.00	\$2,000.00	Name change	effort. Previously called Flood Study	
Pre-Project Flood Study Review - with CDC Review	\$3,000.00	\$2,000.00	Name change and fee increase	Review; Separated the different types of Flood Studies to reflect the different levels of review effort.	
Pre-Project Flood Study Review - with CLOMR/CLOMR-f	\$2,500.00	\$2,000.00	Name change and fee increase	Previously called Flood Study Review; Separated the different types of Flood Studies to reflect the different levels of review effort.	
Pre-Project Flood Study Review - City Project	\$0.00	\$2,000.00	Name change and fee decrease	Previously called Flood Study Review; Applicable to City funded projects which are managed by the City	

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To the Mayor and Members of the City Council

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SUBJECT: FY2025 Submitted Rate and Fee Changes

	1	I	1	Previously called
				Combination Drainage &
Pre-Project Dual Flood				Flood Study; fee increase to
& Drainage Study	\$3,500, plus \$25	\$2,000, plus \$10	Name change and fee	reflect increases in review
Review	per acre	per acre	increase	costs
Review	peracre	per acre	iliciease	
				Previously called Flood Study
				Review; separated the
				different types of Flood
Post-Project Flood				Studies to reflect the
Study Review - FEMA	¢2.000.00	da 000 00		different levels of review
LOMR	\$2,000.00	\$2,000.00	Name change	effort
				Previously called Flood Study
				Review; separated the
Post-Project Flood				different types of Flood
Study Review - FEMA				Studies to reflect the
LOMR and CDC			Name change and fee	different levels of review
Revision	\$2,500.00	\$2,000.00	increase	effort
				Previously called Flood Study
				Review; separated the
				different types of Flood
				Studies to reflect the
Post-Project Flood			Name change and fee	different levels of review
Study Review - LOMR-f	\$1,000.00	\$2,000.00	decrease	effort
				Previously called Flood Study
Post-Project Flood				Review; Applicable to City
Study Review - City			Name change and	funded projects which are
Project	\$0.00	\$2,000.00	fee decrease	managed by the City
4413028-Drainage	\$3,000 +			
Study Review Fee	\$25/acre	\$1250 + \$10/acre	Fee Increase	Increased review costs
4221114-Grading	\$1,000 +			
Permit	\$25/acre	\$500 + \$10/acre	Fee Increase	Increased review costs
				Review of FDP Application for
				completeness and to
				determine type of permit
				required; Intended to reduce
				delays in start of review for
				FDP applications ; this is the
				base fee for all FDPs unless
Initial Floodplain				otherwise noted; additional
Development Permit				fees will be added once
Application Review	\$100.00	None	New fee	permit type is determined
Application Neview	7100.00	INOTIC	I VE VV ICE	permit type is determined

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June 18, 2024

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SUBJECT: FY2025 Submitted Rate and Fee Changes

Floodplain				
Development Permit -				
Structural				
Development: Single				
Family				
Residential/Multi-				Previously called Floodplain
Family Residential -				Development Permit - Single
New Construction	\$1,500.00	\$1,500.00	Name change	Family Lot;
Floodplain				
Development Permit -				
Structural				
Development: Single				
Family				
Residential/Multi-				
Family Residential -				
Existing Structure,				Previously called Floodplain
Rehabilitation and/or			Name change and	Development Permit - Single
Addition (non-SDSI)	\$500.00	\$1,500.00	fee decrease	Family Lot;
Floodplain		. ,		,
Development Permit -				
Structural				
Development: Single				
Family				
Residential/Multi-				
Family Residential -				
Existing Structure,				Previously called Floodplain
Substantial				Development Permit - Single
Improvement (SDSI)	\$1,500.00	\$1,500.00	Name change	Family Lot;
Floodplain	, ,	, ,		
Development Permit -				
Structural				
Development: Non-				Previously called Floodplain
Residential/Mixed Use			Name change and fee	Development Permit - Single
- New Construction	\$1,750.00	\$1,500.00	increase	Family Lot;
Floodplain	. ,	. ,		,,
Development Permit -				
Structural				
Development: Non-				
Residential/Mixed Use				
- Existing Structure,				Previously called Floodplain
Rehabilitation and/or			Name change and	Development Permit - Single
Addition (non-SDSI)	\$750.00	\$1,500.00	fee decrease	Family Lot;
/ waition (non-303)	7730.00	71,300.00	ice accircase	ranniy Lot,

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Floodplain				
Development Permit -				
Structural				
Development: Non-				
Residential/Mixed Use				
- Existing Structure,				Previously called Floodplain
Substantial			Name change and fee	Development Permit - Single
Improvement (SDSI)	\$1,750.00	\$1,500.00	increase	Family Lot;
Floodplain				
Development Permit -				
Structural				
Development:				
Placement of				
Manufactured Home or				Previously called Floodplain
Long-Term			Name change and	Development Permit - Single
Recreational Vehicle	\$750.00	\$1,500.00	fee decrease	Family Lot;
Floodplain				
Development Permit -				
Structural				
Development: Large				
Accessory/Agricultural			Name change and	Previously called Floodplain
Structure (>600 sf)	\$250.00	\$500.00	fee decrease	Development Permit - Basic;
Floodplain				
Development Permit -				
Structural				
Development: Small				
Accessory/Agricultural			Name change and	Previously called Floodplain
Structure (<600 sf)	\$0.00	\$500.00	fee decrease	Development Permit - Basic;
Floodplain				
Development Permit -				
Structural				
Development:				
Temporary Structure,			Name change and	Previously called Floodplain
Temporary Storage	\$0.00	\$500.00	fee decrease	Development Permit - Basic;
				Previously called Floodplain
Floodplain				Development Permit - Basic;
Development Permit -				Examples include fence, wall,
Other Development:	4		Name change and	docks, retaining wall (less
Minor Improvements	\$0.00	\$500.00	fee decrease	than 4 ft high), etc.

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SUBJECT: FY2025 Submitted Rate and Fee Changes

Floodplain				
Development Permit -				
Other Development:				
Infrastructure, grading				
and fill site work (land				
disturbance at less			Name change and	Previously called Floodplain
than 1 acre)	\$1,000.00	\$2,000.00	fee decrease	Development Permit - Fill;
Floodplain	, , ,	, , , , , , , , , , , , , , , , , , , ,		,
Development Permit -				
Other Development:				
Infrastructure, grading				
and fill site work (land				
disturbance at 1 acre				Previously called Floodplain
or more)	\$2,000.00	\$2,000.00	Name change	Development Permit - Fill;
Floodplain	, , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,
Development Permit -				
Other Development:				
Channel Improvements				
- bank stabilization,				
grade control, drop				
structures, and/or				Previously called Floodplain
retaining walls	\$2,000.00	\$2,000.00	Name change	Development Permit - Fill;
Floodplain	, ,		<u> </u>	
Development Permit -				
Other Development:				
Driveway, road, or				
parking area				Previously called Floodplain
construction	\$500.00	\$500.00	Name change	Development Permit - Basic;
Floodplain				
Development Permit -				
Other Development:				
Utility Crossing and/or				
Stormwater Outfall				Previously called Floodplain
structures	\$500.00	\$500.00	Name change	Development Permit - Basic;
				Previously called Floodplain
Floodplain				Development Permit - Basic;
Development Permit -				or Floodplain Development
Other Development:			Name change and fee	Permit - Single Family Lot; or
Bridge or culvert	\$1,000.00	\$500 to \$2,000	standardized	Floodplain Development - Fill

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To the Mayor and Members of the City Council

June 18, 2024

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ler i i	ſ	1	İ	1
Floodplain				Dografia valva salla di Ela adalatia
Development Permit -				Previously called Floodplain
Other Development:				Development Permit - Basic;
Mining, dredging,				or Floodplain Development
excavation, or drilling	4	4 4	Name change and fee	Permit - Single Family Lot; or
operations	\$2,000.00	\$500 to \$2,000	standardized	Floodplain Development - Fill
Floodplain				
Development Permit -				
Other Development:				
Storage of equipment			Name change and	Previously called Floodplain
and/or materials	\$250.00	\$500.00	fee decrease	Development Permit - Basic;
				Previously called Floodplain
Floodplain				Development Permit - Basic;
Development Permit -				or Floodplain Development
Other Development:			Name change and	Permit - Single Family Lot; or
City Project	\$0.00	\$500 to \$2,000	fee decrease	Floodplain Development - Fill
Floodplain				
Development Permit -				
Additional Fees:				Provides funds for city to
Elevation Certificate	\$2,000.00	None	New fee	obtain Elevation Certificate
Floodplain				
Development Permit -				For review of No-Rise
Additional Fees: No-				Certificates when Flood Study
Rise Certificate Review	\$500.00	None	New fee	not required
Floodplain				·
Development Permit -				
Additional Fees: Dry				
Floodproofing				For review of Dry
Certificate Review	\$500.00	None	New fee	Floodproofing Certificates
Floodplain	-			
Development Permit -				
Additional Fees: CDC				For review and processing of
Exemption Review	\$500.00	None	New fee	CDC Exemptions
Floodplain	,			- 3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
Development Permit -				
Additional Fees:				
Variance Application				For review of Floodplain
Review	\$1,000.00	None	New fee	regulation variances
1.0.1.0.1	71,000.00	None	.1017 100	1 - Salation variances

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To the Mayor and Members of the City Council

June 18, 2024

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Municipal Airports Fund 55001					
Aviation	Aviation				
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change	
Meacham T-Hangar: 907 Sq. Ft.	\$450.00	\$425.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Meacham T-Hangar: 983 & 997 Sq. Ft.	\$475.00	\$430.00	\$45 increase	Market Value Rate Increase Based on Market Survey	
Spinks T-Hangar: 858 Sq. Ft.	\$350.00	\$325.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Spinks T-Hangar: 1,008 Sq. Ft.	\$375.00	\$350.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Spinks T-Hangar: 1,110 Sq. Ft.	\$425.00	\$400.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Spinks T-Hangar: 1,386 Sq. Ft.	\$500.00	\$475.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Spinks T-Hangar: 1,650 Sq. Ft.	\$525.00	\$500.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Spinks T-Hangar: 1,698 Sq. Ft.	\$550.00	\$525.00	\$25 increase	Market Value Rate Increase Based on Market Survey	
Spinks Box-Hangar: 3,000 Sq. Ft.	\$1,050.00	\$950.00	\$100 increase	Market Value Rate Increase Based on Market Survey	
Spinks Box-Hangar: 3,472 Sq. Ft.	\$1,275.00	\$1,215.00	\$60 increase	Market Value Rate Increase Based on Market Survey	
Spinks Box-Hangar: 3,600 Sq. Ft.	\$1,315.00	\$1,250.00	\$65 increase	Market Value Rate Increase Based on Market Survey	
Spinks Box-Hangar: 6,600 Sq. Ft.	\$2,300.00	\$2,100.00	\$200 increase	Market Value Rate Increase Based on Market Survey	
Signatory Landing Fees	TBD Aug, 2024 when new CPI rate is to be released.	\$1.85	Yearly CPI increase as contracted for FY2025 to be determined in Aug, 2024.	Landing Fees at Perot Field are subject to CPI increases based on the published change from the US Bureau of Labor and Statistics for July 2023 - July 2024.	

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Non-Signatory Landing Fees	TBD Aug, 2024 when new CPI rate is to be released.	\$2.18	Yearly CPI increase as contracted for FY2025 to be determined in Aug, 2024.	Landing Fees at Perot Field are subject to CPI increases based on the published change from the US Bureau of Labor and Statistics for July 2023 - July 2024.
Signatory Landing Fees (MINIMUM FEE)	TBD Aug, 2024 when new CPI rate is to be released.	\$92.98	Yearly CPI increase as contracted for FY2025 to be determined in Aug, 2024.	Landing Fees at Perot Field are subject to CPI increases based on the published change from the US Bureau of Labor and Statistics for July 2023 - July 2024.
Non-Signatory Landing Fees (MINIMUM FEE)	TBD Aug, 2024 when new CPI rate is to be released.	\$79.03	Yearly CPI increase as contracted for FY2025 to be determined in Aug, 2024.	Landing Fees at Perot Field are subject to CPI increases based on the published change from the US Bureau of Labor and Statistics for July 2023 - July 2024.

Water and Sewer Fund 56001						
Water	Water					
Fee Title	New Fee Amount	Current Fee Amount	Description of Change	Notes and Explanation of Change		
Chemical Analysis Lab Fee: Alkalinity	\$25.00	\$15.00	Increase of \$10			
Chemical Analysis Lab Fee: Ammonia	\$23.00	\$20.00	Increase of \$3			
Chemical Analysis Lab Fee: BOD, Total 5 Day	\$41.00	\$30.00	Increase of \$11			
Chemical Analysis Lab Fee: BOD, Carbonaceous	\$41.00	\$30.00	Increase of \$11			
Chemical Analysis Lab Fee: Bromate	\$60.00	\$60.00	No Change			
Chemical Analysis Lab Fee: Bromide	\$60.00	\$60.00	No Change			
Chemical Analysis Lab Fee: Calcium	\$30.00	\$15.00	Increase of \$15			

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To the Mayor and Members of the City Council

SUBJECT: FY2025 Submitted Rate and Fee Changes

Chemical Analysis Lab Fee: Chemical Oxygen Demand (COD)	\$22.00	\$20.00	Increase of \$2	
Chemical Analysis Lab Fee: Chloride	\$20.00	\$15.00	Increase of \$5	
Chemical Analysis Lab Fee: Chlorine, Field	\$15.00	\$15.00	No Change	
Chemical Analysis Lab Fee: Chlorine, Total Residual	\$15.00	\$20.00	Decrease of \$5	
Chemical Analysis Lab Fee: Conductivity	\$20.00	\$10.00	Increase of \$10	
Chemical Analysis Lab Fee: Cyanide, Amenable to Chlorination	\$46.00	\$30.00	Increase of \$16	
Chemical Analysis Lab Fee: Cyanide, Total	\$58.00	\$30.00	Increase of \$28	
Chemical Analysis Lab Fee: Dissolved Organic Carbon (DOC)	\$61.00	\$30.00	Increase of \$31	
Chemical Analysis Lab Fee: Dissolved Oxygen (DO), Field	\$15.00	\$15.00	No Change	
Chemical Analysis Lab Fee: Fluoride	\$21.00	\$20.00	Increase of \$1	
Chemical Analysis Lab Fee: Geosmin	\$110.00	\$110.00	No Change	
Chemical Analysis Lab Fee: Hardness, Calcium as CaCO3	\$22.00	\$15.00	Increase of \$7	
Chemical Analysis Lab Fee: Hardness, Total	\$28.00	\$15.00	Increase of \$13	
Chemical Analysis Lab Fee: Nitrate	\$21.00	\$18.00	Increase of \$3	
Chemical Analysis Lab Fee: Nitrite	\$21.00	\$18.00	Increase of \$3	
Chemical Analysis Lab Fee: Nitrogen, Total Kjeldahl (TKN)	\$35.00	\$30.00	Increase of \$5	

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To the Mayor and Members of the City Council

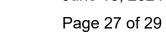
SUBJECT: FY2025 Submitted Rate and Fee Changes

	1	ı		
Chemical Analysis Lab				
Fee: Oil & Grease, Gravimetric	\$55.00	\$40.00	Increase of ¢15	
	\$55.00	\$40.00	Increase of \$15	
Chemical Analysis Lab Fee: Ortho-phosphate	\$30.00	\$20.00	Increase of \$10	
	\$30.00	\$20.00	ilicrease of \$10	
Chemical Analysis Lab Fee: pH, Electrode	\$10.00	\$10.00	No Change	
· · ·	\$10.00	\$10.00	No change	
Chemical Analysis Lab Fee: pH, Field	\$10.00	\$10.00	No Change	
Chemical Analysis Lab	\$10.00	710.00	No change	
Fee: Phosphorus, Total	\$30.00	\$25.00	Increase of \$5	
Chemical Analysis Lab	730.00	Ψ23.00	merease or ys	
Fee: SGT-HEM Non-				
polar material	\$47.00	\$30.00	Increase of \$17	
Chemical Analysis Lab				
Fee: Solids, Settleable	\$15.00	\$15.00	No Change	
Chemical Analysis Lab				
Fee: Solids, Total	\$15.00	\$15.00	No Change	
Chemical Analysis Lab				
Fee: Solids, Total				
Dissolved (Gravimetric)	\$21.00	\$15.00	Increase of \$6	
Chemical Analysis Lab				
Fee: Solids, Total	¢15.00	¢15.00	No Change	
Suspended Chemical Analysis Lab	\$15.00	\$15.00	No Change	
Fee: Solids, Volatile				
Total	\$22.00	\$15.00	Increase of \$7	
Chemical Analysis Lab				
Fee: Solids, Volatile				
Total Suspended	\$25.00	\$15.00	Increase of \$10	
Chemical Analysis Lab				
Fee: Silica	\$43.00	\$20.00	Increase of \$23	
Chemical Analysis Lab				
Fee: Sulfate	\$17.00	\$15.00	Increase of \$2	
Chemical Analysis Lab				
Fee: Total Organic	4000-	400		
Carbon (TOC)	\$30.00	\$30.00	No Change	<u> </u>
Chemical Analysis Lab	610.00	440.00	N. Cl	
Fee: Turbidity	\$10.00	\$10.00	No Change	
Chemical Analysis Lab	¢54.00	¢20.00	In annual of 624	
Fee: UV254	\$54.00	\$20.00	Increase of \$34	

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SUBJECT: FY2025 Submitted Rate and Fee Changes

To the Mayor and Members of the City Council

Microbial Analysis Lab	I	1	1
Fee: Coliform, Fecal	\$38.00	\$25.00	Increase of \$13
Microbial Analysis Lab	750.00	723.00	mercuse of \$15
Fee: Coliform, Total			
(MPN)	\$40.00	\$35.00	Increase of \$5
Microbial Analysis Lab	7 10100	700.00	
Fee: Coliform, TC/EC			
(MPN)	\$40.00	\$35.00	Increase of \$5
Microbial Analysis Lab	,	,	
Fee: Coliform, Total			
(Presence / Absence)	\$30.00	\$30.00	No Change
,	730.00	\$30.00	NO Change
Microbial Analysis Lab			
Fee: Coliform, TC/EC	400.00	400.00	A. Cl
(Presence / Absence)	\$30.00	\$30.00	No Change
Microbial Analysis Lab			
Fee: Heterotrophic			
Plate Count (HPC)	\$35.00	\$25.00	Increase of \$10
Microbial Analysis Lab			
Fee: Microcystin	\$50.00	\$50.00	No Change
Metal Analysis Lab Fee:			
EPA 200.8 Metals,			
Total, Each analyte	\$25.00	\$15.00	Increase of \$10
Metal Analysis Lab Fee:		,	·
EPA 245.1 Metals,			
Mercury, WW	\$41.00	\$30.00	Increase of \$11
Metal Analysis Lab Fee:		,	·
EPA 245.7 Metals,			
Mercury WW	\$50.00	\$40.00	Increase of \$10
Organic Analysis Lab			
Fee: EPA 524.2			
Volatiles	\$130.00	\$130.00	No Change
Organic Analysis Lab			
Fee: EPA 525.2 Semi-			
Volatiles	\$240.00	\$240.00	No Change
Organic Analysis Lab			
Fee: EPA 533 PFAS	\$500.00	N/A	New Fee
Organic Analysis Lab	,	<u>'</u>	
Fee: EPA 551.1			
Haloacetonitriles (HAN)	\$240.00	\$240.00	No Change
Organic Analysis Lab			
Fee: EPA 552.2			
Haloacetic Acids (HAA)	\$240.00	\$240.00	No Change
Haloacetic Acids (HAA)	\$240.00	\$240.00	No Change

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To the Mayor and Members of the City Council

ı	1	1	1	
Organic Analysis Lab				
Fee: EPA 556 Carbonyls	\$180.00	\$180.00	No Change	
Organic Analysis Lab				
Fee: EPA 608				
Organochlorine				
Pesticides and PCBs	\$190.00	\$180.00	Increase of \$10	
Organic Analysis Lab				
Fee: EPA 624 Volatiles	\$142.00	\$135.00	Increase of \$7	
Organic Analysis Lab				
Fee: EPA 625 Semi-				
Volatiles	\$350.00	\$300.00	Increase of \$50	
Organic Analysis Lab				
Fee: EPA 1657A				
Organo-phosphorus				
pesticides	\$185.00	\$185.00	No Change	
Organic Analysis Lab				
Fee: EPA 8081A				
Organochlorine	¢200.00	¢200.00	N. GI	
Pesticides	\$200.00	\$200.00	No Change	
Organic Analysis Lab				
Fee: EPA 8082 PCBs	\$150.00	\$150.00	No Chango	
(Solid)	\$150.00	\$150.00	No Change	
Organic Analysis Lab Fee: EPA 8141A OP				
Pesticides	\$200.00	\$200.00	No Change	
Organic Analysis Lab	\$200.00	Ş200.00	No change	
Fee: EPA 8260B				
Volatiles	\$150.00	\$150.00	No Change	
Organic Analysis Lab	7130.00	7130.00	140 change	
Fee: EPA 8270B Semi-				
Volatiles	\$300.00	\$300.00	No Change	
Special Sample	,	7		
Collection Lab Fee:				
Sample Pick-up	\$40.00	\$40.00	No Change	
Special Sample			Ŭ	
Collection Lab Fee:				
Sample Collection	\$50.00	\$50.00	No Change	
Special Sample			_	
Collection Lab Fee:				
Sample Collection (24				
Hr Notice)	\$100.00	\$100.00	No Change	

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To the Mayor and Members of the City Council

June 18, 2024

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SUBJECT: FY2025 Submitted Rate and Fee Changes

Fees are expressed in terms of what the City collects, without taxes or other outside fees. If you have questions concerning this information, please contact Christianne Simmons, Chief Transformation Officer of the FWLab, at 817-392-6222.

David Cooke City Manager

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No. 25-003



To the Mayor and Members of the City Council

June 18, 2024

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SUBJECT: FY2025 Preliminary Decision Package Requests

Fiscal Year 2025 Decision Packages

As part of the Fort Worth Lab's commitment to share information with you throughout the budget process, we are providing information on requested decision packages. The attached document includes all 240 decision package requests that have been requested by departments as of June 14, 2024. At this stage in the process, decision package requests have not been prioritized by the City Manager's Office. In the coming weeks, the City Manager's Office will review requests in detail and prioritize needs for the entire organization.

Please note that this information is preliminary and will continue to change as the budget process progresses throughout the summer. As additional needs are identified through the budget process, there will be an opportunity to propose additional decision packages.

FY2025

PRELIMINARY
DECISION PACKAGE REQUESTS
SUBMITTED BY DEPARTMENTS
JUNE 14, 2024



FY2025 Preliminary Decision Package Requests

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Department: 002 - City Manager Dept Rollup

Change Request: AUTO - 910 - Fund OPOM Mediation Program

Department Rank:

Description:

Continued training is required for both the Mediator and Mediator Coordinator positions

Justification:

Fund mediation training program and provide a financial stipend for Mediators conducting mediations

What problem, inefficiency or opportunity does this decision package address?

- The Community-Police Mediation program was launched FY24 and required funding from the CMO budget to
 cover the additional costs of training. Mediation requires on-going training with mediators to ensure they are
 adequately competent to address the needs of the police department and the community. These funds will
 ensure proper training is provided for the mediators and the Public Education Program Coordinator.
 Additionally, these funds will allow OPOM to provide mediators with a nominal stipend for the services.
- The funding would support training for 12 mediators and one staff member. Mediators are required to attend 4 trainings per year. OPOM holds mediation training with Community Mediation Maryland. Additionally, one member of OPOM staff travels to cross-train with other mediators to complete her train-the-trainer process. The stipend is \$75 per mediator. There are two mediators for each mediation. We estimated having 35 mediations next year. The total amount is \$5250.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 910 - Fund OPOM Mediation Program					
□Expenses					
■ 10100 - General Fund	□ 002 - City Manager Dept Rollup	⊟		0.00	7,000.00
Expenses Total				0.00	7,000.00

Department: 002 - City Manager Dept Rollup

Change Request: AUTO - 912 - Fund OPOM Community Engagement Marketing Materials

Department Rank:

Description:

• Marketing materials are needed to advertise and promote OPOM at public events

Justification:

• Purchase a supply of brochures, flyers, booth set-ups, and giveaways for community engagement events

What problem, inefficiency or opportunity does this decision package address?

OPOM currently does not have marketing materials covered in its budget. In the initial years of OPOM, the vast
majority of community engagement events were conducted virtually. OPOM needs to increase funds for
marketing materials to keep pace with the events we are doing in the community. The primary feedback
received from the community recently is that they did not know the office existed or what it does. OPOM is
committed host and attend more events to help address this.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 912 - Fund OPOM Community Engagement Marketing Materials					
⊟Expenses					
□ 10100 - General Fund	□ 002 - City Manager Dept Rollup	8		0.00	5,000.00
Expenses Total				0.00	5,000.00

Department: 002 - City Manager Dept Rollup

Change Request: AUTO - 915 - Legislative Affairs - Additional State Lobbyist

Department Rank:

Description:

• An additional state lobbyist is needed for the 2025 legislative session agenda

Justification:

Fund an additional state lobbyist

What problem, inefficiency or opportunity does this decision package address?

• This issue addresses

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 915 - Legislative Affairs - Additional State Lobbyist					
□Expenses					
■ 10100 - General Fund	□ 002 - City Manager Dept Rollup			0.00	125,000.00
Expenses Total				0.00	125,000.00

Department: 003 - FWLab

Change Request: AUTO - 1072 - FWPA Competitive Grant Program

Department Rank:

Description:

• The costs of administering and doing business in Fort Worth increase

Justification:

Increase budget by \$96,425

What problem, inefficiency or opportunity does this decision package address?

• As more eligible nonprofits seek grant funds, there are fewer funds available to existing and equally qualified grantee organizations, reducing the impact of grant funding through each organization.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1072 - FWPA Competitive Grant Program					
∃Expenses					
■ 10100 - General Fund	■ 003 - FWLab			0.00	96,425.00
Expenses Total				0.00	96,425.00

Department: 003 - FWLab

Change Request: AUTO - 1073 - FWPA Facility Maintenance

Department Rank:

Description:

needs additional funding to continue operating the two theaters, nonprofits offices, artist studios

Justification:

Increase budget

What problem, inefficiency or opportunity does this decision package address?

• Service at the Fort Worth Community Arts Center is becoming unsustainable at current levels. The Arts Center directly supports over 4,000 visual and performing artists each year, is home to 11 nonprofits and studios artists, presents performances by over 50 groups, and welcomes between 60,000 and 80,000 visitors each year. A funding shortfall will likely lead to staff reductions, resulting in some of the above services ceasing entirely.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1073 - FWPA Facility Maintenance					
□ Expenses					
■ 10100 - General Fund	□ 003 - FWLab	⊟		0.00	175,502.00
Expenses Total				0.00	175,502.00

Department: 003 - FWLab

Change Request: AUTO - 1074 - FWPA Mgmt of City's Public Art Program

Department Rank:

Description:

• Has pressure on the program in keeping compensation for staff and covering rising operating expenses

Justification:

Increase budget

What problem, inefficiency or opportunity does this decision package address?

• This decision package will address the issue of inadequate annual funding to cover the cost of Fort Worth Public Art (FWPA) project management and program administration, including covering the cost of a full-time public art project manager that has been supported by Arts Fort Worth for the past 2 years AND to account for the current cost of services due to the inflation over the past 4 years.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1074 - FWPA Mgmt of City's Public Art Program					
□ Expenses					
■ 10100 - General Fund	□ 003 - FWLab	8		0.00	75,417.00
Expenses Total				0.00	75,417.00

Department: 003 - FWLab

Change Request: AUTO - 1075 - FWPA Collection Management of Art Installations

Department Rank:

Description:

• At the start of FY2025, the FW Public Art Collection will have increased by 12% to 165 artworks

Justification:

Increase budget

What problem, inefficiency or opportunity does this decision package address?

• The decision package addresses ongoing needs and opportunities to protect asset investments that support the city's economic development and cultural tourism initiatives. Public art impacts communities by supporting attachment and cultural identity, artists as contributors, public health and belonging, and strengthens economic development by demonstrating social cohesion and cultural and historic appreciation.

Department: 003 - FWLab

Change Request: AUTO - 1077 - Sr. Budget Analyst: Housing & Economic Development

Department Rank:

Description:

• The FWLab needs a specific skillset to analyze housing finance and economic development deals.

Justification:

• We propose hiring a senior analyst with this skillset to serve in this role as demand grows.

What problem, inefficiency or opportunity does this decision package address?

 As the City grows, we are being presented with a number of opportunities in both economic development and housing finance. The FWLab has been asked to assume a greater role in analyzing the return on investment of these opportunities, but we lack the specific skillset in the Lab to make robust recommendations. We also recently created a position focused on our largest revenue sources,

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1077 - Sr. Budget Analyst: Housing & Economic Development					
⊟Expenses					
■ 10100 - General Fund	□ 003 - FWLab	■ Add Position	1	0.00	97,908.00
10100 - General Fund	003 - FWLab	■-	-	0.00	41,198.00
Expenses Total				0.00	139,106.00

Department: 003 - FWLab

Change Request: AUTO - 1079 - Sr. Data Science Analyst

Department Rank:

Description:

• The demand for services from the FWLab's Data Analytics division is growing.

Justification:

• We propose continuing the planned implementation of the division by adding one data science role.

What problem, inefficiency or opportunity does this decision package address?

 A primary focus of the FWLab in FY25 is getting our newly inventoried citywide data catalogued and cleaned, continuing our implementation of a data analytics strategy, and automating as many processes as possible in order to increase capacity for analysis and problem solving. This position, often called a 'data master,' will be pivotal in ensuring data is accessible and actionable across the City as demands for the Lab's data services grow.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1079 - Sr. Data Science Analyst					
∃ Expenses					
■ 10100 - General Fund	■ 003 - FWLab	■ Add Position	1	0.00	111,455.00
10100 - General Fund	003 - FWLab	≣-	-	0.00	(111,455.00)
Expenses Total				0.00	0.00

Department: 004 - ITS Department Rollup

Change Request: AUTO - 702 - Desktop Engineering Addtional Support

Department Rank: 001

Description:

Lack of sufficient support for packaging and building of applications for citywide deployments.

Justification:

Requesting a position of IT Tech Support Analyst I to fulfill the need in the Desktop Engineering.

What problem, inefficiency or opportunity does this decision package address?

• This division is responsible for managing the organization's desktop infrastructure. Their primary responsibility is to ensure that all desktop computers, laptops, tablets and mobile devices are operating efficiently, and that all software programs are up-to-date. They are tasked with improving the overall performance of the desktop environment by implementing new technologies and optimizing existing ones.

•

 This team is responsible for the packaging and build out of all software applications. This position is needed for several large-scale projects that are on the horizon such as Microsoft enterprise licenses and the deployment of Windows 11 and Office 365 along with the developing of processes for Intune and Autopilot.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 702 - Desktop Engineering Addtional Support					
∃Revenues					
■ 60105 - Info Technology Systems	□ 004 - ITS Department Rollup	8-	-	0.00	101,584.00
Revenues Total				0.00	101,584.00
∃Expenses					
■ 10100 - General Fund	■ 090 - Nondepartmental Rollup	8-	-	0.00	74,548.00
20101 - Culture & Tourism	□ 024 - Culture & Tourism Dept Rollup	≡-	-	0.00	0.00
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	-	-	0.00	0.00
E 25001 - Special Revenue MC	■ 038 - Municipal Court Dept Rollup	8-	-	0.00	0.00
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	■-	-	0.00	0.00
■ 25006 - Community Tree Planting Prog	■ 080 - PACS Department Rollup	8-	-	0.00	0.00
■ 26001 - Crime Control & Prev Distr	□ 019 - Neighborhood Services Rollup	8-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 020 - TPW Department Rollup	8-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 038 - Municipal Court Dept Rollup	-	-	0.00	0.00
26001 - Crime Control & Prev Distr	■ 080 - PACS Department Rollup	■-	-	0.00	0.00
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	8-	-	0.00	0.00
■ 54001 - Solid Waste	■ 022 - Environmental Services Rollup	8-	-	0.00	0.00
■ 54501 - Municipal Parking	□ 020 - TPW Department Rollup	8-	-	0.00	0.00
■ 55001 - Municipal Airport	□ 055 - Aviation Department Rollup	∃-	-	0.00	0.00
■ 56001 - Water & Sewer	■ 006 - Development Services Dept Roll	■-	-	0.00	(11,430.00)
56001 - Water & Sewer	□ 060 - Water Department Rollup		-	0.00	11,430.00
■ 60101 - Fleet & Equipment Serv	■021 - Property Mgmt Dept Rollup	8-	-	0.00	0.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup		-	0.00	0.00
■ 60105 - Info Technology Systems	■ 004 - ITS Department Rollup	■ Add Position	1	0.00	71,556.00
60105 - Info Technology Systems	004 - ITS Department Rollup	■-	-	0.00	30,028.00
■ 60109 - Group Health Insurance	□ 014 - Human Resources Dept Rollup	8-	-	0.00	0.00
■ 60111 - Risk Financing	□ 014 - Human Resources Dept Rollup	8-	-	0.00	0.00
■ 71050 - Retiree Healthcare Trust	□ 014 - Human Resources Dept Rollup	-	-	0.00	0.00
Expenses Total				0.00	176,132.00

Department: 004 - ITS Department Rollup

Change Request: AUTO - 706 - Add 2 IT Project Coordinators

Department Rank: 002

Description:

• Requesting two new positions of IT Project Coordinators I to assist the IT Project Managers.

Justification:

ITS has a growing list of technology project requests, 150 added annually and 100 active projects.

What problem, inefficiency or opportunity does this decision package address?

- ITS has a growing list of technology project requests, 150 added annually (40% IT Capital and 60% Operational, Maintenance, or Grant funded). At any given time there are 100+ active IT projects, with the 5 IT Project Managers managing between 8-10 projects, and the rest being managed by technical IT Managers. Thus taking the technical IT Managers away from the technical tasks of the IT Projects to perform the Project Manager duties up to 50% of their time. During FY23, we brought in 2 external contractors to perform the IT Project Coordinator role and were able to remove 9,500 hours/annually of project management tasks from the technical IT Managers. Giving the technical IT Managers more time to focus on the technical pieces of the IT Projects which contributed to the increase in number of IT Projects started during FY23 over FY22 (around 20 additional IT projects).
- Current workload includes 100 Backlog Projects, 150 Project Requests annually, and 100+ Active Projects.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amount
AUTO - 706 - Add 2 IT Project Coordinators					
□Revenues			_		
■ 60105 - Info Technology Systems	□ 004 - ITS Department Rollup	₿		0.00	219,560.00
Revenues Total				0.00	219,560.0
∃Expenses					
■ 10100 - General Fund	□ 090 - Nondepartmental Rollup	■		0.00	161,125.0
20101 - Culture & Tourism	□ 024 - Culture & Tourism Dept Rollup	₿		0.00	0.0
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	■		0.00	0.0
■ 25001 - Special Revenue MC	□ 038 - Municipal Court Dept Rollup	8		0.00	0.0
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	⊟		0.00	0.0
25006 - Community Tree Planting Prog	□ 080 - PACS Department Rollup	8		0.00	0.0
■ 26001 - Crime Control & Prev Distr	□ 019 - Neighborhood Services Rollup	8		0.00	0.0
26001 - Crime Control & Prev Distr	□ 020 - TPW Department Rollup	■		0.00	0.0
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup			0.00	0.0
26001 - Crime Control & Prev Distr	□ 038 - Municipal Court Dept Rollup	⊞		0.00	0.0
26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	■		0.00	0.0
52001 - Stormwater Utility	□ 020 - TPW Department Rollup	₿		0.00	0.0
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup	₿		0.00	0.0
54501 - Municipal Parking	□ 020 - TPW Department Rollup	⊞		0.00	0.0
■ 55001 - M unicipal Airport	□ 055 - Aviation Department Rollup	⊟		0.00	0.0
56001 - Water & Sewer	□ 060 - Water Department Rollup	⊞		0.00	0.0
■ 60101 - Fleet & Equipment Serv	□ 021 - Property Mgmt Dept Rollup	⊞		0.00	0.0
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	■		0.00	0.0
■ 60105 - Info Technology Systems	■ 004 - ITS Department Rollup	■ Add Position	2	0.00	152,250.0
60105 - Info Technology Systems	004 - ITS Department Rollup	₿		0.00	67,310.0
■ 60109 - Group Health Insurance	□ 014 - Human Resources Dept Rollup	₿		0.00	0.0
■ 60111 - Risk Financing	□ 014 - Human Resources Dept Rollup	₿		0.00	0.0
■ 71050 - Retiree Healthcare Trust	□ 014 - Human Resources Dept Rollup	8		0.00	0.0
Expenses Total				0.00	380,685.0

Department: 004 - ITS Department Rollup

Change Request: AUTO - 736 - Add 2 IT Project Managers

Department Rank: 003

Description:

• Requesting 2 new positions of IT Project Managers to assist with the backlog of projects.

Justification:

• ITS has a growing list of project request. At any given time there are 100 plus active projects.

What problem, inefficiency or opportunity does this decision package address?

• ITS has a growing list of technology project requests, 150 added annually (40% IT Capital and 60% Operational, Maintenance, or Grant funded). ITS currently has 5 IT Project Managers, with each managing between 8-10 projects at a given time, and the rest being managed by technical IT Managers. With a 100+ active projects at any given time, the resource capability to start additional projects is limited and thus the backlog of project requests continue to grow – currently around 100 projects backlogged. Due to this, the workload is often augmented by expensive contractors. Currently we are utilizing two contract Project Managers at an overall cost of \$500,000/annually, and were able to increase the number of IT Projects started in FY23 by 20 over FY22. This request seeks to add two Project Managers to administer complex technical projects, increasing the number of annual IT projects started by 15-20/per year and decreasing the need for expensive contractors.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 736 - Add 2 IT Project Managers					
∃Revenues					
■ 60105 - Info Technology Systems	□ 004 - ITS Department Rollup	8		0.00	337,632.00
Revenues Total				0.00	337,632.00
∃Expenses					
■ 10100 - General Fund	□ 090 - Nondepartmental Rollup	8		0.00	247,773.00
■ 20101 - Culture & Tourism	□ 024 - Culture & Tourism Dept Rollup	8		0.00	0.00
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	8		0.00	0.00
■ 25001 - Special Revenue MC	□ 038 - Municipal Court Dept Rollup			0.00	0.00
25005 - Environmental Protection	□ 022 - Environmental Services Rollup	8		0.00	0.00
25006 - Community Tree Planting Prog	□ 080 - PACS Department Rollup	8		0.00	0.00
■ 26001 - Crime Control & Prev Distr	□ 019 - Neighborhood Services Rollup	8		0.00	0.00
26001 - Crime Control & Prev Distr	□ 020 - TPW Department Rollup	8		0.00	0.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup			0.00	0.00
26001 - Crime Control & Prev Distr	■038 - Municipal Court Dept Rollup	⊞		0.00	0.00
26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	8		0.00	0.00
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	8		0.00	0.00
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup	8		0.00	0.00
■ 54501 - Municipal Parking	□ 020 - TPW Department Rollup	8		0.00	0.00
■ 55001 - Municipal Airport	□ 055 - Aviation Department Rollup	8		0.00	0.00
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	8		0.00	0.00
■ 60101 - Fleet & Equipment Serv	□ 021 - Property Mgmt Dept Rollup	8		0.00	0.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	8		0.00	0.00
■ 60105 - Info Technology Systems	□ 004 - ITS Department Rollup	■ Add Position	2	0.00	244,378.00
60105 - Info Technology Systems	004 - ITS Department Rollup	8		0.00	93,254.00
■ 60109 - Group Health Insurance	□ 014 - Human Resources Dept Rollup	8		0.00	0.00
■ 60111 - Risk Financing	□ 014 - Human Resources Dept Rollup	8		0.00	0.00
■ 71050 - Retiree Healthcare Trust	□ 014 - Human Resources Dept Rollup	8		0.00	0.00
Expenses Total				0.00	585,405.00

Department: 004 - ITS Department Rollup

Change Request: AUTO - 738 - Technology Support additional IT Tech Analyst

Department Rank: 004

Description:

• Requesting a new position of IT Tech Support Analyst I to fulfill the need in Technology Support.

Justification:

• Lack of sufficient support for diagnosing and resolving of technical issues related to AV equipment.

What problem, inefficiency or opportunity does this decision package address?

• Lack of sufficient support for diagnosing and resolving of technical issues related to AV equipment for meetings, conferences, and presentation citywide across all facilities.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 738 - Technology Support additional IT Tech Analyst					
☐ Revenues					
■ 60105 - Info Technology Systems	■ 004 - ITS Department Rollup	≣-	-	0.00	103,925.00
Revenues Total				0.00	103,925.00
□ Expenses					
■ 10100 - General Fund	■ 090 - Nondepartmental Rollup	-	-	0.00	76,266.00
■ 20101 - Culture & Tourism	■ 024 - Culture & Tourism Dept Rollup	⊟-	-	0.00	0.00
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	⊟-	-	0.00	0.00
■ 25001 - Special Revenue MC	□ 038 - Municipal Court Dept Rollup	-	-	0.00	0.00
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	⊟-	-	0.00	0.00
■ 25006 - Community Tree Planting Prog	■ 080 - PACS Department Rollup	⊟-	-	0.00	0.00
■ 26001 - Crime Control & Prev Distr	□ 019 - Neighborhood Services Rollup	■-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 020 - TPW Department Rollup	■-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	⊟-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 038 - Municipal Court Dept Rollup	⊟-	-	0.00	0.00
26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	⊟-	-	0.00	0.00
52001 - Stormwater Utility	□ 020 - TPW Department Rollup	⊟-	-	0.00	0.00
54001 - Solid Waste	□ 022 - Environmental Services Rollup	⊟-	-	0.00	0.00
54501 - Municipal Parking	□ 020 - TPW Department Rollup	≡-	-	0.00	0.00
55001 - Municipal Airport	■ 055 - Aviation Department Rollup	■-	-	0.00	0.00
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■-	-	0.00	0.00
50101 - Fleet & Equipment Serv	□ 021 - Property Mgmt Dept Rollup	⊟_	-	0.00	0.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	⊟-	-	0.00	0.00
■ 60105 - Info Technology Systems	□ 004 - ITS Department Rollup	■ Add Position	1	0.00	71,556.00
60105 - Info Technology Systems	004 - ITS Department Rollup	⊞-	-	0.00	32,369.00
■ 60109 - Group Health Insurance	■ 014 - Human Resources Dept Rollup	-	-	0.00	0.00
= 60111 - Risk Financing	□ 014 - Human Resources Dept Rollup	■-	-	0.00	0.00
■ 71050 - Retiree Healthcare Trust	■ 014 - Human Resources Dept Rollup	■-	-	0.00	0.00
Expenses Total				0.00	180,191.00

Department: 004 - ITS Department Rollup

Change Request: AUTO - 739 - Help Desk Additional Support

Department Rank: 005

Description:

• Lack of sufficient data analytics support with Power BI, training staff and customer support.

Justification:

• Solution

What problem, inefficiency or opportunity does this decision package address?

- Lack of sufficient data analytics support with Power BI, training staff and customer support on Help
- Desk responsibilities for customers citywide, and screening of customer requests to properly assign to
- applicable team

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 739 - Help Desk Additional Support					
Revenues					
■ 60105 - Info Technology Systems	■ 004 - ITS Department Rollup	■		0.00	97,351.00
Revenues Total				0.00	97,351.00
□ Expenses					
■ 10100 - General Fund	□ 090 - Nondepartmental Rollup	₿		0.00	71,441.00
20101 - Culture & Tourism	□ 024 - Culture & Tourism Dept Rollup	⊞		0.00	0.00
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	8		0.00	0.00
■ 25001 - Special Revenue MC	□ 038 - Municipal Court Dept Rollup	8		0.00	0.00
25006 - Community Tree Planting Prog	□ 080 - PACS Department Rollup	₿		0.00	0.00
26001 - Crime Control & Prev Distr	□ 019 - Neighborhood Services Rollup	⊞		0.00	0.00
26001 - Crime Control & Prev Distr	□ 020 - TPW Department Rollup	8		0.00	0.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	0.00
26001 - Crime Control & Prev Distr	□ 038 - Municipal Court Dept Rollup	8		0.00	0.00
26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	8		0.00	0.00
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	8		0.00	0.00
■ 54501 - Municipal Parking	□ 020 - TPW Department Rollup	8		0.00	0.00
55001 - Municipal Airport	□ 055 - Aviation Department Rollup	8		0.00	0.00
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	8		0.00	0.00
■ 60101 - Fleet & Equipment Serv	□ 021 - Property Mgmt Dept Rollup	8		0.00	0.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	8		0.00	0.00
■ 60105 - Info Technology Systems	□ 004 - ITS Department Rollup	■ Add Position	1	0.00	66,428.00
60105 - Info Technology Systems	004 - ITS Department Rollup	8		0.00	30,923.00
■ 60109 - Group Health Insurance	■014 - Human Resources Dept Rollup	=		0.00	0.00
■ 60111 - Risk Financing	■ 014 - Human Resources Dept Rollup			0.00	0.00
■ 71050 - Retiree Healthcare Trust	□ 014 - Human Resources Dept Rollup	■		0.00	0.00
Expenses Total				0.00	168,792.00

Department: 006 - Development Services Dept Roll

Change Request: AUTO - 1039 - Structural Study Implementation

Department Rank: 001

Description:

• Due to CFW rapid growth, DSD had to meet demands as rapidly, leading to structural insufficiencies.

Justification:

• Solution: Reclassification of 70 positions and the addition of two (2) new staff including.

What problem, inefficiency or opportunity does this decision package address?

• Development Services Department (DSD) has retained a consultant to undertake a Structural and Efficiency Study for the department. The focus of the project was to review and evaluate the department's current business practices; prepare an analysis of the department's current environment; solicit feedback from the development stakeholders; and provide recommendations for organizational improvement. The primary focus was on identifying changes to current classifications, the creation of new classifications, and other position and structural recommendations to improve consistency across the Department and better align positions with Department functions. The result of this analysis has revealed the need for approximately 70 reclassifications.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1039 - Structural Study Implementation					
∃ Expenses					
■ 10100 - General Fund	■ 006 - Development Services Dept Roll	■		0.00	465,000.00
Expenses Total				0.00	465,000.00

Department: 006 - Development Services Dept Roll Change Request: AUTO - 1029 - Add 2 Senior Facilitators

Department Rank: 002

Description:

• Demand for DSD Facilitators to provide services for high profile, value, developer led initiatives.

Justification:

• Add 2 Senior Facilitators

What problem, inefficiency or opportunity does this decision package address?

• The current total of 126 facilitated projects, averages 32 projects per Facilitator. The goal project load is 25 projects per Senior Facilitator and 30 projects per Development Project Facilitator. This excessive workload prevents Facilitators from conducting the in-depth analysis necessary to solve complex problems associated with these challenging development, to aide them through completion. In addition, the City Manager's Office has indicated a goal to facilitate all development projects building public infrastructure via a Community Facilities Agreement, all projects with a capital investment value of \$25M or greater (excluding land costs), all projects receiving economic incentives via Economic Development, all Neighborhood Services affordable housing projects, and allocate an additional 1/2 AP towards Small Business facilitation.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1029 - Add 2 Senior Facilitators					
∃Expenses					
■ 10100 - General Fund	□ 006 - Development Services Dept Roll	■ Add Position	2	0.00	195,816.00
10100 - General Fund	006 - Development Services Dept Roll	8		0.00	82,396.00
Expenses Total				0.00	278,212.00

Department: 006 - Development Services Dept Roll

Change Request: AUTO - 1026 - Add one Sr. Construction Inspector for SSIP

Department Rank: 003

Description:

• Sr. Construction Inspector needed for increased demand street/pedestrian light inspections .

Justification:

• Add Sr. Construction Inspector

What problem, inefficiency or opportunity does this decision package address?

Currently, the SSIP team is comprised of one (1) Sr. Capital Projects Officer, one (1) Senior Professional Engineer, one (1) Engineering Technician II and one (1) Contract Services Administrator and needs additional staff to augment the increased workload in the Spring of 2025. The program is expected to expand to all infrastructure categories which includes water and sewer services/extensions, minor drainage systems, roadway improvements and landscaping.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 1026 - Add one Sr. Construction Inspector for SSIP					
∃ Expenses					
■ 10100 - General Fund	□ 006 - Development Services Dept Roll	■ Add Position	1	0.00	71,556.00
10100 - General Fund	006 - Development Services Dept Roll	€		50,000.00	83,778.00
Expenses Total				50,000.00	155,334.00

Department: 006 - Development Services Dept Roll

Change Request: AUTO - 1067 - 12.5% Fee Increase

Department Rank:

Description:

• Insufficient revenues from current fee structure.

Justification:

• 12.5% fee increase to generate additional revenue.

What problem, inefficiency or opportunity does this decision package address?

• Departmental expenses have risen due to the cumulative inflation being over 20% between 2020 and today, and due to staff compensation and associated expenses being on the rise. In addition, some professions (such as Engineers, Planners, and Inspectors) are very hard to hire so these salaries have been pushed upwards to bring in talent in these roles.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1067 - 12.5% Fee Increase					
∃Revenues					
■ 10100 - General Fund	□ 006 - Development Services Dept Roll	=		0.00	3,229,669.00
Revenues Total				0.00	3,229,669.00

Department: 007 - Comm & Pub Engagem Dept Rollup Change Request: AUTO - 1035 - Fund Thought Exchange Expansion

Department Rank: 001

Description:

Program is used for all engagement. Current program only allow for 1 workspace and 5 license

Justification:

New platform and expansion will allow more departments to use this tool to gather information

What problem, inefficiency or opportunity does this decision package address?

• This program is being used citywide, we would like to expand the number of leaders in each category and move to a new platform. Thought Exchange is the AI engagement and experience platform that deepens engagement, enhances data, and provides faster, easier analysis and actions. It also gathers better insights through richer, more personalized engagements. The tool also allows staff to select from multiple methods to unify quantitative and qualitative data collection and uncover nuance. It uses AI-driven analysis to identify the actions that drive better outcomes. It is a virtual tool that allows the City to get input on a variety of topics. The tool also allows us to survey respondents, to understand who is participating and gain demographic information on participants.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1035 - Fund Thought Exchange Expansion					
∃Expenses					
■ 10100 - General Fund	□ 007 - Comm & Pub Engagem Dept Rollup	■		0.00	40,000.00
Expenses Total				0.00	40,000.00

Department: 007 - Comm & Pub Engagem Dept Rollup

Change Request: AUTO - 1043 - Fund Public Education Specialist- Overage

Department Rank: 002

Description:

• Position reclassified due to CPE reorganization adding 2 new Asst Director positions

Justification:

Replacing the position would allow us to fully staff the community engagement team

What problem, inefficiency or opportunity does this decision package address?

A position was reclassified because of the CPE reorganization and the addition of two Assistant Director
positions. At the time of the reclassification, staff was told that the position would be replaced. This position is a
Community Engagement Liaison and is part of the team assigned to support neighborhood associations, HOAs,
schools and community meetings

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1043 - Fund Public Education Specialist- Overage					
∃ Expenses					
■ 10100 - General Fund	□ 007 - Comm & Pub Engagem Dept Rollup	■Overage to Approved	1	0.00	76,994.00
10100 - General Fund	007 - Comm & Pub Engagem Dept Rollup	В		0.00	31,558.00
Expenses Total				0.00	108,552.00

Department: 007 - Comm & Pub Engagem Dept Rollup

Change Request: AUTO - 976 - Fund On-Call Vietnamese Translator Contractor

Department Rank: 004

Description:

• Due to an increase in Vietnamese residents, we do not have a translator available for emergencies.

Justification:

• Have a On-call Vietnamese translator contractor available for urgent translations.

What problem, inefficiency or opportunity does this decision package address?

• Vietnamese is the second most spoken language among non-English speaker residents in the City. Currently, the City has two contracts with language services companies that offer translations between English and Vietnamese with a standard turnaround time of two weeks for translations. However, for urgent translations, the cost is high and the likelihood of getting the document translated on the same day is low. There are instances when communications need to be urgently sent out to the public for health and safety reasons. It is crucial to address constituents in their native language (Vietnamese) so there will not be any confusion or misunderstanding. It is challenging not having an on-call Vietnamese translator available for emergencies that would impact the health and safety of our residents.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 976 - Fund On-Call Vietnamese Translator Contractor					
∃Expenses					
■ 10100 - General Fund	□007 - Comm & Pub Engagem Dept Rollup	8		0.00	15,000.00
Expenses Total				0.00	15,000.00

Department: 007 - Comm & Pub Engagem Dept Rollup

Change Request: AUTO - 1044 - Fund City's Website Enhancements- SiteImprove

Department Rank: 005

Description:

• Improving accessibility and content quality to the city's website.

Justification:

• SiteImprove can improve the accessibility of the website for all residents.

What problem, inefficiency or opportunity does this decision package address?

• The City website is required to be ADA compliant. The requested program monitors the accessibility of the website to ensure compliance. It also provides important data to improve the user experience in navigating the public City website, Police Department website, and internal Intranet.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1044 - Fund City's Website Enhancements- SiteImprove					
□Expenses					
■ 10100 - General Fund	■ 007 - Comm & Pub Engagem Dept Rollup	■		0.00	31,785.00
Expenses Total				0.00	31,785.00

Department: 007 - Comm & Pub Engagem Dept Rollup

Change Request: AUTO - 977 - Fund Volunteer Background Screens-TruView

Department Rank: 006

Description:

• AR, Sect 11.0, requires volunteers to have a background screening for their safety and others.

Justification:

Additional funding is needed to pay for the background screening after Risk Mgmt could no longer pay

What problem, inefficiency or opportunity does this decision package address?

When the background screening was first implemented, it was paid by Risk Management. In 2023, they
determined that they could no longer pay for the screenings. Because the screenings are required, the expense
was shifted to CPE because the City's volunteer coordinator is part of CPE. This additional expense was not
included in our annual budget.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 977 - Fund Volunteer Background Screens-TruView					
□Expenses					
■ 10100 - General Fund	□ 007 - Comm & Pub Engagem Dept Rollup	8		0.00	30,800.00
Expenses Total				0.00	30,800.00

Department: 007 - Comm & Pub Engagem Dept Rollup

Change Request: AUTO - 1031 - Fund Volunteer Management System

Department Rank: 007

Description:

• AR, Sect 11.0 - All Dept with volunteers are required to use the City's volunteer management system.

Justification:

Additional funding is needed to maintain the system that supports City wide volunteer program.

What problem, inefficiency or opportunity does this decision package address?

- The volunteer management system performs the following functions:
- o Houses publicly-available information about COFW volunteer programs, available volunteer opportunities, and volunteer opportunity registration
- o Facilitates communication between volunteer program coordinators and volunteers
- o Stores volunteer records, including: completion of training and screening, notes about volunteer performance and/or disciplinary action, addresses, phone numbers, emergency contact information, dates of service, assignments held, duties performed, signed waivers, awards received, etc.
- The system was approved in FY23 for \$12,000. CPE is requesting to add additional features at a cost of \$8,000.

(Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
1	AUTO - 1031 - Fund Volunteer Management System					
	□ Expenses					
	■ 10100 - General Fund	□ 007 - Comm & Pub Engagem Dept Rollup	8		0.00	21,000.00
	Expenses Total				0.00	21,000.00

Department: 007 - Comm & Pub Engagem Dept Rollup Change Request: AUTO - 1037 - Fund Close Captioning-Vitac

Department Rank: 008

Description:

• We are required by law to provide close captioning for all public meetings. More funds needed.

Justification:

Contract wasn't budget correctly and it need to be adjusted to continue providing close captioning.

What problem, inefficiency or opportunity does this decision package address?

- We are required by the FCC and ADA to provide close captioning for public broadcasting. This decision package
 will allow FWTV to continue to provide closed captioning services to the public and keep our obligation of the
 law to provide closed captioning services for public meetings. Currently, we are under contract with VITAC for
 our close captioning services that wasn't fully funded. The current contract was signed January 2024 for
 \$42,000.
- The contract needs to be funded so we can remain in compliance. The new contract provides more accurate closed caption services to the public.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1037 - Fund Close Captioning-Vitac					
∃Expenses					
■ 10100 - General Fund	□ 007 - Comm & Pub Engagem Dept Rollup	E		0.00	42,000.00
Expenses Total				0.00	42,000.00

Department: 008 - Divers & Inclusion Dept Rollup

Change Request: AUTO - 1050 - Compliance and Planning Manager

Department Rank: 001

Description:

Department needs a trained FTE to maintain federally regulated financial reports for EEOC and HUD.

Justification:

Add an FTE to manage both EEOC and HUD Cooperative Agreement, general fund accounts for compliance.

What problem, inefficiency or opportunity does this decision package address?

• Dedicated, trained staff to ensure Agency compliance with 24 CFR Part 115.307 (a)(6) which indicates, "The agency may not co-mingle FHAP funds with other funds. FHAP funds must be segregated from the agency's and the state or local government's other funds and must be used for the purpose that HUD provided the funds."

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1050 - Compliance and Planning Manager					
Expenses					
■ 10100 - General Fund	□ 008 - Divers & Inclusion Dept Rollup	■ Add Position	1	0.00	116,968.00
10100 - General Fund	008 - Divers & Inclusion Dept Rollup	8		0.00	42,815.00
Expenses Total				0.00	159,783.00

Department: 008 - Divers & Inclusion Dept Rollup

Change Request: AUTO - 1049 - SS4A ADA Compliance Plan Matching Grant Funds

Department Rank: 002

Description:

• The City must update our 1992 ADA Transition Plan within 3 years of May 16, 2023 according to TXDOT.

Justification:

• Application for the federal SS4A Planning and Demonstration Grant requires 20% match from the city.

What problem, inefficiency or opportunity does this decision package address?

• Federal Regulatory Requirement. Industry best practices require that public agencies should routinely update their Plans to ensure community safety needs are met, especially community members with disabilities.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 1049 - SS4A ADA Compliance Plan Matching Grant Funds					
∃Revenues					
■ 21001 - Grants Operating Federal	□ 008 - Divers & Inclusion Dept Rollup	•		0.00	250,000.00
Revenues Total				0.00	250,000.00
∃Expenses					
■ 10100 - General Fund	□ 008 - Divers & Inclusion Dept Rollup	E		0.00	(250,000.00)
Expenses Total				0.00	(250,000.00)

Department: 008 - Divers & Inclusion Dept Rollup

Change Request: AUTO - 1070 - Municipal Complaints - Humans Relations Investigat

Department Rank: 003

Description:

• City approved ordinance amendment and an ordinance without designating a department for enforcement.

Justification:

• Add an investigator position to investigate Credit Access, Vet Housing, Business Equity complaints.

What problem, inefficiency or opportunity does this decision package address?

Civil Rights division has new investigatory process responsibilities for Housing Voucher discrimination complaints
for Veterans and Economic Incentive Projects due to an Ordinance Amendment approved by City Council,
Business Equity Protests and discrimination complaints, an increase in the number of Public Accommodation
complaints, and a new responsibility to enforce the 2019 Credit Access Ordinance that did not include a
designated department for registration, investigation, tracking and closeouts.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1070 - Municipal Complaints - Humans Relations Investigat					
∃ Expenses					
■ 10100 - General Fund	■ 008 - Divers & Inclusion Dept Rollup	■ Add Position	1	0.00	67,227.00
10100 - General Fund	008 - Divers & Inclusion Dept Rollup	B		0.00	28,611.00
Expenses Total				0.00	95,838.00

Department: 008 - Divers & Inclusion Dept Rollup

Change Request: AUTO - 1051 - ADA - Human Relations Manager Position

Department Rank: 004

Description:

• Citywide ADA support has exceeded the capacity of 1 ADA Coordinator and requires additional support.

Justification:

• Establish an ADA Manager position to provide support to all department ADA service requests.

What problem, inefficiency or opportunity does this decision package address?

As the city updates its 1992 ADA Transition Plan, additional skilled, licensed staff is required to meet the volume
of infrastructure department ADA service requests, accommodation requests, investigations, internal and
external stakeholder training and outreach, and new annual federal reporting requirements for Title VI Aviation,
and FAA.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1051 - ADA - Human Relations Manager Position					
□ Expenses					
■ 10100 - General Fund	□ 008 - Divers & Inclusion Dept Rollup	■ Add Position	1	0.00	107,014.00
10100 - General Fund	008 - Divers & Inclusion Dept Rollup	▣		0.00	40,013.00
Expenses Total				0.00	147,027.00

Department: 008 - Divers & Inclusion Dept Rollup

Change Request: AUTO - 1052 - Contract Compliance Specialist for VOBE/SDVOBE

Department Rank: 005

Description:

• Council approved the addition of a new small business program for Veterans/ServiceDisabled Veterans

Justification:

• Add Contract Compliance Specialist position to meet the service level requests for the new program.

What problem, inefficiency or opportunity does this decision package address?

• Support Business Equity staff capacity to meet new Council approved VOBE/SDVOBE program.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1052 - Contract Compliance Specialist for VOBE/SDVOBE					
□ Expenses					
■ 10100 - General Fund	□008 - Divers & Inclusion Dept Rollup	■ Add Position	1	0.00	64,826.00
10100 - General Fund	008 - Divers & Inclusion Dept Rollup	8		0.00	26,642.00
Expenses Total				0.00	91,468.00

Department: 008 - Divers & Inclusion Dept Rollup

Change Request: AUTO - 1054 - Reclassification Funding for Positions

Department Rank: 006

Description:

• Several staff have been functioning beyond current titles without appropriate compensation.

Justification:

• Provide reclassification funding for 3 positions (2)Program Administrator, (1) Program Coordinator)

What problem, inefficiency or opportunity does this decision package address?

• Three staff members have been providing services well beyond their current title and compensation.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1054 - Reclassification Funding for Positions					
∃Expenses					
■ 10100 - General Fund	□ 008 - Divers & Inclusion Dept Rollup	■ Reclassify	4	0.00	372,243.00
10100 - General Fund	008 - Divers & Inclusion Dept Rollup	⊞-	-	0.00	144,330.00
Expenses Total				0.00	516,573.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 772 - New Position (Public Information Coordinator)

Department Rank: 001

Description:

Increase demands within CSO to respond to requests as well as assist departments with requests.

Justification:

• CSO processes 900+ requests annually, plus provides support to all departments & the public.

What problem, inefficiency or opportunity does this decision package address?

 This position would be part of the CSO's Public Information Team that not only processes over 900 requests received by CSO but also provides support and training to the Department Staff liaisons. Additional, staff will provide resources needed to expand our training, development of guides, templates and compliance monitoring.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 772 - New Position (Public Information Coordinator)					
□ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	■ Add Position	1	0.00	59,818.00
10100 - General Fund	011 - City Secretary Dept Rollup	E		0.00	26,427.00
Expenses Total				0.00	86,245.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 773 - New Position (Sr. Records Analyst)

Department Rank: 002

Description:

• Inadequate resources in the RIM Program to assist departments with managing electronic records.

Justification:

CSO is responsible for the RIM Program designed to comply with Local Government Code Requirements

What problem, inefficiency or opportunity does this decision package address?

• The City Secretary's Office is statutorily responsible for records and information management duties as listed under the Texas Local Government Code and City Code. Part of those responsibilities include advising Departments on management of electronic documents and expansion of the use of Laserfiche to retain and preserve electronic records. We currently have one person who assists with Laserfiche but to fulfill the duties and responsibilities we need an additional staff person with experience in management of electronic records and information. This will allow CSO to expand our resources to Departments, increase the use of Laserfiche which will assist with increasing the number of records and information that can be made publicly available online. It will also assist us with working with ITS and Departments on implementation of new systems and existing systems to ensure the appropriate retention is built into the systems to ensure compliance with all State Retention Requirements.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 773 - New Position (Sr. Records Analyst)					
∃ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	■ Add Position	1	0.00	81,953.00
10100 - General Fund	011 - City Secretary Dept Rollup	⊞		0.00	32,954.00
Expenses Total				0.00	114,907.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 774 - New Position (Administrative Assistant)

Department Rank: 003

Description:

Expanding the agenda management system to B&C will require additional staff within the M&C Center

Justification:

• CSO is requesting an additional staff person to assist our M&C Center with posting of agendas.

What problem, inefficiency or opportunity does this decision package address?

• The new agenda management system will allow for posting of all Council agendas, including Committees, Corporations, Executive Sessions. In addition, upon completion of the project it will be implemented for Boards and Commissions. With the end goal to make agendas more uniform and consistent across the City thus making it easier for the public to find, register to speak and locate the supporting documentation. This will increase the amount and level of work for the M&C Center. This position will also assist with supporting Council Work Sessions and other meetings to help with AV support. Human Resources is currently reviewing this title and appropriate changes to the title but at this time I am not sure what the title will be, therefore I am just submitting the request under its current title. The title change was previously requested due to the difficulty in filling the vacant position with a qualified candidate.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 774 - New Position (Administrative Assistant)					
□Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	■ Add Position	1	0.00	112,781.00
10100 - General Fund	011 - City Secretary Dept Rollup	E		0.00	51,218.00
Expenses Total				0.00	163,999.00

Department: 011 - City Secretary Dept Rollup Change Request: AUTO - 727 - High Speed Scanner

Department Rank: 004

Description:

• The multi-functional devices are inefficient in processing large hard-copy contracts, etc.

Justification:

• Without an efficient scanner, processing hard-copy contracts will be delayed.

What problem, inefficiency or opportunity does this decision package address?

• It addresses the inefficiencies in scanning voluminous contracts and other documents required to published and made available on the web.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 727 - High Speed Scanner					
∃ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	8		0.00	15,000.00
Expenses Total				0.00	15,000.00

Department: 011 - City Secretary Dept Rollup Change Request: AUTO - 731 - Training/Workshop

Department Rank: 005

Description:

• Increase costs associated with continuing educational opportunities for staff.

Justification:

• Supports the CSO succession planning efforts by supporting certification of existing staff.

What problem, inefficiency or opportunity does this decision package address?

 Sufficient funds to cover the costs associated with providing continuing educational opportunities required for staff to maintain and obtain Certifications through the Texas Municipal Clerks Association and the International Institute of Municipal Clerks Organization.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 731 - Training/Workshop					
∃Expenses					
■ 10100 - General Fund	□011 - City Secretary Dept Rollup	⊞		0.00	5,000.00
Expenses Total				0.00	5,000.00

Department: 011 - City Secretary Dept Rollup Change Request: AUTO - 729 - Dues and Memberships

Department Rank: 006

Description:

• Membership for continuing education and professional development as part of succession planning.

Justification:

• Membership in the Municipal Clerks Association which provides continuing education sessions.

What problem, inefficiency or opportunity does this decision package address?

• Continuing education is critical for developing staff in very complex issues ranging from public information, open meeting requirements, elections and parliamentary procedures. A key piece of the succession plan for CSO is the investment in and development of existing qualified staff for long-term stability of the Department. These funds will support professional membership fees for staff who have or will begin Certification through the Texas Municipal Clerks Association and the International Institute of Municipal Clerks Organization.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 729 - Dues and Memberships					
□ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	8		0.00	3,100.00
Expenses Total				0.00	3,100.00

Department: 011 - City Secretary Dept Rollup Change Request: AUTO - 730 - New Copier/Printer

Department Rank: 007

Description:

• One of the existing copiers required different electrical outlets than what was available in NCH.

Justification:

• Replaced the existing copier with a new Color Copier.

What problem, inefficiency or opportunity does this decision package address?

• Addresses the need to have a second copier/printer for the CSO. Required to print large print jobs such as the multiple Agenda Packets, etc.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 730 - New Copier/Printer					
□ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	E		0.00	5,000.00
Expenses Total				0.00	5,000.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 728 - Council Meals

Department Rank: 008

Description:

• The cost of catering for the Council Meetings continues to increase.

Justification:

• Increase the budget or reduce the meals provided.

What problem, inefficiency or opportunity does this decision package address?

• Sufficient funds to cover the costs associated with providing lunch and dinner for staff involved in Council Meetings.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 728 - Council Meals					
□ Expenses					
■ 10100 - General Fund	□011 - City Secretary Dept Rollup			0.00	88,000.00
Expenses Total				0.00	88,000.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 808 - Computer and Telephone Equipment

Department Rank: 009

Description:

• Additional computer and telephone equipment.

Justification:

• This covers the computer and telephone costs for the three new FTE's requested.

What problem, inefficiency or opportunity does this decision package address?

 CSO requested 3 additional staff members (Public Information Coordinator, Senior Records Analyst and Administrative Specialist for the M&C Center). This item covers the additional computer and telephone equipment costs required for those three positions.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 808 - Computer and Telephone Equipment					
□ Expenses					
■ 10100 - General Fund	□011 - City Secretary Dept Rollup	■		0.00	8,250.00
Expenses Total				0.00	8,250.00

Department: 011 - City Secretary Dept Rollup Change Request: AUTO - 809 - Supply costs for New FTE's

Department Rank: 010

Description:

• Additions supply budget for new FTE's requested in FY25

Justification:

• Supply costs associated with new FTE's

What problem, inefficiency or opportunity does this decision package address?

• Costs associated with new FTE's

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 809 - Supply costs for New FTE's					
∃ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	8		0.00	1,500.00
Expenses Total				0.00	1,500.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 810 - Office Copy Services associated with New FTE's

Department Rank: 011

Description:

• Costs associated for office copy services for the three new FTE's requested

Justification:

• Costs associated for office copy services for the three new FTE's requested

What problem, inefficiency or opportunity does this decision package address?

• Costs associated with new FTE's

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 810 - Office Copy Services associated with New FTE's					
∃Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup	8		0.00	1,500.00
Expenses Total				0.00	1,500.00

Department: 011 - City Secretary Dept Rollup

Change Request: AUTO - 732 - Elections

Department Rank:

Description:

• Costs for a possible November, May and June Runoff Election

Justification:

• Costs associated with conducting City Elections.

What problem, inefficiency or opportunity does this decision package address?

• Costs associated with contracting with the various counties to conduct a possible November Special Election, May General Election and June Runoff Election. Costs includes fees from the Counties for Election Services, new paper publications, printing costs, etc.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 732 - Elections					
□ Expenses					
■ 10100 - General Fund	□ 011 - City Secretary Dept Rollup			0.00	800,000.00
Expenses Total				0.00	800,000.00

Department: 012 - City Attorney Dept Rollup

Change Request: AUTO - 1057 - Fair Compensation for Attorneys

Department Rank: 001

Description:

• High turnover due to lack of competitive salaries.

Justification:

Provide competitive salaries for attorneys.

What problem, inefficiency or opportunity does this decision package address?

Experienced attorneys are not compensated at market, creating a high turnover rate of 22.54% for attorneys
who voluntarily separated from the City. High turnover rate creates slower response time, inefficiency for staff
waiting on legal review, higher costs for recruitment and replacement training, lower morale for remaining
attorneys due to heavier work load. The low pay also creates difficulty in recruitment, and we frequently lose
out on top candidates due to pay.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1057 - Fair Compensation for Attorneys					
■ Expenses					
■ 10100 - General Fund	□ 012 - City Attorney Dept Rollup	₿		0.00	518,844.00
Expenses Total				0.00	518,844.00

Department: 012 - City Attorney Dept Rollup

Change Request: AUTO - 865 - Add 1 Section Chief for Council-Level Projects

Department Rank: 002

Description:

• Mayor wants high level experienced attorney to facilitate multi-dept. legal issues for Council.

Justification:

• Add 1 Section Chief to facilitate multi-dept. legal issues for Council.

What problem, inefficiency or opportunity does this decision package address?

• Legal matters that involve multiple departments need a dedicated, experienced attorney to ensure collaboration and project completion.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 865 - Add 1 Section Chief for Council-Level Projects					
□Expenses					
■ 10100 - General Fund	□ 012 - City Attorney Dept Rollup	■ Add Position	1	0.00	166,938.00
10100 - General Fund	012 - City Attorney Dept Rollup			0.00	57,217.00
Expenses Total				0.00	224,155.00

Department: 012 - City Attorney Dept Rollup Change Request: AUTO - 864 - Add Attorney for Water

Department Rank: 003

Description:

• Dedicated sr water attorney needed to effectively address federal and state regulatory water issues.

Justification:

Add 1 sr attorney to advise on regulatory federal issues.

What problem, inefficiency or opportunity does this decision package address?

• While the CAO has a dedicated attorney for the Water Department, they are not as experienced in federal regulatory related to water and state regulatory issues and appearances before the Public Utilities Commission or Texas Commission on Environmental Quality or State Office of Administrative Hearings. The addition of a more senior attorney with experience in these areas will reduce the need for outside counsel.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 864 - Add Attorney for Water					
∃ Expenses					
■ 10100 - General Fund	□ 012 - City Attorney Dept Rollup	■ Add Position	1	0.00	152,734.00
10100 - General Fund	012 - City Attorney Dept Rollup	■		0.00	53,217.00
Expenses Total				0.00	205,951.00

Department: 012 - City Attorney Dept Rollup

Change Request: AUTO - 866 - Add 1 Attorney for Nuisance Abatement

Department Rank: 004

Description:

• Dedicated Nuisance Abatement attorney needed to effectively mitigate nuisance properties.

Justification:

• Add 1 attorney to work with Code, Police and other departments to abate nuisance properties.

What problem, inefficiency or opportunity does this decision package address?

There are only two attorneys working in the area of nuisance abatement for the entire City. One divides time
between criminal prosecution and civil litigation. As the City continues to grow, there is an increased demand for
legal action to address issues raised by nuisance properties. Initiatives by police to aggressively combat criminal
activity throughout the City are partly dependent on our office's ability to swiftly support those efforts through
nuisance abatement litigation.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 866 - Add 1 Attorney for Nuisance Abatement					
■ Expenses					
■ 10100 - General Fund	□ 012 - City Attorney Dept Rollup	■ Add Position	1	0.00	116,968.00
10100 - General Fund	012 - City Attorney Dept Rollup	Ε		0.00	43,145.00
Expenses Total				0.00	160,113.00

Department: 013 - FMS Department Rollup

Change Request: AUTO - 991 - Salary Adjustments Approved in FY24

Department Rank: 001

Description:

• Salary was not equitable for certain individuals based upon position and responsibilities.

Justification:

• Provided equity/merit adjustments to be consistent and fair

What problem, inefficiency or opportunity does this decision package address?

• Not all salaries were equitable throughout the department based upon position and responsibilities. This aids in the retention of key staff and improve employee morale.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 991 - Salary Adjustments Approved in FY24					
∃Expenses					
■ 10100 - General Fund	□ 013 - FMS Department Rollup	8		0.00	126,717.00
Expenses Total				0.00	126,717.00

Department: 013 - FMS Department Rollup

Change Request: AUTO - 990 - Add Accounting Services Supervisor-QA

Department Rank: 002

Description:

• Departments need assistance in grants management and M&Cs that requires supervisor-level support

Justification:

A new supervisor will improve & streamline FMS responsibilities within Grants & Quality Assurance

What problem, inefficiency or opportunity does this decision package address?

• The Quality Assurance team needs a supervisor to assist the Financial Services Manager with the more complex tasks & issues the team faces regularly; which will enable the FSM to spend more time focused on Grants Management. Recent issues have come to light in some departments' management of grants that require more FMS attention. The Quality Assurance team has be assigned additional tasks based upon knowledge & expertise. The Quality Assurance team collaborates with all departments in reviewing & training of M&Cs, assists in cleaning up & closure of Legacy Funds, performs P-Card reviews, coordinates forecasts & budgets for all FMS Divisions, accounts for the PIDs / TIFs and other duties assigned by the CFO.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 990 - Add Accounting Services Supervisor-QA					
□ Expenses					
■ 10100 - General Fund	□ 013 - FMS Department Rollup	■ Add Position	1	0.00	107,014.00
10100 - General Fund	013 - FMS Department Rollup	8		0.00	43,013.00
Expenses Total				0.00	150,027.00

Department: 013 - FMS Department Rollup

Change Request: AUTO - 923 - Add Purchasing Assistant for Strategic Service

Department Rank: 003

Description:

• Buyers must perform data entry for item-level transactions which keep them from more valuable tasks.

Justification:

The position will allow purchasing to create a contract management function and succession plan

What problem, inefficiency or opportunity does this decision package address?

• Roughly 40 to 50 hours of buyers' time is spent working on item-level transactions each week. This prevents them from focusing on higher priority tasks and expanding services to our departments. The current PAs do not have the capacity to take on the item changes due to the volume of forms and PSK changes that they must process. By adding this one position to create additional time for buyers, Purchasing will be able to restructure in a way to create a contract management group to manage this function and allow for succession planning for the vendor management function.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 923 - Add Purchasing Assistant for Strategic Service					
∃Expenses					
■ 10100 - General Fund	□ 013 - FMS Department Rollup	■ Add Position	1	0.00	61,668.00
10100 - General Fund	013 - FMS Department Rollup	⊜		0.00	30,242.00
Expenses Total				0.00	91,910.00

Department: 014 - Human Resources Dept Rollup

Change Request: AUTO - 960 - HR Learning Management System Content

Department Rank: 001

Description:

• The acquired LMS catalog of content did not align with city needs for improvement and development.

Justification:

• Add funds that will allow HR to purchase content from the Learning Management System.

What problem, inefficiency or opportunity does this decision package address?

• The enhanced content library will provide on demand continuous improvement opportunities and allow employees to self-track all completed training. The learning management system content library will address opportunities for up-skilling talent, career mobility, and succession planning.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 960 - HR Learning Management System Content					
∃Expenses					
■ 10100 - General Fund	□ 014 - Human Resources Dept Rollup	8		0.00	75,000.00
Expenses Total				0.00	75,000.00

Department: 014 - Human Resources Dept Rollup

Change Request: AUTO - 961 - HR Organizational Development- Senior Training Spe

Department Rank: 002

Description:

• Citywide increased demand for specialized training, retreats and Executive Leadership Development.

Justification:

Add a Senior Training Specialist to support and manage programs and initiatives.

What problem, inefficiency or opportunity does this decision package address?

As our workforce continues to expand, the HR Organizational Development team remains steadfast in its
commitment to delivering swift and personalized training solutions tailored to meet departmental
requirements. The creation of this new role will allow us to maintain current service levels and ensure seamless
responsiveness to departmental requests for training and development initiatives. With the release of a loaned
position, the addition of this position will allow for the Organizational Development team to focus efforts on upskilling talent, career mobility, and succession planning.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 961 - HR Organizational Development- Senior Training Spe					
∃Expenses					
■ 10100 - General Fund	□ 014 - Human Resources Dept Rollup	■ Add Position	1	0.00	34,420.00
10100 - General Fund	014 - Human Resources Dept Rollup	8		0.00	4,573.00
Expenses Total				0.00	38,993.00

Department: 014 - Human Resources Dept Rollup Change Request: AUTO - 962 - HR Civil Service Recruiter

Department Rank: 003

Description:

• The current position is incorrectly classified and understaffed based on demand.

Justification:

• Correctly classify position and increase the approved FTE to align with demand.

What problem, inefficiency or opportunity does this decision package address?

• The requirement to participate in civil service panels has been supplemented by multiple HR staff that has taken them away from their primary task for 22 weeks of the year. Projects that have a citywide impact or multidepartment impact have to be placed on hold while the staff member serves on the panel. A realignment of a dedicated position would allow for consistency for civil service interview HR representation and allow for continued progress on Citywide impact services.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 962 - HR Civil Service Recruiter					
∃Expenses					
■ 10100 - General Fund	□ 014 - Human Resources Dept Rollup	■ Reclassify	0	0.00	20,485.00
10100 - General Fund	014 - Human Resources Dept Rollup	8		0.00	310.00
Expenses Total				0.00	20,795.00

Department: 014 - Human Resources Dept Rollup

Change Request: AUTO - 964 - HR Comprehensive Compensation Study

Department Rank: 004

Description:

• The last comprehensive pay study was commissioned in 2014 prior to recent job market changes.

Justification:

Add funds for a comprehensive pay study to review the entire classification system, pay structure.

What problem, inefficiency or opportunity does this decision package address?

Funding for this request will allow the City to conduct a comprehensive compensation evaluation to review the
entire classification system, pay structure and minimum wage rates. With current changes in Fair Labor
Standards Act (FLSA) and changes in the salary threshold on July 1, 2024, and January 1, 2025, this compensation
evaluation is necessary not only to support the competitive and changing labor market and to address workforce
recruitment and retention strategies for all general employee classifications, but to also ensure compliance with
the new updates in the FLSA.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 964 - HR Comprehensive Compensation Study					
∃ Expenses					
🗏 10100 - General Fund	□ 014 - Human Resources Dept Rollup	8		0.00	500,000.00
Expenses Total				0.00	500,000.00

Department: 014 - Human Resources Dept Rollup Change Request: AUTO - 963 - HR Position Transfer

Department Rank: 005

Description:

• Approved HR Business Partner position is reporting under Water fund.

Justification:

• Transfer approved position to Human Resources, funding for position will remain in Water fund.

What problem, inefficiency or opportunity does this decision package address?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 963 - HR Business Partner					
∃Revenues					
■ 10100 - General Fund	■060 - Water Department Rollup	■ (blank)	(blank)	0.00	147,027.00
Revenues Total				0.00	147,027.00
∃Expenses					
■ 10100 - General Fund	□014 - Human Resources Dept Rollup	■ Add Position	1	0.00	107,014.00
10100 - General Fund	014 - Human Resources Dept Rollup	■ (blank)	(blank)	0.00	40,013.00
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ (blank)	(blank)	0.00	0.00
Expenses Total				0.00	147,027.00

Department: 014 - Human Resources Dept Rollup

Change Request: AUTO - 965 - HR Fort Worth Residents' Academy

Department Rank: 006

Description:

• Civic engagement opportunities are needed to educate residents about city operations and services.

Justification:

Add funds to implement a Fort Worth Residents' Academy.

What problem, inefficiency or opportunity does this decision package address?

• As the City grows and continues to see an influx of new residents, it is important to find ways to better acquaint and connect residents to the City. A residents academy would expose residents to city services and activities, allow them to provide input on city programs and challenges and provide an opportunity to engage with a cross section of residents. Providing this forum for residents could allow them to take a more active role in civic matters, such as elections, task forces, volunteer projects and boards and commissions opportunities.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 965 - HR Fort Worth Residents' Academy					
∃Expenses					
■ 10100 - General Fund	□ 014 - Human Resources Dept Rollup	⊟		0.00	25,000.00
Expenses Total				0.00	25,000.00

Department: 014 - Human Resources Dept Rollup

Change Request: AUTO - 974 - HR HSA Increase

Department Rank: 007

Description:

• Inequity between HSA City contribution and deductible for employee/retiree only

Justification:

• Increase City HSA contribution from \$540 to \$610 for employee/retiree only tier

What problem, inefficiency or opportunity does this decision package address?

• The City currently contributes \$540 per year to a health savings account for employees and retiree on the employee/retiree only tier of the Consumer Choice Plan. The deductible for the employee/retiree only tier has increased annually as required by the IRS to from an original \$1,500 when the plan was introduced to \$3,200. In 2025, the new required deductible has increased to \$3,300. However, the City has not increased the HSA contribution to keep pace with that deductible increase. The family deductible has remained the same at \$5,400. The projected cost of this increase would be \$100,660 across the City.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 974 - HR HSA Increase					
■ Expenses					
■ 10100 - General Fund	■014 - Human Resources Dept Rollup	-	-	0.00	63,880.00
■ 20101 - Culture & Tourism	□ 014 - Human Resources Dept Rollup	8-	-	0.00	1,960.00
■ 20102 - Municipal Golf	□ 014 - Human Resources Dept Rollup	8-	-	0.00	840.00
■ 21001 - Grants Operating Federal	□ 014 - Human Resources Dept Rollup	-	-	0.00	982.00
21003 - Grants Operating Other	□014 - Human Resources Dept Rollup	■_	-	0.00	140.00
■ 25005 - Environmental Protection	□014 - Human Resources Dept Rollup	B -	-	0.00	1,505.00
■ 26001 - Crime Control & Prev Distr	□ 014 - Human Resources Dept Rollup	8-	-	0.00	4,480.00
■ 30100 - General Capital Projects	□ 014 - Human Resources Dept Rollup	-	-	0.00	763.00
■ 52001 - Stormwater Utility	■014 - Human Resources Dept Rollup	-	-	0.00	1,802.00
■ 54001 - Solid Waste	□ 014 - Human Resources Dept Rollup	■_	-	0.00	1,190.00
■ 54501 - Municipal Parking	□ 014 - Human Resources Dept Rollup	■_	-	0.00	420.00
■ 55001 - Municipal Airport	□ 014 - Human Resources Dept Rollup	-	-	0.00	280.00
56001 - Water & Sewer	□ 014 - Human Resources Dept Rollup	8-	-	0.00	13,432.00
■ 56002 - W&S Capital Projects	□ 014 - Human Resources Dept Rollup	8-	-	0.00	428.00
■ 60101 - Fleet & Equipment Serv	□014 - Human Resources Dept Rollup	⊟_	-	0.00	1,680.00
■ 60102 - Capital Projects Service	□ 014 - Human Resources Dept Rollup	= -	-	0.00	1,540.00
■ 60105 - Info Technology Systems	□ 014 - Human Resources Dept Rollup	6-	-	0.00	2,030.00
■ 60109 - Group Health Insurance	□ 014 - Human Resources Dept Rollup	8-	-	0.00	119.00
■ 60111 - Risk Financing	□ 014 - Human Resources Dept Rollup	-	-	0.00	140.00
■ 71050 - Retiree Healthcare Trust	□ 014 - Human Resources Dept Rollup	■_	-	0.00	21.00
■ 21002 - Grants Operating State	□ 014 - Human Resources Dept Rollup	■_	-	0.00	70.00
■ 52007 - Stormwater Rev Bonds 2020	□ 014 - Human Resources Dept Rollup	8-	-	0.00	18.00
Expenses Total				0.00	97,720.00

Department: 014 - Human Resources Dept Rollup Change Request: AUTO - 975 - HR Childcare Concierge

Department Rank: 008

Description:

• City employees have a difficult time finding and affording quality childcare.

Justification:

• Hire a childcare concierge service who would help employees identify quality childcare options.

What problem, inefficiency or opportunity does this decision package address?

• Finding affordable childcare is difficult. This is exacerbated for City of Fort Worth employees as some work on call, outside the standard business hours of 8 – 5, or on weekends. As a 24-hour a day operation, employees need to know there is quality childcare available to them that they can use when they need it. Multiple vendors approached the City to provide their solution to the City's childcare needs, going so far as to present to Council. While the employee assistance plan does provide some dependent care support, it is not as robust as a concierge company is.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 975 - HR Childcare Concierge					
■ Expenses					
■ 60109 - Group Health Insurance	□014 - Human Resources Dept Rollup	8		0.00	150,000.00
Expenses Total				0.00	150,000.00

Department: 017 - Economic Development Rollup

Change Request: AUTO - 1007 - Chapter 372.014 COFW Assessment PIDs-State Mandate

Department Rank: 001

Description:

Increase allocation per 372.014

Justification:

Increase allocation for State mandated payments to the applicable PIDs

What problem, inefficiency or opportunity does this decision package address?

- By state mandate chapter 372.014 PLAN; PAYMENT BY EXEMPT JURISDICTIONS. (a) An assessment plan must be included in the annual service plan. (b) The municipality or county is responsible for payment of assessments against exempt municipal or county property in the district. Payment of assessments by other exempt jurisdictions must be established by contract. An assessment paid by the municipality or county under this Subsection is considered to have been paid by special assessment for the purposes of Subsection (a).
- It has been determined through research by PID administration and City Legal that certain PIDs have petitioned for the City of Fort Worth (CFW) to be assessed per the creation resolution/petition holding the CFW liable for payment in certain PID districts. Therefore, the CFW must pay into the PID an allocation equivalent to the assessment for CFW owned parcels as would the normal taxpayer for PID assessment for that district; eliminate the shortage of allocation payment.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1007 - Chapter 372.014 COFW Assessment PIDs-State Mandate					
⊟Expenses					
■ 10100 - General Fund	□ 017 - Economic Development Rollup	B		0.00	25,000.00
Expenses Total				0.00	25,000.00

Department: 017 - Economic Development Rollup

Change Request: AUTO - 939 - Economic Development Coordinator - Revitalization

Department Rank: 002

Description:

• Need additional Economic Development Coordinator for revitalization projects, programs and community

Justification:

Budgeting for additional staff for upcoming project, research and analysis for revitalization areas.

What problem, inefficiency or opportunity does this decision package address?

• We have a gap in our revitalization work in 6-8 of the 11 Revitalization Target Areas (RTAs). This newly created position will increase the number of revitalization projects and decrease the time needed to secure new development, program delivery, and community/private partnerships that can be delivered to our targeted neighborhood commercial corridors (RTAs) and Urban Villages. It also allows for new skills and experiences to be added to the team for more effective and efficient delivery (for example, community development, planning & program creation, and coordination vs. real estate analysis, development, and attraction). This position will translate into more Full-Strength Fort Worth projects like city-led catalytic development expansion of the Main Street program into more districts, creation of new programs to break down barriers for new investment and build capacity. More staff capacity to do stakeholder engagement and broker/developer outreach for our other 6-8 target area.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 939 - Economic Development Coordinator - Revitalization					
☐ Expenses					
■ 10100 - General Fund	■ 017 - Economic Development Rollup	■ Add Position	1	0.00	89,576.00
10100 - General Fund	017 - Economic Development Rollup	E		0.00	41,101.00
Expenses Total				0.00	130,677.00

Department: 017 - Economic Development Rollup

Change Request: AUTO - 951 - Economic Development Coordinator-PID

Department Rank: 003

Description:

Currently, only one PID Administrator oversees and manages 14 PIDS; two more are being pursued.

Justification:

Hiring another Coordinator to help manage the PID portfolio, oversee and execute improvement project

What problem, inefficiency or opportunity does this decision package address?

• Currently paying 3rd party administrators (Municap Inc.) to oversee our 3 capital PIDs. However, services performed under the agreement will be paid from proceeds of the PIDs and TIRZ Assessment Revenues and will not exceed \$405,000 per year. Statue 372 and PID Policy: To ensure that O-PIDs continue to operate without cost to the City, the City will charge a fee to each O-PID for the annual costs associated with administering the O-PID. Fee will be calculated annually for each O-PID to be the greater of a 2% of the projected externally generated revenue, including special assessments and City contributions; or b. \$2,000. There is no cost to the general fund for Municap Services nor 1-PID Admin position; we collected \$267,360 in admin fees to cover. Adding this position will not eliminate the Municap because level of complexity and administration needed to support various components of our Capital PID. Need for more staff as no other City administers their own Capital PID structures.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 951 - Economic Development Coordinator-PID					
∃Expenses					
■ 10100 - General Fund	□017 - Economic Development Rollup	■ Add Position	1	0.00	89,576.00
10100 - General Fund	017 - Economic Development Rollup	E		0.00	41,101.00
Expenses Total				0.00	130,677.00

Department: 017 - Economic Development Rollup Change Request: AUTO - 952 - Communications Specialist

Department Rank: 004

Description:

• Only one Revitalization Coordinator oversees and manages 11 target area.

Justification:

Communications Specialist will oversee marketing and promotional support, and coordinate engagement.

What problem, inefficiency or opportunity does this decision package address?

- This decision package creates a new Communications Specialist position to engage better Fort Worth's small
 business community, revitalization target areas, and workforce to keep pace with the department's expanding
 opportunities and programming in these areas. The department's current Communications Coordinator has
 limited remaining bandwidth to sufficiently address this growing need, given their focus on business
 attraction/innovation marketing, PR, and PIO responsibilities.
- The new Communications Specialist position will create collateral supporting new initiatives and expand upon existing efforts to reach local audiences on the web, social media, email, and more to spur small business growth in underserved commercial corridors a priority for City leadership. Consistent messaging and collateral are needed to showcase these communities and their unique histories/opportunities, as well as reach and engage new small business owners, and this content must also be regularly updated.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 952 - Communications Specialist					
∃Expenses					
■ 10100 - General Fund	□ 017 - Economic Development Rollup	■ Add Position	1	0.00	74,980.00
10100 - General Fund	017 - Economic Development Rollup	8		0.00	36,991.00
Expenses Total				0.00	111,971.00

Department: 017 - Economic Development Rollup

Change Request: AUTO - 945 - Re-allocate costs UNTHSC Grant positions

Department Rank: 005

Description:

• Four positions currently charged to the UNTHSC grant budget need to move from grant to general fund.

Justification:

We respectfully request to move the 4 positions from grant to general fund to keep current staffing.

What problem, inefficiency or opportunity does this decision package address?

• We currently have four positions with salary, benefits, and additional expenditure charged to the state UNTHSC grant budget. The State appropriation occurs every two years and was allocated to fund operational activities at the Business Assistance Center. Given increase in salary expenditures, the four positions are limiting the level of funding that can be applied to operations, so we are requesting to move these four employees from the grant fund to the general fund. Reallocating expense for these staff members will increase operational funding for small business development efforts at the Business Assistance Center.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 945 - Re-allocate costs UNTHSC Grant positions					
∃ Expenses					
■ 10100 - General Fund	□ 017 - Economic Development Rollup	■ Add Position	4	0.00	270,549.00
10100 - General Fund	017 - Economic Development Rollup	8		0.00	109,402.00
■ 21003 - Grants Operating Other	□ 017 - Economic Development Rollup	■ Transfer Position	-4	0.00	(270,549.00)
21003 - Grants Operating Other	017 - Economic Development Rollup	=		0.00	(109,402.00)
Expenses Total				0.00	0.00

Department: 019 - Neighborhood Services Rollup

Change Request: AUTO - 843 - Reduction - 7 Community Centers

Department Rank: 001

Description:

Not all community centers are under one umbrella

Justification:

Not all community centers are under one umbrella

What problem, inefficiency or opportunity does this decision package address?

• ? On October 1, 2015, seven of 21 community centers in the Park & Recreation (then Parks and Community Services) Department were transferred to the newly created Neighborhood Services Department. Since that time, the two departments have continued to work hand-in-hand together on programs and events. Members of the City Council and City Manager's Office have asked many times for the departments to explain why the community centers aren't under one umbrella. Confusion has been the constant theme.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 843 - Reduction - 7 Community Centers					
∃Revenues					
■ 10100 - General Fund	□ 019 - Neighborhood Services Rollup	8		0.00	(233,120.00)
10100 - General Fund	□ 080 - PACS Department Rollup	8		0.00	233,120.00
Revenues Total				0.00	0.00
∃ Expenses					
■ 10100 - General Fund	□ 019 - Neighborhood Services Rollup	■ Add Position	3	0.00	(2,167,655.00)
10100 - General Fund	019 - Neighborhood Services Rollup	Delete Position	-10	0.00	(2,167,655.00)
10100 - General Fund	019 - Neighborhood Services Rollup	■ Transfer Position	-78	0.00	(2,167,655.00)
10100 - General Fund	019 - Neighborhood Services Rollup		78	0.00	(2,167,655.00)
10100 - General Fund	019 - Neighborhood Services Rollup	⊟		0.00	(1,389,562.00)
10100 - General Fund	■ 080 - PACS Department Rollup	■ Add Position	3	0.00	2,148,979.00
10100 - General Fund	080 - PACS Department Rollup	■ Delete Position	-10	0.00	2,148,979.00
10100 - General Fund	080 - PACS Department Rollup	■ Transfer Position	-78	0.00	2,148,979.00
10100 - General Fund	080 - PACS Department Rollup		78	0.00	2,148,979.00
10100 - General Fund	080 - PACS Department Rollup	⊟		0.00	1,432,019.00
■ 21001 - Grants Operating Federal	□ 019 - Neighborhood Services Rollup	■ Transfer Position	-9	0.00	(45,423.00)
21001 - Grants Operating Federal	019 - Neighborhood Services Rollup	▣		0.00	(693.00)
■ 21003 - Grants Operating Other	□ 019 - Neighborhood Services Rollup	■ Transfer Position	-6	0.00	(44,337.00)
21003 - Grants Operating Other	019 - Neighborhood Services Rollup		15	0.00	(44,337.00)
21003 - Grants Operating Other	019 - Neighborhood Services Rollup	■		0.00	(3,024.00)
21003 - Grants Operating Other	□ 080 - PACS Department Rollup	■ Transfer Position	-6	0.00	89,760.00
21003 - Grants Operating Other	080 - PACS Department Rollup		15	0.00	89,760.00
21003 - Grants Operating Other	080 - PACS Department Rollup	⊟		0.00	3,717.00
■ 26001 - Crime Control & Prev Distr	■ 019 - Neighborhood Services Rollup	■ Transfer Position	-8	0.00	(507,688.00)
26001 - Crime Control & Prev Distr	019 - Neighborhood Services Rollup		8	0.00	(507,688.00)
26001 - Crime Control & Prev Distr	019 - Neighborhood Services Rollup	8		0.00	(336,571.00)
26001 - Crime Control & Prev Distr	■ 080 - PACS Department Rollup	■ Transfer Position	-8	0.00	507,688.00
26001 - Crime Control & Prev Distr	080 - PACS Department Rollup		8	0.00	507,688.00
26001 - Crime Control & Prev Distr	080 - PACS Department Rollup	8		0.00	336,571.00
Expenses Total				0.00	13,176.00

Department: 019 - Neighborhood Services Rollup

Change Request: AUTO - 741 - 2 Sr. Human Services Specialist for HOPWA Grant

Department Rank: 002

Description:

• More HOPWA applicants in need of assistance than the current staff capacity can accommodate.

Justification:

Augment the HOPWA TBRA program by adding 2 full-time equivalents (FTEs)

What problem, inefficiency or opportunity does this decision package address?

• The Housing Opportunity for Persons with AIDS Tenant Based Rental Assistance Program HOPWA-TBRA has seen significant growth in popularity since the city internalized the program in 2018. Currently, the program supports over 60 clients monthly by offering rental assistance, ensuring individuals diagnosed with HIV/AIDS maintain stable housing. Introducing 2 full-time equivalents (FTEs) to the program would enable our team to extend assistance to an additional 30 clients. These extra positions would be funded through Supportive Services, a component of our annual HUD HOPWA entitlement allocation.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 741 - 2 Sr. Human Services Specialist for HOPWA Grant					
□ Expenses					
■21001 - Grants Operating Federal	□ 019 - Neighborhood Services Rollup	■ Add Position	2	0.00	123,336.00
21001 - Grants Operating Federal	019 - Neighborhood Services Rollup	E		0.00	54,484.00
Expenses Total				0.00	177,820.00

Department: 019 - Neighborhood Services Rollup

Change Request: AUTO - 953 - Eliminate 24 Grant Positions (8.55 FTE)

Department Rank: 003

Description:

• No available Grant Funding for Summer Food & Volunteer Income Tax Assistance (VITA) grant positions

Justification:

• Eliminate 24 grant fund positions which equal to 8.55 FTE

What problem, inefficiency or opportunity does this decision package address?

No grant funding to support the Summer Food and Volunteer Income Tax Assistance (VITA) programs. The City
has not had Summer Food grant from US Department of Agricultural since 2018. United Way took over
administration of the VITA program in FY24 instead of providing the City the funding to run the program.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 953 - Eliminate 24 Grant Positions (8.55 FTE)					
∃Expenses					
■ 21001 - Grants Operating Federal	■ 019 - Neighborhood Services Rollup	■ Delete Position	-10	0.00	(52,870.00)
21001 - Grants Operating Federal	019 - Neighborhood Services Rollup	⊟		0.00	(806.00)
■ 21003 - Grants Operating Other	■ 019 - Neighborhood Services Rollup	■ Delete Position	-14	0.00	(253,365.00)
21003 - Grants Operating Other	019 - Neighborhood Services Rollup	⊜		0.00	(3,892.00)
Expenses Total				0.00	(310,933.00)

Department: 020 - TPW Department Rollup

Change Request: AUTO - 971 - Street Maintenance Funding - Year 1 of 5yr Plan

Department Rank: 001

Description:

Cost-saving Street Maintenance requires additional funding and staff support.

Justification:

• Fund contracted and in-house maintenance costs to deliver first year maintenance.

What problem, inefficiency or opportunity does this decision package address?

Street maintenance funding is not cost-effective without additional funding needed to catch streets before they
require expensive reconstruction. By providing additional funding, the city can reduce the amount of bond
funding backlog being created each year that maintenance continues to be underfunded.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 971 - Street Maintenance Funding - Year 1 of 5yr Plan					
☐ Revenues					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	=		0.00	615,383.00
Revenues Total				0.00	615,383.00
⊟ Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	■ Add Position	17	0.00	951,024.00
10100 - General Fund	020 - TPW Department Rollup			12,668,000.00	17,316,179.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	■ Add Position	4	0.00	281,014.00
60102 - Capital Projects Service	020 - TPW Department Rollup	E		136,000.00	334,369.00
Expenses Total				12,804,000.00	18,882,586.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 873 - Stormwater Utility Fee Increase

Department Rank: 002

Description:

• Critical Storm Drain Rehab: Repair failed storm drain pipe costing \$42-172M

Justification:

• Increase SW utility fee by 5% to fund and accelerate delivery of pipe rehab projects

What problem, inefficiency or opportunity does this decision package address?

Proactive drainage pipe condition assessment has ID between 5,000-57,000 linear feet of immediate to within 1-2 year rehab need estimated to cost between \$42M-172M. Our current 5 year CIP only allocates approximately \$12M to rehab over the next 5 years. Delayed rehab increases sinkhole risk to the community which can impact public safety by restricting stormwater conveyance and impact structures, roads, and vehicles and requires staff to continue to assess critical pipes for changes.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 873 - Stormwater Utility Fee Increase					
□Revenues					
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	E		0.00	794.00
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	€		0.00	2,143,463.00
■ 55001 - Municipal Airport	□055 - Aviation Department Rollup	⊨		0.00	562.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	€		0.00	141.00
Revenues Total		_		0.00	2,144,960.00
∃Expenses					
■ 10100 - General Fund	□ 002 - City Manager Dept Rollup	E		0.00	68.00
10100 - General Fund	■006 - Development Services Dept Roll	€		0.00	23.00
10100 - General Fund	□007 - Comm & Pub Engagem Dept Rollup	€		0.00	27.00
10100 - General Fund	□008 - Divers & Inclusion Dept Rollup	€		0.00	2.00
10100 - General Fund	□011 - City Secretary Dept Rollup	€		0.00	2.00
10100 - General Fund	□012 - City Attorney Dept Rollup	E		0.00	13.00
10100 - General Fund	□013 - FMS Department Rollup	€		0.00	17.00
10100 - General Fund	□014 - Human Resources Dept Rollup	E		0.00	8.00
10100 - General Fund	□017 - Economic Development Rollup	€		0.00	1.00
10100 - General Fund	□019 - Neighborhood Services Rollup	E		0.00	112.00
10100 - General Fund	□ 020 - TPW Department Rollup	€		0.00	1,083.00
10100 - General Fund	□021 - Property Mgmt Dept Rollup			0.00	817.00
10100 - General Fund	□023 - Code Compliance Dept Rollup	E		0.00	1,011.00
10100 - General Fund	□ 035 - Police Department Rollup	E		0.00	2,567.00
10100 - General Fund	□036 - Fire Department Rollup	E		0.00	3,042.00
10100 - General Fund	□ 038 - Municipal Court Dept Rollup	€		0.00	21.00
10100 - General Fund	□ 080 - PACS Department Rollup	€		0.00	18,539.00
10100 - General Fund	□ 084 - Library Department Rollup	E		0.00	890.00
10100 - General Fund	□003 - FWLab	€		0.00	5.00
10100 - General Fund	□010 - City Auditor Dept Rollup	E		0.00	7.00
■ 20101 - Culture & Tourism	□ 024 - Culture & Tourism Dept Rollup	E		0.00	0.00
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	E		0.00	794.00
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	€		2,142,874.00	2,143,463.00
■ 54001 - Solid Waste	□022 - Environmental Services Rollup	€		0.00	0.00
54501 - Municipal Parking	□ 020 - TPW Department Rollup	€		0.00	0.00
■ 55001 - Municipal Airport	□055 - Aviation Department Rollup	e		0.00	562.00
■ 56001 - Water & Sewer	□060 - Water Department Rollup	E		0.00	0.00
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	E		0.00	0.00
■ 60101 - Fleet & Equipment Serv	□021 - Property Mgmt Dept Rollup	€		0.00	0.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	€		0.00	141.00
■ 60105 - Info Technology Systems	□004 - ITS Department Rollup	€		0.00	0.00
Expenses Total				2,142,874.00	2,173,215.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 1040 - Bond and Federal Transportation Project Developmen

Department Rank: 003

Description:

• Bond and federal project development needs are rising without staff or funding capacity.

Justification:

• Increase PayGo funding so that as needs are identified there is capacity to get them delivered.

What problem, inefficiency or opportunity does this decision package address?

Projects are not being fully ready before going into design; which result in cost over runs, and excessive time
delays due to a lack of proactive assessment, coordination and streamlined projects; "back of the napkin project
cost estimates and scoping do not work to advance our capital needs." Lack of competitiveness for project
funding.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1040 - Bond and Federal Transportation Project Developmen					
∃ Expenses					
□ 10100 - General Fund	□ 020 - TPW Department Rollup	•		4,525,000.00	4,525,000.00
Expenses Total				4,525,000.00	4,525,000.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 950 - Transportation Operations School Safety Improvemen

Department Rank: 004

Description:

• Persistent school flasher issues and lack of remote capabilities.

Justification:

• Implement school zone system takeover (Citywide 430 locations)

What problem, inefficiency or opportunity does this decision package address?

• CFW maintains 550 school zone flashers. Last calendar year, we received 329 requests for services related to school zones. Due to staffing workload and demands, school zone preventative maintenance cannot be completed in timely manner, resulting in more service requests. Current system does not have remote capabilities to assist shorthanded personnel.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 950 - Transportation Operations School Safety Improvemen					
∃Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	■		1,400,000.00	1,400,000.00
Expenses Total				1,400,000.00	1,400,000.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 949 - Improve Safety and Reduce Congestion

Department Rank: 005

Description:

• No active traffic monitoring to improve safety and reduce congestion for traveling citizens.

Justification:

Add 3 FTEs for active traffic management and monitoring.

What problem, inefficiency or opportunity does this decision package address?

• The Traffic Management Center (TMC) is not staffed to allow for active traffic monitoring, which can improve safety and reduce congestion for traveling residents. This proposal for (3) FTEs will allow the following: To operate the TMC for active traffic monitoring: 1) Graduate Eng (manage, monitor and optimize city traffic signal system, provide timely response & decision making; POC for stakeholders; develop & implement a traffic signal plan, monitor travel time, review crashes, proactive monitoring to reduce congestion, etc.), 2) Sr. Eng Tech (communicating with city staff regarding incidents, traffic, road, maintenance & construction activity, & weather conditions; maintain log/event data, Vuework tickets, configure assets in ATMS), and 3) Sr Eng Tech (manage Intelligent Transportation Systems (ITS) device management & expansion to ensure ITS devices which supports TMC operations are working, such as camera, detection, modem, sensors, Smart City Tech & help with signal retiming).

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 949 - Improve Safety and Reduce Congestion					
∃Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	■ Add Position	3	0.00	218,092.00
10100 - General Fund	020 - TPW Department Rollup	8		0.00	110,157.00
Expenses Total				0.00	328,249.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 932 - Add Paving Machine for Street Operations

Department Rank: 006

Description:

• Single paving machine repairs disrupts operations causing high rental cost that reduces that KPI

Justification:

Purchase additional paver for cost savings and operational efficiency.

What problem, inefficiency or opportunity does this decision package address?

• The In-House Paving Program faces a critical challenge due to the frequent breakdowns of our single paving machine, necessitating costly rentals equivalent to the loss of paving two lane miles annually. With the machine undergoing repairs six times since January and 19 times in 2023, our project planning and crew productivity suffer significantly. Repairs can take up to 1.5 months, exacerbating operational delays. Although our current machine isn't due for replacement until FY27, additional Street VERF funding might expedite this process, with delivery anticipated by FY29. However, it's clear that the rental costs until FY27 could have covered the acquisition and operation of a second paving machine, ensuring reliable redundancy to meet our Key Performance Indicators (KPIs).

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 932 - Add Paving Machine for Street Operations					
□ Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup			660,000.00	920,000.00
Expenses Total				660,000,00	920.000.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 934 - Street Ops & Transportation Mgmt Retention Package

Department Rank: 007

Description:

Street Ops & Transportation Mgmt Retention Package

Justification:

• Fund TPW participation in new optional HR programs and recommended equity increases.

What problem, inefficiency or opportunity does this decision package address?

• The challenge lies in sustaining recruitment efforts, as although new programs like CDL Training and Sign-On Incentives have effectively doubled successful hires, the turnover rate persists due to internal dissatisfaction. Surveys, both internal and external, point to issues with pay, morale, and work-life balance as the primary reasons for employee departures. While starting salaries have increased by approximately \$2/hr over the past two years, existing tenured employees haven't seen proportional raises, contributing to their dissatisfaction. Furthermore, TPW Supervisors, despite bearing similar responsibilities, receive lower pay compared to counterparts in other departments. Additionally, the requirement for three employees to be on-call after hours without compensation significantly impacts their personal lives, restricting their ability to enjoy leisure activities or attend family events.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 934 - Street Ops & Transportation Mgmt Retention Package					
∃Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	⊟		0.00	664,641.00
Expenses Total				0.00	664,641.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 942 - Paygo Bridge Maintenance

Department Rank: 008

Description:

• Need additional funding to maintain 509 bridges under City jurisdiction

Justification:

Increase PayGo funding to adequately maintain the current bridge assets

What problem, inefficiency or opportunity does this decision package address?

Maintenance of the bridge infrastructure of the City is crucial for functionality. Not addressing this issue will
cause continued deterioration of bridge safety for the traveling public, increased capital costs to repair and
increased backlog of bridges needing maintenance.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 942 - Paygo Bridge Maintenance					
□ Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	8		2,000,000.00	2,000,000.00
Expenses Total				2,000,000.00	2,000,000.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 957 - TPW - Sr PE & Graduate Engineers

Department Rank: 009

Description:

• Need additional project managers to deliver project portfolio

Justification:

• Add additional project managers

What problem, inefficiency or opportunity does this decision package address?

• Capital Delivery project managers are overloaded with 9 to 18 projects per person, which leads to schedule delays, burnout, illness, and errors.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 957 - TPW - Sr PE & Graduate Engineers					
Revenues					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	8		0.00	407,941.00
Revenues Total				0.00	407,941.00
■ Expenses					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	■ Add Position	3	0.00	275,978.00
60102 - Capital Projects Service	020 - TPW Department Rollup	8		0.00	131,963.00
Expenses Total				0.00	407,941.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 954 - Construction Inspector I (3)

Department Rank: 010

Description:

• Increased volume of work; less time on projects; potential impact to quality

Justification:

Addition of Construction Inspector I's to handle increased volume

What problem, inefficiency or opportunity does this decision package address?

Excessive workload; continued growth; increase in public infrastructure; opportunity for career growth to
address turnover; lack of availability of third party inspectors; not enough time spent for quality inspection;
potential to increase maintenance costs.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 954 - Construction Inspector I (3)					
∃Revenues					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	8		0.00	499,884.00
Revenues Total				0.00	499,884.00
∃Expenses					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	■Add Position	3	0.00	191,004.00
60102 - Capital Projects Service	020 - TPW Department Rollup	₿		206,880.00	308,880.00
Expenses Total				206,880.00	499,884.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 958 - TPW - Capital Delivery Stormwater PE

Department Rank: 011

Description:

• Capital Project Management workload exceeds staff capacity

Justification:

Increase Capital Delivery staff by one Professional Engineer (+1AP)

What problem, inefficiency or opportunity does this decision package address?

Currently, project managers for stormwater capital project delivery are consultants providing staff
augmentation. This new position will charge time to capital projects associated with the FY20 and FY23 fee
increases. Thirty-five to 40 projects are anticipated to be ongoing in FY25.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 958 - TPW - Capital Delivery Stormwater PE					
□ Revenues					
© 60102 - Capital Projects Service	■ 020 - TPW Department Rollup	■		0.00	154,556.00
Revenues Total				0.00	154,556.00
■ Expenses					
■ 60102 - Capital Projects Service	■ 020 - TPW Department Rollup	■ Add Position	1	0.00	102,908.00
60102 - Capital Projects Service	020 - TPW Department Rollup	■		0.00	51,648.00
Expenses Total				0.00	154,556.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 871 - SW-Management Analyst I

Department Rank: 012

Description:

• Insufficient Flood Warning System inspection, testing, & maintenance for high level of reliability

Justification:

Add 1 AP to the flood warning staff to provide dedicated maintenance, inspection, and testing

What problem, inefficiency or opportunity does this decision package address?

• The flood warning system needs to work during extreme rainfall events, and frequent maintenance is required to provide a high level of system reliability and resilience. One existing dedicated AP is not adequate to efficiently & safely perform the regular inspection, testing, & maintenance required to ensure high reliability during severe weather. Furthermore, with only one dedicated AP, there is not enough redundancy or succession planning for long term program sustainability.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 871 - SW-Management Analyst I					
∃ Expenses					
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	■ Add Position	1	0.00	68,599.00
52001 - Stormwater Utility	020 - TPW Department Rollup	E		0.00	(68,599.00)
Expenses Total				0.00	0.00

Department: 020 - TPW Department Rollup Change Request: AUTO - 870 - SW-Sr Financial Analyst

Department Rank: 013

Description:

Project Managers (PEs) are spending time tracking, planning, reconciling and reporting Capital funds

Justification:

Reclass a PE position vacant for 920 days to Sr Capital Financial Analyst

What problem, inefficiency or opportunity does this decision package address?

 PE and Engineering hours spent on Stormwater capital project funding administrative tasks diverts focus from spending Stormwater Capital Funding and constructing stormwater infrastructure to mitigate hazards, improve drainage and improve public safety. Engineering staff need more bandwidth to focus on project planning, scope, and in order to improve project delivery. Additionally a PE position in Development Services Stormwater (SDS) Review has been vacant for 1000 days. If position was used elsewhere the SDS team will continue to consultants to perform review work

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 870 - SW-Sr Financial Analyst					
∃ Expenses					
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	■ Transfer Position	1	0.00	89,096.00
52001 - Stormwater Utility	020 - TPW Department Rollup	E		0.00	(89,096.00)
Expenses Total				0.00	0.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 947 - Transportation Operation Need - Sr Civil Engineer

Department Rank: 014

Description:

• In need of supervision, technical expertise for new employees/programs

Justification:

• Hire a Sr Professional Engr to provide supervision, technical expertise and support

What problem, inefficiency or opportunity does this decision package address?

 The adding of a Senior Civil Engineer to the ROW Management team will provide for supervision of new staff/programs added to the team in July of 2023 and provide technical support for the City Engineer function. It will allow us to address loss traffic control plan expertise that we will be losing this summer to a retirement, as well to provide needed technical assistance to the City Engineer in the updating/maintaining of City design/construction standards.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 947 - Transportation Operation Need - Sr Civil Engineer					
∃Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	■ Add Position	1	0.00	116,968.00
10100 - General Fund	020 - TPW Department Rollup	E		0.00	52,745.00
Expenses Total				0.00	169,713.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 948 - Transportation Operation Need - Construction Inspe

Department Rank: 015

Description:

• A need for more inspectors for projects in ROW, currently only inspecting 22% of active projects

Justification:

• Hire a Construction Inspector I to help increase productivity

What problem, inefficiency or opportunity does this decision package address?

• The adding of a Construction Inspector I to the ROW Management team will provide an additional resource for inspecting contractors working in the right of way. Currently with 7 inspector in the field the team is only to get to 22% of permitted locations.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 948 - Transportation Operation Need - Construction Inspe					
☐ Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	■ Add Position	1	0.00	61,668.00
10100 - General Fund	020 - TPW Department Rollup	€		89,648.00	145,340.00
Expenses Total				89,648.00	207,008.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 956 - TPW - Lab Services Engineering Tech I

Department Rank: 016

Description:

Not enough employees to provide in-house testing services. No availability for QA testing.

Justification:

Expand in-house capacity as outsourcing the service will increase testing cost

What problem, inefficiency or opportunity does this decision package address?

• The Soil Lab has recently received an increased number of pre-bid material testing requests for City projects. Due to the limited number of in-house testing technicians, the lab can't fulfill all requests in-house. As a result, some service requests have been outsourced. Unfortunately, this outsourcing has tripled the material testing cost.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 956 - TPW - Lab Services Engineering Tech I					
Revenues					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	E		0.00	148,706.00
Revenues Total				0.00	148,706.00
□ Expenses					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup	■ Add Position	1	0.00	49,839.00
60102 - Capital Projects Service	020 - TPW Department Rollup	■		68,960.00	98,867.00
Expenses Total				68,960.00	148,706.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 946 - TPW-wide Asset Management Implementation

Department Rank: 017

Description:

• TPW is falling behind in delivery of recommended 5 year Roadmap with internal efforts only

Justification:

• Hire AECOM to help implement key items in AM Roadmap

What problem, inefficiency or opportunity does this decision package address?

• This decision package will allow us to address needs identified in the Asset Management (AM) Roadmap prepared by AECOM for TPW, as we are falling behind in delivery of the Roadmap, trying to implement with internal staff only. The \$290K contract with AECOM will allow us to make significant progress in delivering the 5-year Roadmap. The proposed contract will include data gap analysis and quality review, evaluation of AM staffing/resources needed, build Asset valuation framework, develop standard process to adopt common methods/documentation, improve data collection & condition assessment processes, improve Preventative Work Orders, prepare a summary report and update 5 year Roadmap.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 946 - TPW-wide Asset Management Implementation					
∃Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	8		0.00	290,000.00
Expenses Total				0.00	290,000.00

Department: 020 - TPW Department Rollup Change Request: AUTO - 940 - Paygo ADA Ramps

Department Rank: 018

Description:

• The Downtown paving necessitates the replacement of 68 non-conforming ADA ramps that needed design

Justification:

• Need \$1.5M, including the brick ramps, signal modifications, push buttons, conduits & ground boxes

What problem, inefficiency or opportunity does this decision package address?

• Be ready for 2026 World Cup visitors expected in Downtown Fort Worth. Enhance accessibility, safety, and compliance within the Downtown area .

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 940 - Paygo ADA Ramps					
□ Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	=		1,500,000.00	1,500,000.00
Expenses Total				1,500,000.00	1,500,000.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 936 - Street Ops Dump Trucks & Off Road Equipment

Department Rank: 019

Description:

• Imminent fleet failure jeopardizes street operations if significant funding is not provided soon."

Justification:

• Allocate funds for urgent high priority equipment replacements.

What problem, inefficiency or opportunity does this decision package address?

• Impending fleet catastrophic failure threatens the core functions of emergency response and street maintenance due to inadequate dump trucks and off-road equipment. These vehicles are down for repairs 60% of the year, hampering operational efficiency. The age of the equipment renders it difficult to procure necessary parts, exacerbating the performance issues. Despite the critical need for 15 streets dump trucks, the VERF Allotment falls short, leaving the department unable to address its highest priority equipment requirement. Moreover, the existing vehicles are unsafe to operate and fail to meet industry standards, leading to increased rental and maintenance costs that strain the operational budget. Additionally, employee retention faces challenges, particularly for hard-to-fill positions, further complicating efforts to maintain an effective workforce.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 936 - Street Ops Dump Trucks & Off Road Equipment					
∃Expenses					
■ 10100 - General Fund	■ 020 - TPW Department Rollup	8		5,887,462.00	5,887,462.00
Expenses Total				5,887,462.00	5,887,462.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 929 - Convert Temp to Full Time Positions

Department Rank: 020

Description:

• The temp contract has been utilized for 7+ years. Ops is growing, which requires additional support

Justification:

• Convert temporary services contracts to (2) full time positions

What problem, inefficiency or opportunity does this decision package address?

 Business Support & Transportation Management have been utilizing the temp services contract for approximately 8 years for additional admin support. Every 6 months, the department must submit extensions or new temp services requests to Legal and executive management for new contract approvals.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 929 - Convert Temp to Full Time Positions					
∃Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	Add Position	2	0.00	121,746.00
10100 - General Fund	020 - TPW Department Rollup	⊟		0.00	(9,763.00)
Expenses Total				0.00	111,983.00

Department: 020 - TPW Department Rollup

Change Request: AUTO - 959 - TPW - Construction Office Building

Department Rank: 021

Description:

• Existing building on Trail Lake has major foundation, electrical, and HVAC costs

Justification:

• Purchase and remodel another building

What problem, inefficiency or opportunity does this decision package address?

 The current location necessitates extensive foundation repairs, electrical upgrades (including a new transformer), and HVAC enhancements (including a new cooling tower). Additionally, there is a deficiency in secure parking facilities for both city and personal vehicles.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 959 - TPW - Construction Office Building					
□ Revenues					
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup			0.00	3,000,000.00
Revenues Total				0.00	3,000,000.00
□ Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	8		7,433,387.00	7,433,387.00
■ 60102 - Capital Projects Service	□ 020 - TPW Department Rollup			3,000,000.00	3,000,000.00
Expenses Total				10,433,387.00	10,433,387.00

Department: 020 - TPW Department Rollup Change Request: AUTO - 897 - SDS Review Fee Revenue

Department Rank: 022

Description:

• Increase fees over time to recover costs (development pays for development) SWU subsidizes SDS revie

Justification:

• Proposed fee changes would almost double estimated revenue, SW Utility rev can fund more SW capital

What problem, inefficiency or opportunity does this decision package address?

Stormwater development (SDS) review application fees cover approx. 25% of the cost to perform the
development review work. Additionally, existing floodplain development permit and flood study fee structure is
overly simplified and leads to confusion and delays. Currently the Stomwater Utility (SWU) subsidizes the SDS
program costs.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 897 - SDS Review Fee Revenue					
⊟ Revenues					
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	8		0.00	681,964.00
Revenues Total				0.00	681,964.00
□ Expenses					
■ 52001 - Stormwater Utility	□ 020 - TPW Department Rollup	8		681,964.00	681,964.00
Expenses Total				681,964.00	681,964.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 859 - Transition of Fleet Strike Force from PMD to FMS

Department Rank: 001

Description:

There is a backlog of vehicles and equipment pending to be purchased for departments citywide

Justification:

Transition four positions from PMD to FMS-Purchasing to expedite procurement of vehicles & Equipment

What problem, inefficiency or opportunity does this decision package address?

• Due to supply chain shortages in the fleet industry, staffing shortages resulting from difficulties in recruiting qualified Buyers, and increased funding for vehicles and equipment, a backlog of over \$30,000,000 in fleet purchases that includes vehicle requests from as far back as 2015, was created. Departments are needing to rent vehicles and keep vehicles past their recommended life expectancy in order to maintain operations, resulting in increased maintenance costs. In April of 2023, PMD partnered with the Purchasing Division of FMS to accelerate the procurement of vehicles and equipment by transitioning a Buyer I, two Sr Buyers, and one Purchasing Supervisor to create the Fleet Strike Force, whose focus is to eliminate the backlog and streamline vehicle and equipment purchases. The partnership has been successful, and the departments have agreed to make the transition permanent during the FY2025 budget process.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 859 - Transition of Fleet Strike Force from PMD to FMS					
∃Revenues					
■ 60101 - Fleet & Equipment Serv	□ 021 - Property Mgmt Dept Rollup	■		0.00	(428,004.00)
Revenues Total				0.00	(428,004.00)
∃Expenses					
■ 10100 - General Fund	□ 013 - FMS Department Rollup	■ Transfer Position	4	0.00	327,072.00
10100 - General Fund	013 - FMS Department Rollup	■		0.00	145,032.00
= 60101 - Fleet & Equipment Serv	□ 021 - Property Mgmt Dept Rollup	■ Transfer Position	-4	0.00	(292,662.00)
60101 - Fleet & Equipment Serv	021 - Property Mgmt Dept Rollup	E		0.00	(135,342.00)
Expenses Total				0.00	44,100.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 986 - Addition of One Facility Planner Position

Department Rank: 001

Description:

• The City needs to have a Maintenance Master Plan for the approx. 700 facilities currently owned.

Justification:

The addition of 1 Facilities Planner to assist with the completion of a Maintenance Master Plan.

What problem, inefficiency or opportunity does this decision package address?

• The Architectural Services section of PMD is requesting the addition of 1 Facilities Planner to assist with the completion of a Maintenance Master Plan for the 700 facilities that the City currently owns. Current staff levels do not allow for the planning, tracking and documenting of these facilities, as it would take one person a year or more to collect and record assets for each of the facilities. Not having a comprehensive Maintenance Master Plan is resulting in routine maintenance being deferred, quicker deterioration rates, higher costs, and the inability to properly forecast and budget for repair and maintenance costs for each facility. If the position is approved, the Architectural Services section will be able to dedicate an additional person for data collection, creating a database, maintaining the database and reporting that interfaces with the Facilities Maintenance group.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 986 - Addition of One Facility Planner Position					
■ Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	■ Add Position	1	0.00	71,556.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	Ξ		0.00	34,122.00
Expenses Total				0.00	105,678.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 982 - Addition of One Capital Projects Manager Position

Department Rank: 002

Description:

• Architectural Services is confronting increased times in their project deliver schedules.

Justification:

Add a Capital Projects Manager to assist with workload and expedite project delivery.

What problem, inefficiency or opportunity does this decision package address?

• The Architectural Services section of PMD is confronting increased times on their project delivery schedule, which can also result in increased costs and budget overages, and is requesting the addition of a Capital Projects Manager to assist with timely delivery of projects. The added position will assist in reducing the number of project delayed and associated cost overages, while ensuring that facilities are built according to City standards and that the review and execution process is satisfactory. The position will also help prevent obstacles and delays during the construction phase. The position would be split funded; 50% capital projects and 50% General Fund.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 982 - Addition of One Capital Projects Manager Position					
⊟Expenses					
■ 10100 - General Fund	□021 - Property Mgmt Dept Rollup	■ Add Position	1	0.00	53,507.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	8		0.00	25,821.00
■ 30100 - General Capital Projects	□ 021 - Property Mgmt Dept Rollup	■ Add Position	0	0.00	53,507.00
30100 - General Capital Projects	021 - Property Mgmt Dept Rollup	8		0.00	20,006.00
Expenses Total				0.00	152,841.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1017 - Addition of One Business Process Analyst II

Department Rank: 003

Description:

• The Real Estate Division needs to create GIS databases and support with eBuilder implementation.

Justification:

Reallocating the budget for Temporary Services to fund a Business Process Analyst II position.

What problem, inefficiency or opportunity does this decision package address?

• The FY2025 Budget request includes \$71,424 for Temporary Labor Services in the Real Property section. PMD proposes reallocating the budget for Temporary Services to instead fund a Business Process Analyst II position in the General Services Division, reporting to the Sr. Business Process Analyst. The position would be 100% funded by the General Fund and 65% of the cost would be recovered through reimbursement from Mineral Management Capital Projects. The Position would be assisting with creating and maintaining a GIS database for Mineral Management leases and for updating and maintaining the databases for city fee-owned properties, tax foreclosed properties and property leases. This position would also assist with eBuilder implementation and support for the Real Property Division and the Architectural Services team, and begin the process for creating the GIS layer for maintaining easements and rights-of-way. The position would also serve as backup for the Sr. Business Process Analyst.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 1017 - Addition of One Business Process Analyst II					
Revenues					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	▣		0.00	83,145.00
Revenues Total				0.00	83,145.00
∃Expenses					
■ 10100 - General Fund	■021 - Property Mgmt Dept Rollup	■ Add Position	1	0.00	92,112.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	▣		0.00	(32,078.00)
Expenses Total				0.00	60,034.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 983 - Addition of One Construction Inspector I Position

Department Rank: 004

Description:

• Increased times in project delivery schedule for the Architectural Services section.

Justification:

Addition of one Construction Inspector I to assist with timely delivery of capital projects.

What problem, inefficiency or opportunity does this decision package address?

• The Architectural Services section of PMD is confronting increased times on their project delivery schedule and is requesting the addition of a Construction Inspector I to assist with timely delivery of capital projects. Year over year PayGo funding has increased by about 4% and although PMD is able to complete additional projects, the completion timeline could be expedited with additional staff. The added position would focus on the faster moving Job Order Contract projects so the Sr. Construction Inspectors can focus their attention on the larger more complex projects. This position would allow for more adequate time devoted to site inspections, additional projects being inspected on time, better quality assurance in reporting, and a decrease in the project backlog. The position would be split funded; 80% capital projects and 20% General fund.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 983 - Addition of One Construction Inspector I Position					
□ Expenses					
■ 10100 - General Fund	□021 - Property Mgmt Dept Rollup	■Add Position	1	0.00	12,334.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	8		0.00	10,357.00
■30100 - General Capital Projects	□021 - Property Mgmt Dept Rollup	■Add Position	0	0.00	49,334.00
30100 - General Capital Projects	021 - Property Mgmt Dept Rollup	₿		0.00	21,794.00
Expenses Total				0.00	93,819.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1009 - Addition of One Administrative Assistant Position

Department Rank: 005

Description:

Additional administrative support needed for Real Estate Division and at New City Hall

Justification:

Addition of One Administrative Assistant to help with current and expected workload increase.

What problem, inefficiency or opportunity does this decision package address?

• The FY2025 Budget Request includes \$29,760 for Temporary Labor Services in the Real Estate Division. PMD proposes reallocating the budget for Temporary Services to instead fund an Administrative Assistant position in the General Services Division. This position would be split-funded; 65% through capital projects and 35% through the General Fund and would assist with the additional workload associated to the green space initiative, the future Neighborhood Services land bank, capital improvement projects, database clean-up, project closeout, and E-builder implementation. In FY2022 and FY2024, thee and two Land Agent positions were added each year, respectively however the administrative staff needed to support the additional positions has not been added. This position will also help with administrative tasks at New City Hall as the workload will increases once the building is at full occupancy by the end of calendar year 2024 and the New Council Chamber is built in FY2025.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1009 - Addition of One Administrative Assistant Position					
□Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	■ Add Position	1	0.00	20,037.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	■		0.00	(18,217.00)
■30100 - General Capital Projects	□021 - Property Mgmt Dept Rollup	■ Add Position	0	0.00	37,212.00
30100 - General Capital Projects	021 - Property Mgmt Dept Rollup	■		0.00	16,899.00
Expenses Total				0.00	55,931.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1033 - Addition of One Sr. Land Agent Position

Department Rank: 006

Description:

PMD's Real Estate Division has a backlog of parcels pending to be acquired for capital projects.

Justification:

Addition of Sr. Land Agent to assist with the current backlog as well as new projects needing land.

What problem, inefficiency or opportunity does this decision package address?

• The Sr. Land Agent will assist with the capital improvement project backlog of 653 parcels as of April 2024, with the addition of more than 10,000 acres of new green space initiatives over the course of the next 5 years, and with \$110M in acquisition of additional park space. The addition of Open Space, PARD and Good Nature initiatives, as well as the addition of three Land Agents in FY2022 and two Land Agents in FY2024 has created the need for a Senior level position. The FY2025 Budget request also includes the addition of one Land Agent. The Sr. Land Agent will be dedicated to the Real Estate Division needs associated with verifying, identifying and acquiring land and will have supervisory responsibilities in order to assist the Real Property Manager who currently supervises 7 Land Agents and 1 Sr. Land Agent. This position would be split-funded; 65% through capital projects and 35% through the General Fund.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1033 - Addition of One Sr. Land Agent Position					
∃ Expenses					
■ 10100 - General Fund	□021 - Property Mgmt Dept Rollup	■ Add Position	1	0.00	31,352.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	≡		0.00	17,799.00
■ 30100 - General Capital Projects	■021 - Property Mgmt Dept Rollup	■ Add Position	0	0.00	58,224.00
30100 - General Capital Projects	021 - Property Mgmt Dept Rollup	■		0.00	22,816.00
Expenses Total				0.00	130,191.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1027 - Addition of One Land Agent Position

Department Rank: 007

Description:

PMD's Real Estate Division has a backlog of parcels pending to be acquired for capital projects.

Justification:

The Real Estate Division needs an additional Land Agent based on expected increase in workload.

What problem, inefficiency or opportunity does this decision package address?

• The Real Estate Division of PMD is requesting the addition of one Land Agent. The position will assist with the capital improvement project backlog, the addition of more than 10,000 acres of new green space initiatives over the course of the next 5 years, and with \$110M in acquisition of additional park space. This position would be split-funded; 65% through capital projects and 35% through the General Fund.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1027 - Addition of One Land Agent Position					
■ Expenses					
■ 10100 - General Fund	■021 - Property Mgmt Dept Rollup	■ Add Position	1	0.00	28,684.00
10100 - General Fund	021 - Property Mgmt Dept Rollup	▣		0.00	16,802.00
■ 30100 - General Capital Projects	□ 021 - Property Mgmt Dept Rollup	■ Add Position	0	0.00	53,269.00
30100 - General Capital Projects	021 - Property Mgmt Dept Rollup	€		0.00	21,421.00
Expenses Total				0.00	120,176.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 985 - ADA Improvements at 15 Facilities

Department Rank: 008

Description:

Deficiencies at 15 facilities to bring them into compliance with ADA standards for accessible design

Justification:

Additional funds to bring the facilities into compliance with State and Federal ADA requirements.

What problem, inefficiency or opportunity does this decision package address?

• In December of 2023, Architectural and Engineering Firms conducted assessments at 15 City of Fort Worth facilities to determine compliance with the Americans with Disabilities Act (ADA). The 15 facilities are: Community Center (CC) R.D. Evans, CC Highland Hills, Log Cabin Village (all buildings), CC Riverside, McLeland Tennis Center Indoor Courts, McLeland Tennis Center Pro Shop, CC Southwest, Nature Center Hardwicke Interpretive Visitor Center, Gateway Park Concession/Restroom Bldg, CC Haws Athletic Center, CC Thomas Place, Guinn Complex Business Assistance Center, CC Doc Session, CC Greenbriar, CC Bradley. The assessment found deficiencies at each facility and the cost to bring the facilities into compliance with ADA and improve access for the public was \$4,587,737. PMD is requesting \$5,000,633 to bring the facilities into compliance with State and Federal ADA requirements, the amount takes into consideration price escalations at the rate of 9% per year as recommended by FWLab.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 985 - ADA Improvements at 15 Facilities					
∃Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	E		5,000,633.00	5,000,633.00
Expenses Total				5,000,633.00	5,000,633.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1023 - One-Time Funds for Lake Worth Buoy Replacement

Department Rank: 009

Description:

• All buoys at Lake Worth are in need of replacement, per City Marshal's assessment.

Justification:

• Additional funds would address the need to replace and move buoys that have shifted or deteriorated.

What problem, inefficiency or opportunity does this decision package address?

• As a result of the limited budget for maintenance at Lake Worth, all buoys are in need of replacement, per City Marshal's assessment. Funding would address the replacement and move buoys that have shifted or deteriorated so much that they are no longer effective and prevent the Marshals from managing the water traffic on the lake. About half the buoys are in critical condition and in need of replacement as soon as possible to avoid safety hazards for those individuals out at Lake Worth. The buoys have never been replaced or maintained. PMD has obtained quotes from two vendors for the replacement of all the buoys and it is critical that the work starts as soon as possible to promote safety at the lake and increase the Marshal's effectiveness when patrolling the lake.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1023 - One-Time Funds for Lake Worth Buoy Replacement					
□ Expenses					
■ 10100 - General Fund	■ 021 - Property Mgmt Dept Rollup	=		0.00	425,000.00
Expenses Total				0.00	425,000.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 997 - Public Safety Building Electrical Improvements

Department Rank: 010

Description:

• Copper wiring has aged and deteriorated since 1938 when the building was constructed.

Justification:

Antiquated electrical system throughout the building will be updated to improve personnel safety.

What problem, inefficiency or opportunity does this decision package address?

• The Public Safety and Courts Building was completed in 1938 and the wiring for distributing power is made of copper and wrapped with insulating cloth that is not grounded. This copper wiring has aged and deteriorated over the decades since the building was constructed. This causes power disruptions, which results in computers frequently shutting down and loss of electronic records. This also increases the probability of electrical fires at the facility. If funding is approved, the antiquated electrical system throughout the building will be updated to improve personnel safety and reduce issues with modern equipment failure due to lack of grounding. The updated grounding would allow the wiring throughout the building carrying electricity currents to flow back to the earth to avoid potential electrical shock and equipment damage. The requested amount includes a 9% increase for year over year cost escalations as recommended for construction projects.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 997 - Public Safety Building Electrical Improvements					
□ Expenses					
■ 10100 - General Fund	■ 021 - Property Mgmt Dept Rollup	■		4,752,400.00	4,752,400.00
Expenses Total				4,752,400.00	4,752,400.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 989 - Public Facing Buildings Landscaping

Department Rank: 011

Description:

• Several public-facing facilities need more green spaces and inviting entrances.

Justification:

Additional funding for the beautification and landscaping of public-facing facilities.

What problem, inefficiency or opportunity does this decision package address?

• In accordance with the City Manager's Go Green Initiative, PMD is requesting funding for beautification and landscaping of several public facing facilities to provide more inviting entrances. The initiative includes the following facilities: Environmental Collection Center, Fire Stations, Libraries, Community Centers, Pools, Golf Courses, Nature Center and PARD facilities. The full cost of this initiative is \$2.856M and will be implemented in two phases. An additional \$1.663M will be needed in FY2026. The estimated cost includes a 9% escalation cost for Phase I and a yearly escalation cost of 9% for Phase II, assuming Phase II will be implemented in FY2026.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 989 - Public Facing Buildings Landscaping					
∃Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	8		1,193,550.00	1,193,550.00
Expenses Total				1,193,550.00	1,193,550.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1021 - Funds for Exterior Landscaping at New City Hall

Department Rank: 012

Description:

Additional square footage of landscaping outside NCH that will need to be maintained going forward.

Justification:

Funding for the landscaping maintenance at New City Hall resulting from the beautification project.

What problem, inefficiency or opportunity does this decision package address?

• The FY2025 Budget Request includes \$34,344 for landscaping maintenance at New City Hall (NCH). However, in FY2024, a beautification effort was underway and included additional square footage that will need to be maintained going forward. In preparation for the move to New City Hall in FY2024, PMD implemented a beautification project to enhance the landscaping of the building. The beautification project was completed on February 13, 2024 and consisted of the building entrance renovation, gravel and soil infill in beds, and updates to the irrigation system for better maintenance. In order to preserve the landscape enhancements accomplished by the beautification project, the monthly landscaping maintenance services will need to be increased in FY2025. The department is already incurring into an overage in the FY2024 budget due to the increased costs associated with maintaining the additional square footage.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1021 - Funds for Exterior Landscaping at New City Hall					
□ Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	■		0.00	162,009.00
Expenses Total				0.00	162,009.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 995 - Generator Repair & Preventative Maintenance

Department Rank: 013

Description:

• Repairs needed for repair and installation of 50 emergency generators citywide.

Justification:

Additional funding needed for the installation and repair of emergency generators citywide.

What problem, inefficiency or opportunity does this decision package address?

PMD is requesting additional funding for preventative maintenance and repairs for 50 emergency generators
citywide. In FY2022 and FY2023, preventative maintenance work orders for generators at various General Fund
buildings were deferred so that more critical repairs could be addressed. In addition to the deferred
preventative maintenance, generator repairs were delayed due to the contracted vendor (MG Bryan) being
unresponsive to many of PMDs requests for repairs. This resulted in further deterioration of generators, making
repairs more extensive and more costly. The generator maintenance contract will expire in September of 2024
and the vendor (MG Bryan) was not responsive to the bid and does not want to renew the contract with the
City.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 995 - Generator Repair & Preventative Maintenance					
∃ Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	E		0.00	113,200.00
Expenses Total				0.00	113,200.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 994 - Fire Station #2 Exterior Repairs and Refresh

Department Rank: 014

Description:

• Fire Station# 2 is in need of repairs for exterior leaks and is experiencing foundation issues.

Justification:

• Additional funding needed in order to extend the life of the historical building.

What problem, inefficiency or opportunity does this decision package address?

• Fire Station# 2 is a historical building that is in need of repairs for exterior leaks and foundation issues that are prevalent throughout the facility. Water is entering the building through the walls and is ruining building systems and finishes, which is also leading to the formation of mold and other indoor air quality issues. If funding is approved, the foundation will be stabilized and leak issues will be repaired in order to extend the life of the historical building. The requested amount includes a 9% increase for year over year cost escalations.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 994 - Fire Station #2 Exterior Repairs and Refresh					
∃Expenses					
■ 10100 - General Fund	□021 - Property Mgmt Dept Rollup	E		831,670.00	831,670.00
Expenses Total				831,670.00	831,670.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1022 - Lake Worth Boat Ramp Maintenance and Dock Repair

Department Rank: 015

Description:

• Maintenance of boat ramps and docks is needed at Lake Worth and budget is not established in PMD.

Justification:

• Funds are needed for essential upkeep of the Lake Worth boat ramps and docks.

What problem, inefficiency or opportunity does this decision package address?

• After the closure of the Lake Worth Trust Fund, it was determined that PMD should be responsible for the operational maintenance of the lake. Only funding for mowing was included in PMDs budget. A budget for other maintenance items was not set up within PMD, however it is needed for essential upkeep around the lake. The funding would be used for parking lot striping and signage, as well as ongoing maintenance and repairs at the boat ramps and floating docks. Since a budget had not been allocated for boat ramp maintenance and dock repairs, it has resulted in subpar standards. Establishing a new budget for ongoing maintenance would provide more consistent upkeep.

Change Request	Dept Charge d	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1022 - Lake Worth Boat Ramp Maintenance and Dock Repair					
□ Expenses					
■ 10100 - General Fund	■ 021 - Property Mgmt Dept Rollup	E		0.00	46,000.00
Expenses Total				0.00	46.000.00

Department: 021 - Property Mgmt Dept Rollup

Change Request: AUTO - 1016 - Addition of Funds for Maintenance of eBuilder

Department Rank: 016

Description:

Maintenance and subscription costs must be paid by PMD for the assigned portion of the project

Justification:

Additional funds are needed for the annual software subscription for PMD's allocated portion

What problem, inefficiency or opportunity does this decision package address?

• In FY2024, the Property Management department is implementing the use of eBuilder software in the Real Estate and Facilities Management Divisions to replace the previous project management process through SharePoint. PMD used savings within the FY2024 budget to pay for the software subscription and maintenance, however, additional funds are needed for the annual subscription and maintenance costs of the software in FY2025 and every year after. The implementation of eBuilder will assist Project Managers and Construction Inspectors to more efficiently monitor their assigned capital projects. The system provides a structured repository for project information that can be used by both the City and contractors. The software will also assist with transparency, as it can be used as a platform for sharing the most up to date information between all project stakeholders.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1016 - Addition of Funds for Maintenance of eBuilder					
□ Expenses					
■ 10100 - General Fund	□ 021 - Property Mgmt Dept Rollup	E		0.00	40,077.00
Expenses Total				0.00	40,077.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1002 - 022-Environmental Services Director AP

Department Rank: 001

Description:

• Overage Environmental Services Director Position

Justification:

• : Add 1 FTE Director position

What problem, inefficiency or opportunity does this decision package address?

• Gap in departmental leadership.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1002 - 022-Environmental Services Director AP					
□Revenues					
■ 10100 - General Fund	□ 022 - Environmental Services Rollup	8		0.00	83,986.00
■ 25005 - Environmental Protection	$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $	E		0.00	81,652.00
■ 54001 - Solid Waste	■ 022 - Environmental Services Rollup	⊟		0.00	81,652.00
Revenues Total				0.00	247,290.00
∃Expenses					
■ 10100 - General Fund	■ 022 - Environmental Services Rollup	⊜		0.00	2,934.00
■ 25005 - Environmental Protection	■ 022 - Environmental Services Rollup	⊜		0.00	600.00
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup	8		0.00	600.00
Expenses Total				0.00	4,134.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1003 - 022-Administrative Services Coordinator AP

Department Rank: 001

Description:

• Overage Environmental Services Administrative Services Coordinator Position

Justification:

• Add 1 FTE Administrative Services Coordinator position

What problem, inefficiency or opportunity does this decision package address?

• Gap in departmental human resources staff.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1003 - 022-Administrative Services Coordinator AP					
□Revenues					
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup	E		0.00	119,041.00
Revenues Total				0.00	119,041.00
□Expenses					
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup	■ Add Position	1	0.00	81,953.00
54001 - Solid Waste	022 - Environmental Services Rollup	₽		0.00	37,088.00
Expenses Total				0.00	119,041.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 992 - 022-Increase Municipal Setting Designation App

Department Rank: 001

Description:

• The MSD associated costs MSD application has increased t(3) times the original application fee.

Justification:

• Increase the Municipal Setting Designation Application Fee

What problem, inefficiency or opportunity does this decision package address?

• The \$2,000 fee for Municipal Setting Designation (MSD) approved by Ordinance No. 16259-01-2005 has never been increased in the 24 years since it was approved. Therefore, the associated costs to administratively review, coordinate, notify, and approve an individual MSD application has increased to a level of approximately three (3) times the original application fee. An increase in the individual application fee from the existing \$2,000 to \$7,500 will help cover administrative expenses that include newspaper legal notices, public flyer mailouts to all affected individuals, and individual signage requirements for each application.

(Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
1	AUTO - 992 - 022-Increase Municipal Setting Designation App					
	∃Revenues					
	■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	8		0.00	22,500.00
	Revenues Total				0.00	22,500.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1000 - 022- Air Monitoring Expansion - Equipment

Department Rank: 002

Description:

• The COFW does not currently have the equipment that would allow for the monitoring stations

Justification:

• Addition of Air Quality Monitoring Equipment.

What problem, inefficiency or opportunity does this decision package address?

• The City of Fort Worth does not currently have the equipment or staffing to implement a network expansion that would allow for the planning, installation, maintenance, and upkeep of additional monitoring stations. This decision package addresses the addition of a more dynamic network and staffing to monitor stations that will increase air pollutant data across the City of Fort Worth.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1000 - 022- Air Monitoring Expansion - Equipment					
∃Expenses					
■ 10100 - General Fund	□ 022 - Environmental Services Rollup	₿		0.00	115,830.00
Expenses Total				0.00	115,830.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 967 - 022- Cancel \$2.3M transfer to GF for Code Enf

Department Rank: 002

Description:

• Solid Waste fund is absorbing Code Compliance Dept costs

Justification:

• Move current funding for Code Compliance to the General Fund

What problem, inefficiency or opportunity does this decision package address?

• This will help to balance the Solid Waste fund more equitably. Since 2008, the Solid Waste fund has been funding a large percentage of Code Compliance staff including the Code Ranger officers, homeless camp abatement and nuisance abatement through the Building Standard Commission. Additionally, it contains the Safe Neighborhood Initiative team that assists Neighborhood Services with the Neighborhood Improvement Projects as mandated by City Council.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 967 - 022- Cancel \$2.3M transfer to GF for Code Enf					
⊟Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■		0.00	2,372,387.00
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup			0.00	(2,372,387.00)
Expenses Total				0.00	0.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 993 - 022- Transfer Underpass Cleaning - E Lancaster

Department Rank: 002

Description:

• GF Transfer of Funds for Ventrex Contract

Justification:

• ENV Services to transfer underpass cleanings to match transfer of responsibilities from TPW.

What problem, inefficiency or opportunity does this decision package address?

• With the creation of the Environmental Services Department, Transportation and Public Works (TPW) has requested the transfer of contract management to the department to promote the safety and well-being of the residents of Fort Worth. This contract aligns more closely with the goals of the Environmental Services Department than with the goal TPW which is to maintain the City's infrastructure.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 993 - 022- Transfer Underpass Cleaning - E Lancaster					
⊟Expenses					
■ 10100 - General Fund	□ 020 - TPW Department Rollup	8		0.00	(96,000.00)
10100 - General Fund	■ 022 - Environmental Services Rollup	=		0.00	96,000.00
Expenses Total				0.00	0.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1004 - 022- 2 Environmental Specialist AP

Department Rank: 003

Description:

• COFW doesn't currently have staffing to implement for additional monitoring stations

Justification:

• Addition of two (2) new Environmental Specialist positions.

What problem, inefficiency or opportunity does this decision package address?

• The City of Fort Worth does not currently have the equipment or staffing to implement a network expansion that would allow for the planning, installation, maintenance, and upkeep of additional monitoring stations. This decision package addresses the addition of a more dynamic network and staffing to monitor stations that will increase air pollutant data across the City of Fort Worth.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1004 - 022- 2 Environmental Specialist AP					
☐ Revenues					
■ 21001 - Grants Operating Federal	□ 022 - Environmental Services Rollup	E		0.00	62,708.00
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	■		0.00	217,364.00
Revenues Total				0.00	280,072.00
□ Expenses					
■ 21001 - Grants Operating Federal	□ 022 - Environmental Services Rollup	■ Add Position	0	0.00	43,842.00
21001 - Grants Operating Federal	022 - Environmental Services Rollup	E		0.00	18,866.00
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	■ Add Position	2	0.00	89,014.00
25005 - Environmental Protection	022 - Environmental Services Rollup	■		0.00	130,252.00
Expenses Total				0.00	281,974.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 966 - 022- Transfer Underpass Cleaning ExpAN for Pine St

Department Rank: 003

Description:

• Pine Street underpass E. Lancaster continues to have issues related safety, health and cleanliness

Justification:

• Dedicate funding that extend contractor underpass cleaning for Pine St as 4th maintenance location.

What problem, inefficiency or opportunity does this decision package address?

• Including Pine Street underpass would ensure all vehicle and pedestrian accessed underpasses at E. Lancaster are professionally cleared of safety, health and environmental concerns. Frequent maintenance would create safer environment for residents who frequently utilize corridors. Transfer of funding to Environmental general fund would allow Environmental Services to efficiently manage not only the contracted services for underpass maintenance, but also the timely creation of PO's and invoice payments.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 966 - 022- Transfer Underpass Cleaning ExpAN for Pine St					
∃ Expenses					
■ 10100 - General Fund	■ 022 - Environmental Services Rollup	E		0.00	30,000.00
Expenses Total				0.00	30,000.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 968 - 022- Transfer Neighborhood Stability cost to GF

Department Rank: 003

Description:

• Solid Waste fund absorbing Neighborhood Stability

Justification:

• Transfer Neighborhood Stability Sec. to General Fund to reduce financial strain on Solid Waste fund.

What problem, inefficiency or opportunity does this decision package address?

• This will help to balance the Solid Waste fund more equitably. Solid Waste has been funding the 9 employees in the Code Compliance neighborhood Stability section.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 968 - 022- Transfer Neighborhood Stability cost to GF					
□Expenses					
54001 - Solid Waste	∃022 - Environmental Services Rollup	E		0.00	1,010,918.00
Expenses Total				0.00	1,010,918.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1041 - 022-Staff Increase: 0.75 AP- Communication Intern1

Department Rank: 004

Description:

• Communications team needs assistance with job requests and assignments, due to staff reassignments

Justification:

• Part-time intern to support Communications team handling day-to-day tasks, backlogged requests, etc

What problem, inefficiency or opportunity does this decision package address?

• Communications team needs assistance with job requests and assignments.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1041 - 022-Staff Increase: 0.75 AP- Communication Intern1					
□Expenses					
■ 54001 - Solid Waste	□022 - Environmental Services Rollup	■ Add Position	1	0.00	24,102.00
54001 - Solid Waste	022 - Environmental Services Rollup	⊟		0.00	14,194.00
Expenses Total				0.00	38,296.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 972 - 022- Move aggregate container & events to Gen Fund

Department Rank: 004

Description:

• Solid Waste Contractual Services budgeting for non-residential collections

Justification:

Move costs for collecting aggregate containers in PID, commercial areas and Special Events to the GF

What problem, inefficiency or opportunity does this decision package address?

As part of the Solid Waste Contract Compliance, the residential waste contractor collects 214 aggregate litter
containers weekly in commercial and PID areas. Residential collections pays for this with no revenue to offset it,
meaning residential ratepayers are funding the collection of containers in commercial zones. In addition, if there
are events at places like the Botanical Gardens, the funding for disposal for roll-off containers has been paid by
Solid Waste Contract Compliance via the residential waste contract.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 972 - 022- Move aggregate container & events to Gen Fund					
□Expenses					
■ 10100 - General Fund	□ 022 - Environmental Services Rollup	⊜		0.00	93,283.00
■ 54001 - Solid Waste	■ 022 - Environmental Services Rollup	E		0.00	(93,283.00)
Expenses Total				0.00	0.00

Department: 022 - Environmental Services Rollup Change Request: AUTO - 998 - 022-Highway Litter Crews FY25

Department Rank: 004

Description:

• The City experiences litter challenges on hwys and greenspaces that resulted in resident complaints

Justification:

Highway Litter Abatement Crews

What problem, inefficiency or opportunity does this decision package address?

• The City experiences litter control challenges along highways and greenspaces that resulted in resident complaints. Highway greenspaces are traditionally a TxDOT maintenance responsibility and the City historically had little effect on service levels.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 998 - 022-Highway Litter Crews FY25					
∃Revenues					
■ 25005 - Environmental Protection	■ 022 - Environmental Services Rollup	E		0.00	527,000.00
Revenues Total				0.00	527,000.00
∃Expenses					
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	E		0.00	527,000.00
Expenses Total				0.00	527,000.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1046 - 022- Drop-Off Station Renovations

Department Rank: 005

Description:

• Drop Off Station Renovations

Justification:

• to improve dropoff station renovations

What problem, inefficiency or opportunity does this decision package address?

• The drop off area utilized to drop off scrap metal, appliances, and scrap tires from residents of Fort Worth, doesn't have concrete. The residents always complain that they do not want to drive all the way down to drop off their materials because their vehicles get flat tires, dirty, and get stuck in the mud when it rains. It is also difficult for employees to keep litter control. ? The approval of this package will address several problems: Reduce complaints from residents of Fort Worth, improve employees job performance and satisfaction, reduce the issue with litter going into the creek, and reduce the number of break-ins by replacing the existing cyclone fence with the heavy duty and protected metal fence.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1046 - 022- Drop-Off Station Renovations					
Revenues					
■ 54001 - Solid Waste	□ 022 - Environmental Services Rollup	E		0.00	2,500,000.00
Revenues Total				0.00	2,500,000.00
∃Expenses					
54001 - Solid Waste	□ 022 - Environmental Services Rollup	■		2,500,000.00	2,500,000.00
Expenses Total				2,500,000.00	2,500,000.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 973 - 022- Move dead animal to General Fund

Department Rank: 005

Description:

• Residential rate payers paying full burden for Dead Animal Collection

Justification:

• Move Dead Animal funding from Solid Waste fund to General Fund

What problem, inefficiency or opportunity does this decision package address?

• ? Residential trash fees are paying for the collection and disposal of dead animals.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 973 - 022- Move dead animal to General Fund					
■ Expenses					
■ 10100 - General Fund	□ 022 - Environmental Services Rollup	8		0.00	249,649.00
■ 54001 - Solid Waste	■ 022 - Environmental Services Rollup	8		0.00	249,649.00
Expenses Total				0.00	499,298.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 999 - Rear Loaders for Litter/Illegal Dump Crews

Department Rank: 005

Description:

Inefficiencies of contracted litter and Illegal Dump Crews

Justification:

Purchase of 2 Rear Loaders to Augment Litter and Illegal Dump Collection

What problem, inefficiency or opportunity does this decision package address?

• Litter and illegal dump collection could spend more time in the field collecting debris instead of spending that time at a drop off station disposing of material. Also, to service most illegal dumps, it takes a crew of 3 personnel and two vehicles (grapple and roll-off). The addition of a rear loaders would allow only a crew of 2 and one vehicle to collect most small, illegal dumps.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 999 - Rear Loaders for Litter/Illegal Dump Crews					
☐ Revenues					
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup	⊟		0.00	484,000.00
Revenues Total				0.00	484,000.00
□ Expenses					
■ 25005 - Environmental Protection	■ 022 - Environmental Services Rollup	=		484,000.00	484,000.00
Expenses Total				484,000.00	484,000.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1001 - 022- Skid Steer

Department Rank: 006

Description:

Insufficient litter equip to support increased property maintenance and illegal camp request

Justification:

Purchase of skid steer that would support operations equip resources for 2nd litter abatement crew

What problem, inefficiency or opportunity does this decision package address?

• The Environmental Services Litter Abatement team has experienced a consistent increase in large scale property maintenance and illegal camping abatement request. The litter abatement crew presently has two teams, but only one skid steer primarily used in the efficient cleanup of large projects. In many cases the one skid steer will have to be serviced and out of service for an extended time, resulting in significant delays in project abatement. Recent increase of three additional Code Officers directed to nuisance abatement and illegal camping has resulted in significant increase in property maintenance cases transferred to litter abatement team. Additional equipment would increase efficiency and ability to complete large abatement projects while utilizing less staff to complete. Litter abatement teams do not presently have equal resources to support two crews.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 1001 - 022- Skid Steer					
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 022 - Environmental Services Rollup	8		78,726.00	78,726.00
Expenses Total				78,726.00	78,726.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1005 - Litter Interceptor for S. Hulen/Overton

Department Rank: 006

Description:

• Pollutants and litter from non-point sources entering the Lake Como -Resident complaints.

Justification:

• Litter Interceptor Project for S. Hulen / Overton Area

What problem, inefficiency or opportunity does this decision package address?

• Pollutants and litter from non-point sources entering the Lake Como - Clear Fork Trinity River Watershed. Receiving complaints from community members due to litter along waterways, including Willow Lake.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1005 - Litter Interceptor for S. Hulen/Overton					
∃Expenses					
■ 10100 - General Fund	□ 022 - Environmental Services Rollup	8		2,500,000.00	2,500,000.00
Expenses Total				2,500,000.00	2,500,000.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1006 - Litter Interceptor - La Gran Plaza

Department Rank: 007

Description:

Pollutants and litter from non-point sources entering the storm system surrounding La Gran Plaza

Justification:

• Litter Interceptor Project for the storm system surrounding La Gran Plaza

What problem, inefficiency or opportunity does this decision package address?

• Pollutants and litter from non-point sources entering the storm system surrounding La Gran Plaza representing a safety hazard and environmental concern. The City has received complaints from community members due to litter along waterways, and debris due to homeless encampments in the area.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1006 - Litter Interceptor -La Gran Plaza					
∃Expenses					
■ 10100 - General Fund	□ 022 - Environmental Services Rollup	8		2,200,000.00	2,200,000.00
Expenses Total				2,200,000.00	2,200,000.00

Department: 022 - Environmental Services Rollup

Change Request: AUTO - 1045 - 022-Street Sweeper Wash Bays

Department Rank: 007

Description:

• Insufficient number of wash bays to support addition of 12 street sweepers placed into operations

Justification:

• Construction of an additional wash bay

What problem, inefficiency or opportunity does this decision package address?

Existing wash bays are not sufficient enough to support daily maintenance and servicing requirements for
additional 12 street sweepers. Inability to support total of 14 street sweepers assigned to various areas of the
city would result in delays and inefficiency in maintaining equipment. The number of street sweepers in
operation daily would need multiple wash bays to service them at the end of each shift. Insufficient daily
maintenance would ultimately result in equipment failure, downtime and increased equipment repair cost.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1045 - 022-Street Sweeper Wash Bay	;				
☐ Revenues					
25005 - Environmental Protection	□ 022 - Environmental Services Rollup			0.00	1,480,000.00
Revenues Total				0.00	1,480,000.00
∃Expenses					
■ 25005 - Environmental Protection	□ 022 - Environmental Services Rollup			1,480,000.00	1,480,000.00
Expenses Total				1,480,000.00	1,480,000.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 895 - Item 1 ADMIN FY25 DP Overage to Approved Positions

Department Rank: 001

Description:

• Overage Positions need to be converted to Approved Positions

Justification:

• Convert Overage to Approved Positions

What problem, inefficiency or opportunity does this decision package address?

• These positions were identified as lacking or needed positions resulting from the creation of the Environmental Services department. Each of these positions existed in the previous Code department. There are currently tenured Code staff in several of these positions.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 895 - Item 1 ADMIN FY25 DP Overage to Approved Positions					
□Expenses					
■10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■Overage to Approved	5	0.00	477,047.00
10100 - General Fund	023 - Code Compliance Dept Rollup	8		50,000.00	239,722.00
Expenses Total				50,000.00	716,769.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 935 - Item 11 ACC Temp Labor Increase

Department Rank: 002

Description:

• Underfunded contract labor program

Justification:

• Increase funding for contract labor program

What problem, inefficiency or opportunity does this decision package address?

• Continued turnover of Animal Shelter Technicians combined with increased volume of intakes has required greater reliance on contract services.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 935 - Item 11 ACC Temp Labor Increase					
∃Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	B		0.00	1,341,592.00
Expenses Total				0.00	1,341,592.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 937 - Item 2 CE Reduction of SW to GF Transfers

Department Rank: 003

Description:

Reduction of the Solid Waste transfer to General Fund

Justification:

• Stop the transfer

What problem, inefficiency or opportunity does this decision package address?

 Solid Waste currently transfers funds to the General Fund to cover the expenses for both Code Enforcement for Field Operations and Neighborhood Stability Section. The transfer covers the Salary and Benefits plus operational costs for Solid Waste Code enforcement. The continued financial stress on the Solid Waste fund would be proportionally reduced, and this would remove any concerns of which fund is responsible to fund Code Compliance staff

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 937 - Item 2 CE Reduction of SW to GF Transfers					
∃Revenues					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	E		0.00	(3,383,305.00)
Revenues Total				0.00	(3.383.305.00)

Department: 023 - Code Compliance Dept Rollup Change Request: AUTO - 933 - Item 13 ACC Event Teams

Department Rank: 004

Description:

Staffing deficits leading to fewer positive outcomes from inability of the existing staff/resources

Justification:

• Increase FTEs by 2 Veterinary Technicians & 2 Cust Service Reps to increase community presence

What problem, inefficiency or opportunity does this decision package address?

• Currently, our department's Live Release Rate stands at 80%, with a targeted goal of reaching 90%. Implementing an Animal Adoption Event Team directly addresses the issue of non-live outcomes for animals by significantly increasing our adoption capacity and streamlining the adoption process. With a dedicated team focused on managing adoption events efficiently, we can match animals with suitable homes more quickly. This reduces the time animals spend in shelters, as well as the number of animals potentially returned. This will lower the risk of overcrowding and the need for euthanasia due to lack of space. Thorough Medical Screening: The presence of vet techs ensures that animals attending events are in good health or receive immediate attention if they have medical concerns. This increases the likelihood of successful adoptions, as potential adopters are more likely to choose healthy animals. Enhanced Customer Experience: By providing knowledgeable customer service representatives to

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 933 - Item 13 ACC Event Teams					
□ Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■ Add Position	4	0.00	197,902.00
10100 - General Fund	023 - Code Compliance Dept Rollup	8		120,000.00	237,254.00
Expenses Total				120,000.00	435,156.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 969 - Item 10 Convert 1 FT Veterinarian into 2 PT

Department Rank: 005

Description:

• The shortage of vet poses a challenge for animal shelters, leading to insufficient med care for anim

Justification:

• Add (2) part time veterinarian positions and Reduce (1) full time veterinarian position

What problem, inefficiency or opportunity does this decision package address?

• The shortage of veterinarians in animal shelters not only affects the general medical care provided to shelter animals but also exacerbates the challenge of meeting spay and neuter needs. Without an adequate number of skilled veterinarians, shelters struggle to perform essential spaying and neutering surgeries, leading to unchecked population growth among animals and overcrowding in shelters. Addressing this shortage is critical to ensure that shelters can fulfill their responsibility to control pet populations and prevent the suffering and euthanasia of unwanted animals. Therefore, securing skilled veterinarians for these shelters is essential not only for addressing immediate medical needs but also for effectively managing long-term population control efforts and promoting the overall health and well-being of shelter animals.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 969 - Item 10 Convert 1 FT Veterinarian into 2 PT					
□ Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■ Add Position	1	0.00	6,425.00
10100 - General Fund	023 - Code Compliance Dept Rollup	■ Reclassify	0	0.00	6,425.00
10100 - General Fund	023 - Code Compliance Dept Rollup	▣		0.00	2,302.00
Expenses Total				0.00	15,152.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 926 - Item 3 CE Congregate Living Outreach Team

Department Rank: 006

Description:

• Perm staff needed to permit, inspect, monitor, and enforce the regulations of congregated living.

Justification:

Recommended to add 1 Code Supervisor & 6 Sr. Code Officers to enforce congregated living.

What problem, inefficiency or opportunity does this decision package address?

Addressing congregated living challenges requires a broad approach. This means considering things like urban
planning, affordable housing policies, community engagement, investment in infrastructure, and promoting
sustainability. Urban areas often have high housing costs, making it difficult for low-income individuals or
families to afford suitable accommodation. Congregated living options may not always address this affordability
issue adequately. Shared housing may lack sufficient space and privacy, leading to discomfort or dissatisfaction
among residents and the neighborhood. High-density living areas may face higher rates of crime or safety
concerns compared to suburban or rural areas. Ensuring the safety and security of residents in congregated
living spaces is essential.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 926 - Item 3 CE Congregate Living Outreach Team					
∃Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■ Add Position	7	0.00	459,584.00
10100 - General Fund	023 - Code Compliance Dept Rollup	⊟		280,000.00	534,593.00
Expenses Total				280,000.00	994,177.00

Department: 023 - Code Compliance Dept Rollup Change Request: AUTO - 938 - Item 9 ACC Silcox Outbound

Department Rank: 007

Description:

• Staffing deficits leading to fewer positive outcomes and ability to provide adequate animal care.

Justification:

ADD (10) FTEs: (1) Supervisor, (1) Sr Officer, (3) Animal Technicians and (4) Veterinary Technicians

What problem, inefficiency or opportunity does this decision package address?

• Currently, our department's Live Release Rate stands at 80%, with a targeted goal of reaching 90%. However, we face a challenge due to insufficient support staff to manage complex behavior or medical cases effectively. By allocating additional staff resources to conduct in-depth assessments and develop tailored treatment or behavior plans for these animals, we aim to prepare them for successful placement in foster care, rescue organizations, or permanent homes. This initiative will also enable us to offer essential support to these placements through follow-up training and increased one-on-one interaction with adoption counselors or foster coordinators. In addition to addressing the staffing deficiency for managing complex behavior and medical cases, we recognize the importance of effective supervision and coordination in maximizing our efforts to increase the Live Release Rate (LRR). Therefore, we propose the appointment of a dedicated supervisor to oversee behavior assessments, etc.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 938 - Item 9 ACC Silcox Outbound					
∃Expenses					
■ 10100 - General Fund		■ Add Position	9	0.00	491,695.00
10100 - General Fund	023 - Code Compliance Dept Rollup	8		0.00	264,044.00
Expenses Total				0.00	755,739.00

Department: 023 - Code Compliance Dept Rollup Change Request: AUTO - 931 - Item 8 ACC NAC Outbound

Department Rank: 008

Description:

• Staffing deficits and equipment (vehicles) lead to fewer outcomes and insufficient animal care.

Justification:

• ADD (7) FTEs. ADD (1) Off Road Utility Vehicle - Forklift

What problem, inefficiency or opportunity does this decision package address?

• Currently, our department's Live Release Rate stands at 80%, with a targeted goal of reaching 90%. However, we face a challenge due to insufficient support staff to manage complex behavior or medical cases effectively. By allocating additional staff resources to conduct in-depth assessments and develop tailored treatment or behavior plans for these animals, we aim to prepare them for successful placement in foster care, rescue organizations, or permanent homes. This initiative will also enable us to offer essential support to these placements through follow-up training and increased one-on-one interaction with adoption counselors or foster coordinators. In addition to addressing staffing deficiencies for managing complex behavior and medical cases, we propose dedicating a supervisor to coordinate and plan out-of-state transports. This supervisor, along with a dedicated support team, will focus on selecting animals for transport, and finding suitable foster placements.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 931 - Item 8 ACC NAC Outbound					
■ Expenses					
■ 10100 - General Fund	□023 - Code Compliance Dept Rollup	■Add Position	7	0.00	385,401.00
10100 - General Fund	023 - Code Compliance Dept Rollup	⊟		45,045.00	265,123.00
Expenses Total				45,045.00	650,524.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 924 - Item 6 ACC PetSmart Adopt Center Improvement

Department Rank: 009

Description:

• Pet Smart Everyday Adoption Centers are often staffed by only one person.

Justification:

• ADD (2) Animal Shelter Technicians

What problem, inefficiency or opportunity does this decision package address?

• Current staffing levels limit in the amount of time and care given to the citizens and animals at our Every Day Adoption Centers. Increasing the number of staff positions would increase the customer service levels and allow for staff to appropriately advise new adopters about responsible pet ownership and animal behavior to decrease adoption return levels; therefore, positively impacting our Live Release Rate.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 924 - Item 6 ACC PetSmart Adopt Center Improvement					
∃ Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■ Add Position	2	0.00	85,242.00
10100 - General Fund	023 - Code Compliance Dept Rollup	E		0.00	45,706.00
Expenses Total				0.00	130,948.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 927 - Item 4 CE Safe Neighborhood Team

Department Rank: 010

Description:

• Staffing of a Safe Neighborhoods Section for the additional Neighborhood Improvement Projects

Justification:

• Add 1 Code Supervisor, 1 Sr Code Officer and 4 Code Officer to create a Safe Neighborhoods Section

What problem, inefficiency or opportunity does this decision package address?

• Prior to this fiscal year, the City chose one neighborhood for an improvement project to be implemented over a three-year period. These projects rely heavily on code compliance for improvement to the residential properties. This year and going forward there will be 2 neighborhoods chosen a year. We have four officers for this project and are asking for an additional 4 officers since the workload has doubled. Additionally, we are asking for a dedicated supervisor and Sr. Officer to create a Safe Neighborhood Section to provide leadership for the team and obtain warrants.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 927 - Item 4 CE Safe Neighborhood Team					
∃ Expenses					
■ 10100 - General Fund	■ 023 - Code Compliance Dept Rollup	■ Add Position	6	0.00	380,240.00
10100 - General Fund	023 - Code Compliance Dept Rollup	8		350,000.00	563,015.00
Expenses Total				350,000.00	943,255.00

Department: 023 - Code Compliance Dept Rollup

Change Request: AUTO - 928 - Item 5 CE Commercial Zoning Section

Department Rank: 011

Description:

· Reduced commercial zoning enforcement citywide

Justification:

• Add 4 additional Sr. Code Compliance Officer positions to enforce commercial zoning.

What problem, inefficiency or opportunity does this decision package address?

Commercial zoning cases are highly complex and require research of city records that go back fifty years or
more. During the Code Compliance/Environmental Services split, commercial zoning enforcement moved to
Code Compliance with half the staff. The commercial team was one supervisor, 3 Sr Code Officers and 4 Sr
Consumer Health Specialists. Only the supervisor and 3 Sr Code Officers moved to Code Compliance leaving a
gap and large caseload for the remaining officers.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 928 - Item 5 CE Commercial Zoning Section					
□ Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■ Add Position	4	0.00	246,672.00
10100 - General Fund	023 - Code Compliance Dept Rollup	8		280,000.00	426,312.00
Expenses Total				280,000.00	672,984.00

Department: 023 - Code Compliance Dept Rollup Change Request: AUTO - 930 - Item 12 CE Alice St Silo Demo

Department Rank: 012

Description:

• The budget for demo hazardous structures is insufficient for demo very large commercial structures.

Justification:

• It is recommended additional funding to allow removal of "Alice street silos" at 3700 Alice St

What problem, inefficiency or opportunity does this decision package address?

Located at 3700 Alice Street in the Worth Heights neighborhood is the large commercial structure commonly
referred to as the "Alice street silos". This is an almost 3-acre plot of land with a multi-story commercial grain
silo that has a foot print of 8000 square feet. The structure is approximately 12 stories tall. This property has
been abandoned since around the year 2000. It consistently has been a harborage for vagrants, criminal
activities, illegal dumping and health/nuisance violations.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 930 - Item 12 CE Alice St Silo Demo					
∃Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup			0.00	1,530,000.00
Expenses Total				0.00	1,530,000.00

Department: 023 - Code Compliance Dept Rollup Change Request: AUTO - 925 - Item 7 ACC Field Ops Team

Department Rank: 013

Description:

• Call response times and calls for service continue to increase, about 125% in the last 5 years.

Justification:

• Add (1) Code Compliance Supervisor, (1) Sr Code Compliance Officer and (8) Animal Control Officers.

What problem, inefficiency or opportunity does this decision package address?

• As call volumes have increased approximately 125% in the last 5 years, as have call response times.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 925 - Item 7 ACC Field Ops Team					
∃ Expenses					
■ 10100 - General Fund	□ 023 - Code Compliance Dept Rollup	■ Add Position	10	0.00	545,956.00
10100 - General Fund	023 - Code Compliance Dept Rollup	⊟		662,000.00	1,097,253.00
Expenses Total				662,000.00	1,643,209.00

Department: 024 - Culture & Tourism Dept Rollup

Change Request: AUTO - 1059 - Completion of Assignment Incentive at Will Rogers

Department Rank: 001

Description:

• Will Rogers is transitioning to Third Party Management & there is a desire to retain skilled staff.

Justification:

The Incentive is to retain qualified employees at WRMC until the official transition date to TPM

What problem, inefficiency or opportunity does this decision package address?

• The Completion of Assignment Incentive is offered by the Public Events Department to enhance the retention of highly qualified employees in hard-to-fill and high turnover positions by providing employees with a financial incentive to maintain employment with the City of Fort Worth until the official transition date to the Third-Party Management (TPM) company. The decision to offer the Completion of Assignment Incentive is a determination that is made by both the Public Events Department and with the approval of Human Resources that is based on an organizational need, specific case justification, and budgetary limitations. Will Rogers still has a full calendar of events. This ensures staff to service them.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1059 - Completion of Assignment Incentive at Will Rogers					
□ Expenses					
■ 20101 - Culture & Tourism	■ 024 - Culture & Tourism Dept Rollup	=		0.00	0.00
Expenses Total				0.00	0.00

Department: 024 - Culture & Tourism Dept Rollup

Change Request: AUTO - 1061 - Conversion of Part Time Overages to Permanent

Department Rank: 002

Description:

• Public Event Attendant positions are hard to fill and retain. This will give PED flexibility.

Justification:

Creating Part time PEA positions will enhance the recruitment efforts and aid in our event servicing

What problem, inefficiency or opportunity does this decision package address?

• The Part-Time Public Event Attendant Program is offered by the Public Events Department to enhance the recruitment efforts for this highly challenging position to fill. This position is the front line of our event operations. This is a hard-to-fill and high turnover position. By providing employees and opportunity to work part-time, it will aid in the continued servicing of our events and allow the successful operations until the official transition date to the Third-Party Management (TPM) company. The decision to offer the Part-Time positions is a determination that is made by both the Public Events Department and with the approval of Human Resources that is based on an organizational need, specific case justification, and budgetary limitations.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1061 - Conversion of Part Time Overages to Permanent					
∃Expenses					
■ 20101 - Culture & Tourism	□ 024 - Culture & Tourism Dept Rollup	■ Overage to Approved	20	0.00	377,660.00
20101 - Culture & Tourism	024 - Culture & Tourism Dept Rollup	8		0.00	(377,400.00)
Expenses Total				0.00	260.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 824 - GF - Equipment Replacement Plan

Department Rank: 001

Description:

• Insufficient ongoing funding for standard equipment to be replaced at the end of it's useful life.

Justification:

Insufficient ongoing funding for standard equipment to be replaced at the end of it's useful life.

What problem, inefficiency or opportunity does this decision package address?

Officers throughout the department employ a variety of standard issue equipment and devices that don't meet
the definition of capital assets but are necessary for the efficient and safe delivery of daily duties in the various
programs. PD is developing & implementing an Equipment Replacement Plan for equipment with a value over
\$500 and a 3 yr usable life. This DP will help to fund replacement equipment for Traffic Enforcement speed
assessment devices and pole cameras for DRU, as well as carbines for qualified personnel and establish a budget
for the replacement of equipment for authorized strength of 1,883.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 824 - GF - Equipment Replacement Plan					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	⊡(blank)	(blank)	0.00	223,549.00
Expenses Total				0.00	223,549.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 884 - CCPD - FY25 Recruit Training Classes

Department Rank: 001

Description:

• Additional police trainee and lateral-entry officer (LEO) classes needed to address attrition

Justification:

• Funding for FY25 PD trainee and LEO classes

What problem, inefficiency or opportunity does this decision package address?

• Vacancies in sworn positions continue to impact the level of service provided to citizens

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 884 - CCPD - FY25 Recruit Training Classes					
■ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	7,832,325.00
Revenues Total				0.00	7,832,325.00
□ Expenses					
■ 26001 - Crime Control & Prev Distr	■ 035 - Police Department Rollup	■ Add Position	50	0.00	3,790,332.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup			0.00	4,041,993.00
Expenses Total				0.00	7,832,325.00

Department: 035 - Police Department Rollup Change Request: AUTO - 1062 - GF - TruNarc and Zoll

Department Rank: 002

Description:

Drug & cardiac machines are out of warranty and/or service require new equipment for safety and serv

Justification:

Purchase of 2 Tru Narc and 5 Zoll X-Series cardiac monitors to provide service and safety to citizen

What problem, inefficiency or opportunity does this decision package address?

• Equipment required to fully and safely provide service to the citizens of the City. The 5 Zoll Monitors will be utilize by the Tactical Medic Unit (TMU)routinely run calls in patrol, warrant services, as well as general employee health complaints where a ZOLL monitor is necessary as an assessment tool prior to correct treatment. As it stands now without a monitor, if a TMU Paramedic assesses a patient and through the assessment the TMU Paramedic determined that further diagnostic measures are needed, we have to simply call Medstar and wait for them to bring a monitor. Recently due there has been an uptick in Fentanyl in the City the2 Tru Narc machines will be used by Narcotics and other Officers provides a non-contact manner in officers can sample a suspected substance utilizing a Tru Narc device, such as Fentanyl, it will reduce exposure that could result in seriously bodily injury or death. Officers can test the substance in the field yielding immediate results what type substance.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1062 - GF - TruNarc and Zoll					
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	E		317,205.00	317,205.00
Expenses Total				317,205.00	317,205.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 747 - CCPD - West 5th Lease and Utilities

Department Rank: 002

Description:

Continuation of Units to operate from 2929 W 5th is dependent upon funding for lease and utilities

Justification:

Addition of funds for lease and utilities on 2929 W 5th St will allow PD Units to continue operating

What problem, inefficiency or opportunity does this decision package address?

• In late FY2023, the West 7th Patrol Team, a multipurpose unit that serves in both a Bike and Patrol Unit capacity, was located on 308 Arthur Street, with lease expiring September 2023. Due to the vacate date being moved 6-months earlier (Dec 2022) the Unit relocated to its current location at 2929 West 5th street. The prior location was a no-cost lease and the department is now seeking funds to budget for lease and utilities for this new lease location.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 747 - CCPD - West 5th Lease and Utilities					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	263,056.00
Revenues Total				0.00	263,056.00
∃Expenses					
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	263,056.00
Expenses Total				0.00	263,056.00

Department: 035 - Police Department Rollup Change Request: AUTO - 799 - CCPD - Grants Match

Department Rank: 003

Description:

• Due to policy change, Asset Forfeiture cannot be used for Grant Match.

Justification:

Requesting grant match through CCPD for VOCA and TxDot Safety Grants.

What problem, inefficiency or opportunity does this decision package address?

• The Victims of Crime Act (VOCA) grant is to provide services and assistance directly to victims of crime to speed their recovery and aid them through the criminal justice program. This grant pays for two Victim Assistance Coordinators who work with victims of violent crimes to help reduce trauma and protect the rights of the victims. Violent crime is a priority for the department and this grant helps aid in helping victims. The Texas Department of Transportation has highlighted the I-35 corridor in Fort Worth to have critical amounts of Driving While Intoxicated, Occupant Protection, Speed, Intersection Traffic Controls, and traffic violations. The TXDOT grant will pay for the overtime hours of the police officers participating in the program to provide enhanced enforcement and education.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 799 - CCPD - Grants Match					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□035 - Police Department Rollup	8		0.00	165,923.00
Revenues Total				0.00	165,923.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	■035 - Police Department Rollup	■ FTE Increase	1	0.00	30,000.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	■		0.00	135,923.00
Expenses Total				0.00	165,923.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 803 - GF - Add (1) Criminal Analyst - Fusion

Department Rank: 003

Description:

• Current Intel Analyst in the Fusion Center-final months of UASI Grant funding w/ no future funding.

Justification:

• Permanently fund this Intelligence Analyst position through General Funds or CCPD.

What problem, inefficiency or opportunity does this decision package address?

Recent changes in UASI grant funding allocations have resulted in the loss of funding for one of the Intelligence
Analyst positions (position 10002508). This position is currently occupied by Intel Analyst Richard Stella. Stella
came to our department on October 24, 2022, and was hired specifically as an Intelligence Analyst. His position
has been continuously funded through grant funding since being hired. Grant funding is not available in 2025
and will run out January 1, 2025.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 803 - GF - Add (1) Criminal Analyst - Fusion					
∃ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■Overage to Approved	1	0.00	97,908.00
10100 - General Fund	035 - Police Department Rollup	8		0.00	37,448.00
Expenses Total				0.00	135,356.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 726 - GF - Position Fund Adjustments

Department Rank: 004

Description:

• Two Positions are accounted for in Funds that need to be corrected due to FY25 position assignments

Justification:

Update funding information on position to accurately budget and count position in the General Fund

What problem, inefficiency or opportunity does this decision package address?

• Two Position are accounted for in the General Fund (1) and Grants Fund (1) and requires correction to the Fund. In FY25, one position will not be grant-funded and will be assigned to a Unit in the General Fund. The second position was on-loan and is assigned to the School Resource Officer Unit in the CCPD fund. These changes will accurately reflect the position budgets and authorized counts at the fund-level.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 726 - GF - Position Fund Adjustments					
□Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■		0.00	172,268.00
Revenues Total				0.00	172,268.00
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Transfer Position	0	0.00	(50,383.00)
10100 - General Fund	035 - Police Department Rollup	■		0.00	(26,335.00)
■ 21001 - Grants Operating Federal	□ 035 - Police Department Rollup	■ Transfer Position	-1	0.00	(67,463.00)
21001 - Grants Operating Federal	035 - Police Department Rollup	■		0.00	(28,087.00)
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Transfer Position	1	0.00	117,846.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	⊟		0.00	54,422.00
Expenses Total				0.00	0.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 756 - CCPD - MedStar EMS Services

Department Rank: 004

Description:

MedStar reimbursement for costs associated with EMS services provided to inviduals in police custody

Justification:

Per M&C 24-0437, the City is will reimburse MedStar for medical services to city jail.

What problem, inefficiency or opportunity does this decision package address?

• Detainees are taken to the City holding facility at 350 West Belknap & held until a Magistrate determines whether probable cause exists. If probable cause for the arrest is found, then the arrested individual is transferred to the Tarrant County Sherriff's Department's custody. Once the arrested individual is in the custody of the County, the person's care becomes the County's responsibility. The City is responsible for care while in City custody. When arrestees experience a medical emergency, 911 is called & MedStar is dispatched to handle the incident. When an arrested individual complains of a medical condition necessitating the activation of EMS for treatment and transport to the hospital before being released from FWPD custody MedStar is activated to provide medical care and/or transportation. This happened about 508 times in FY23. MedStar bills the individual's insurance provider. If the individual does not have insurance, the balance is written off as uncollectable.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 756 - CCPD - MedStar EMS Services					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	■035 - Police Department Rollup	8		0.00	250,000.00
Revenues Total				0.00	250,000.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	250,000.00
Expenses Total				0.00	250,000.00

Department: 035 - Police Department Rollup Change Request: AUTO - 1064 - GF - Other Contractuals

Department Rank: 005

Description:

• Increases to contracts and subscription fees require additional funds

Justification:

• Several operations impacted by contracts and subscription fees have increased rates in FY25

What problem, inefficiency or opportunity does this decision package address?

• Increases in contract and subscription fees and increase in utilization of services by 3rd-party

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1064 - GF - Other Contractuals					
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	E		0.00	394,785.00
Expenses Total				0.00	394,785.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 1065 - CCPD-Annual Funding for Totaled Vehicle

Department Rank: 005

Description:

• Multiple vehicles are damaged each year resulting in the loses of resources.

Justification:

• Add capital funding to replace vehicles that are wrecked/totaled each year.

What problem, inefficiency or opportunity does this decision package address?

 Over the last 5 years, PD has had an average of 29 vehicles per year removed from service due to accidents, both fault and no fault.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1065 - CCPD-Annual Funding for Totaled Vehicle					
□Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	▣		0.00	2,252,780.00
Revenues Total				0.00	2,252,780.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	Ε		2,252,780.00	2,252,780.00
Expenses Total				2,252,780.00	2,252,780.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 1036 - CCPD - City Hall & Central Patrol

Department Rank: 006

Description:

• Relocation of several Police Units to centralized location

Justification:

• Relocation of several Police Units to centralized location

What problem, inefficiency or opportunity does this decision package address?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1036 - CCPD - City Hall & Central Patrol					
□ Revenues					
■ 26001 - Crime Control & Prev Distr	■ 035 - Police Department Rollup	8		0.00	34,580,413.00
Revenues Total				0.00	34,580,413.00
□ Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■		34,580,413.00	34,580,413.00
Expenses Total				34,580,413.00	34,580,413.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 722 - GF - Add (6) PD Officer (1) Sergeant COPS Hiring

Department Rank: 006

Description:

• Federal funding for sworn positions through the COPS Hiring Grant is only partial

Justification:

Acceptance of the COPs Hiring Grant requires an increase in authorized strength

What problem, inefficiency or opportunity does this decision package address?

• The Department is experiencing shortages across all units, including our community partnership command and recruitment. It is important that the Department keep the community informed of its plans and share what PD is doing to combat violent crimes in Fort Worth (FWPD 2023). Past incidents have created tense relationships between PD and the community, resulting in a loss of trust. The department's goal is to re-establish trust and diversely recruit from the community.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 722 - GF - Add (6) PD Officer (1) Sergeant COPS Hiring					
□ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	364,650.00
Revenues Total				0.00	364,650.00
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Overage to Approved	7	0.00	53,094.00
10100 - General Fund	035 - Police Department Rollup	8		0.00	29,149.00
■ 21001 - Grants Operating Federal	□ 035 - Police Department Rollup	■ Overage to Approved	0	0.00	477,861.00
21001 - Grants Operating Federal	035 - Police Department Rollup	■		0.00	200,234.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	⊜		364,650.00	364,650.00
Expenses Total				364,650.00	1,124,988.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 746 - GF - Add (1) Sr. Management Analyst - Finance

Department Rank: 007

Description:

One manager unable to manage 3 growing teams and conduct/lead financial analysis/compliance

Justification:

Add 1 AP, due to increase reqs from FMS Grants & 10x increase CCPD Partner funding-focus of Council

What problem, inefficiency or opportunity does this decision package address?

• The Department is unable to conduct dedicated research on financial related policy/practice. It has increasingly become a collateral duty. This is demonstrated in capital/capital-related areas (i.e. fleet, equipment, etc.), contracts, and overtime. There is need to do research, develop data resources for financial reporting, identify efficiencies to support changes (ex. take-home policy, fleet maintenance, etc.), standardization (ex. contracts, cost savings, etc.), data tracking (ex. capital & equipment replacement, planning, etc.). This is part of the Department's Strategic Plan.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 746 - GF - Add (1) Sr. Management Analyst - Finance					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	97,908.00
10100 - General Fund	035 - Police Department Rollup	■		0.00	40,058.00
Expenses Total				0.00	137,966.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 778 - CCPD - Add (1) Sergeant - Wellness

Department Rank: 007

Description:

• The Wellness Unit does not have a supervisor position, currently performed by the Oper Cmd Admin Sgt

Justification:

• Add AP-will positively affect the unit's success-Sgt will focus unit, employees & service developmnt

What problem, inefficiency or opportunity does this decision package address?

This addresses the current lack of a supervisor position for the newly created Wellness Unit, highlights the
inefficiencies associated with divided time and attention to the unit due to utilizing a supervisor from another
assignment to perform supervisory duties for multiple units, and provides an opportunity to provide a dedicated
supervisor position so that they can be focused on developing the unit and providing resources to the
employees.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 778 - CCPD - Add (1) Sergeant - Wellness					
□ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■		0.00	193,212.00
Revenues Total				0.00	193,212.00
□ Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Add Position	1	0.00	107,103.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup			41,000.00	86,109.00
Expenses Total				41,000.00	193,212.00

Department: 035 - Police Department Rollup Change Request: AUTO - 1066 - CCPD - Ballistic glass

Department Rank: 008

Description:

• The safety of sworn personnel continues to be at risk

Justification:

• The installation of ballistic glass to police vehicles enhances protection of officers

What problem, inefficiency or opportunity does this decision package address?

• The side and windshield glass on patrol vehicles is not bullet proof and does not provide the necessary protection.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1066 - CCPD - Ballistic glass					
∃ Revenues					
■ 26001 - Crime Control & Prev Distr	□035 - Police Department Rollup	E		0.00	1,063,068.00
Revenues Total				0.00	1,063,068.00
□ Expenses					
■ 26001 - Crime Control & Prev Distr	□035 - Police Department Rollup	E		1,063,068.00	1,063,068.00
Expenses Total				1,063,068.00	1,063,068.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 801 - GF-Admin Tech PT to FT - Employment Services

Department Rank: 008

Description:

• Department has 2,471 auth positions that are increasing- resp maintaining personnel files & movement

Justification:

• Change PT to FT-change Office Asst to an Admin Tech will increase productivity and reduce resp time.

What problem, inefficiency or opportunity does this decision package address?

• Employment Services currently has 2,471 authorized positions. The department is responsible for maintaining the timely movement of personnel, maintaining personnel files, and providing service to internal and external customers. Our workload is constant, and demands are high, but they can change with little notice. In addition, the number of positions within the Police Department is expected to increase in the future. Delays in response time to both internal and external customers and workload processing.

Change Request		Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 801 - GF-Adr	nin Tech PT to FT - Employment Services					
□ Expenses						
■ 10100 - General	Fund	■ 035 - Police Department Rollup	■ Reclassify	0	0.00	33,814.00
10100 - General	Fund	035 - Police Department Rollup	■		0.00	24,549.00
Expenses Total					0.00	58,363.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 784 - GF - Add (1) Purchasing Assistant

Department Rank: 009

Description:

• AP will serve as bureau support-dept bid rep-proces & review POs-research POs-compile info & report

Justification:

Add 1 AP allows PD-to be more proactive in purchasing practices, city policies and best practices

What problem, inefficiency or opportunity does this decision package address?

• All purchases in the Police are routed through the centralized PD Purchasing. PD is experiencing increasing volume & complexity in purchasing. In 2023 2,500 reqs were processed, in 2024 PD created 1,530 in the first 6 mos. Some functions such as receiving and P-card are decentralized in Police, however the requestor roles are centralized within the Fiscal command. This AP will serve as bureau support, department bid rep, process & review POs, research POs, compile information & reports, and work with Field staff. Adding staff adds functionality, and this will allow us to process purchase authorizations within 3 days of receipt, process P.O.s timely to avoid Non-PO vouchers and after the fact purchases, monitor open POs for timely product delivery/services. It will allow staff to become involved earlier in the purchasing process. This will also assist in the getting invoices paid timely.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 784 - GF - Add (1) Purchasing Assistant					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	61,668.00
10100 - General Fund	035 - Police Department Rollup	8		0.00	29,852.00
Expenses Total				0.00	91,520.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 831 - CCPD Equity Adjustments Ex

Department Rank: 009

Description:

• Newer employees hired at a higher rate then tenured employees.

Justification:

• Increase tenured employees to a higher rate based on experience and time.

What problem, inefficiency or opportunity does this decision package address?

The Code Blue – Citizens On Patrol (COP) program consists of six coordinators (OA-Office Assistants) assigned to each patrol division. These coordinators work with COP volunteer neighborhood patrollers. The Code Blue program hired two new COP divisional coordinators to staff the North and Northwest divisions. These COP coordinator positions are part-time (29 hours per week) and are classified by the city as Office Assistants.
 Currently, two newest employees hired into an Office Assistant vacancy within the City of Fort Worth were hired at a higher rate than the existing tenured coordinators.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 831 - CCPD Equity Adjustments Ex					
∃ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	36,746.00
Revenues Total				0.00	36,746.00
∃ Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Reclassify	0	0.00	28,673.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	⊟		0.00	8,073.00
Expenses Total				0.00	36,746.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 763 - CCPD - PT to FT Admin Assistant

Department Rank: 010

Description:

Inability to meet Council expectations, increasing work volume, affecting accuracy and quality, resp.

Justification:

Increase FTE-would increase responsiveness to external stakeholders-increase quality and efficiency

What problem, inefficiency or opportunity does this decision package address?

Increasing the PT Admin to FTE would increase our responsiveness to external stakeholders such as community
partners and agencies interested in applying to our RFP. Our compliance processes would also improve as
becoming Full Time would allow this role to take on more administrative tasks, freeing the CCPD Manager and
Contract Compliance Specialist to focus on program quality and compliance.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 763 - CCPD - PT to FT Admin Assistant					
■ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	47,060.00
Revenues Total				0.00	47,060.00
□ Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ FTE Decrease	0	0.00	30,808.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	■ FTE Increase	0	0.00	30,808.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	⊟		0.00	16,252.00
Expenses Total				0.00	77,868.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 776 - GF - Add (1) Administrative Assistant- MRU Lead

Department Rank: 010

Description:

• Increase risk of failing to meet Federal FMLA, ADA, Texas WC, & legal requirements due to volume.

Justification:

• Added AP will provide mgmt of programs and ensure service demands are met per law-audits-leadership

What problem, inefficiency or opportunity does this decision package address?

• Expanding the Medical Records Unit (MRU) will enable them to take on more services, additional programs as well as meet the demands and reporting requirements. It will allow for program improvement, lower the risk with failing to meet employer requirements, and have faster processing times for customers. City partners (Payroll and HR) will also receive information faster. PD payroll should see reduction in payroll corrections when it comes to Workers compensation's claims; as the information will be processed in real time.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 776 - GF - Add (1) Administrative Assistant - MRU Lead					
☐ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■Add Position	1	0.00	57,249.00
10100 - General Fund	035 - Police Department Rollup	⊟		0.00	29,785.00
Expenses Total				0.00	87,034.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 750 - GF - Add (1) Management Analyst I - Fleet

Department Rank: 011

Description:

• Admin maintains over 2160 pieces of equp, gas cards, registration, toll tags, budget, repl schedule.

Justification:

Add Analyst to develop data and perform analysis on maintenance, replacement schedules

What problem, inefficiency or opportunity does this decision package address?

• Fleet manages over 2160 pieces of equipment per year depending on the replacement schedule in a given year. Fleet is in desperate need of administrative staff to help take on the new tasks that are being requested of Fleet. The workload has led to minor issues such as current registration stickers being delayed or in some cases not replaced in a timely manner. The replacement scheduled currently being developed by PD Finance and PD IT will potentially require a full-time employee to ensure that accurate data is being entered and processed. The Property Management Division is requiring more and more documentation from PD Fleet that currently ties up Fleet personnel from accomplishing their assigned duties. Fleet does not currently have a receiver to process all of the equipment delivered to Fleet on a daily basis.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 750 - GF - Add (1) Management Analyst I - Fleet					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	68,599.00
10100 - General Fund	035 - Police Department Rollup	⊟		0.00	31,285.00
Expenses Total				0.00	99,884.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 760 - CCPD - Add (2) Officers Position - NPOs - North

Department Rank: 011

Description:

• 10 NPO-12 Beats-no longer viable for 1 off handling 2 beats-reduced community safety and interaction

Justification:

Add 2 AP to dedicate to the 2 beats allowing community safety, relationships, and interactions

What problem, inefficiency or opportunity does this decision package address?

• The decision to fund the two additional NPO positions immediately addresses the long-time shortage of NPO positions in North Division. North Division has been short two NPO's for some time and two NPOS have been taking care of two separate beats. By having the proper number of NPO's there will increase in the efficiency of each officer in the Division. Each NPO will have the ability to increase their focus on their individual beat and the needs of that beat. This decision will also provide two additional officers to supplement patrol during times of high call loads. When not dealing with NPO issues they are highly focused on helping the backbone of the department which is patrol. They work hand in hand with patrol and assist in any way possible.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 760 - CCPD - Add (2) Officers Position - NPOs - North					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	E		0.00	409,001.00
Revenues Total				0.00	409,001.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Add Position	2	0.00	141,284.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	€		201,300.00	267,717.00
Expenses Total				201,300.00	409,001.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 780 - CCPD - Add (2) Officers - NW - Bikes Stockyards

Department Rank: 012

Description:

A growing need to enhance police services within the Fort Worth Stockyards area.

Justification:

The Stockyards now exceeds 10 million annual visitors, making it the most visited venue in Texas.

What problem, inefficiency or opportunity does this decision package address?

• The re-development and expansion of the Stockyards, with its increased tourism and commercial activities, necessitates a dedicated bicycle patrol team to 1) Enhance Police Presence, the team aims to provide preventative patrols to reduce call response times and minimize crime disruptions, promoting safety for visitors, residents, and businesses in the Stockyards area. 2) Tourism Growth: The Stockyards are vital to the city's image and economy, attracting over 10 million visitors annually. Establishing a bicycle patrol team is expected to stimulate further tourism and community involvement, supporting business growth and crime prevention initiatives. 3) Community Policing: The package emphasizes building trust and legitimacy with local businesses and residents, fostering cooperation and participation in crime prevention efforts, and ensuring equitable police services across all commercial venues.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 780 - CCPD - Add (2) Officers - NW - Bikes Stockyards					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	413,418.00
Revenues Total				0.00	413,418.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Add Position	2	0.00	141,284.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	₿		201,300.00	272,134.00
Expenses Total				201,300.00	413,418.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 782 - GF - Add (1) Admin Tech, Reclass Quartermaster

Department Rank: 012

Description:

• Standardization and replacement of uniforms in a timely manner.

Justification:

• Quartermaster will centralize purchasing/receiving/issuing/exchanging/tracking of standard uniforms

What problem, inefficiency or opportunity does this decision package address?

• The implementation of the QM system is a shared interest among sworn personnel due to its proven success within other cities Police Departments and Military. Having a centralized location will save sworn personnel time when needing replacement issue of standard uniforms and support equipment.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 782 - GF - Add (1) Admin Tech, Reclass Quartermaster					
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	3	0.00	174,343.00
10100 - General Fund	035 - Police Department Rollup	■ Delete Position	-1	0.00	174,343.00
10100 - General Fund	035 - Police Department Rollup	€		0.00	792,200.00
Expenses Total				0.00	1,140,886.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 781 - CCPD - Add (2) Officers - Central - Magnolia

Department Rank: 013

Description:

• Need for dedicated presence in near southside/south main/magnolia entertainment/hospital district.

Justification:

• At least two (2) bike officers in the area to patrol during high activity hours.

What problem, inefficiency or opportunity does this decision package address?

Recent increase in calls for service and crime related to the transient/unhoused population in the area. As this
area continues to grow like overall Fort Worth the efficiency of a bike team will allow a better evaluation of the
service area including expansion into the hospital district, clinics, physician offices, businesses and multi-family
residences. A dedicated bike team would help to enhance public safety by providing a constant police presence
rather than the traditional reactive presence of a typical patrol unit alleviating them to respond to other beats,
districts or divisions.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 781 - CCPD - Add (2) Officers - Central - Magnolia					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	413,418.00
Revenues Total				0.00	413,418.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Add Position	2	0.00	141,284.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	⊜		201,300.00	272,134.00
Expenses Total				201,300.00	413,418.00

Department: 035 - Police Department Rollup Change Request: AUTO - 829 - GF - RTCC Regionalization

Department Rank: 013

Description:

• Boundaries-lack of consolidated search capabilities limit ability to detect & apprehend criminals.

Justification:

• Combining technological assets through partnerships with other agencies in our area.

What problem, inefficiency or opportunity does this decision package address?

• This decision package is being sought to support the build out and supporting technologies for a regionalized RTCC. Our department currently has a very good working relationship with numerous federal, state and local partners; however, we are not sharing intel and information in real time. This has prevented our agency, and those around us, from taking full advantage of, and advancing our use(s) of technology in policing. Unfortunately, we are currently counting on emails, phone calls, monthly meetings, etc. Partnering in a regional RTCC will allow for face to face, real time, collaboration with all partnering agencies. Furthermore, regionalizing the RTCC would give all of us a much more robust data set to research, by integrating data from all of the agencies involved.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 829 - GF - RTCC Regionalization					
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■		5,490,000.00	5,512,750.00
Expenses Total				5,490,000.00	5,512,750.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 779 - CCPD - Add (1) Sergeant - SRU

Department Rank: 014

Description:

• Lack of supervision based on number of Off/Det, five teams of 2 Det & 74 officers & area supervised.

Justification:

Adding AP to increase supervision and support to the schools and officers in schools.

What problem, inefficiency or opportunity does this decision package address?

There are 83 elementary schools in the Fort Worth Independent School District, and we are currently staffing
eleven of them. An additional sergeant is required, either immediately or for the forthcoming school year as
FWISD has requested three more officers for this upcoming year and will annually until all schools are
adequately covered.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 799 - CCPD - Grants Match					
■ Revenues					
■ 26001 - Crime Control & Prev Distr	□035 - Police Department Rollup			0.00	165,923.00
Revenues Total				0.00	165,923.00
■ Expenses					
■ 26001 - Crime Control & Prev Distr	■035 - Police Department Rollup	■ FTE Increase	1	0.00	30,000.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	₿		0.00	135,923.00
Expenses Total				0.00	165,923.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 796 - GF - Add (1) Employment Specialist

Department Rank: 014

Description:

• Significant service gap in Employment Ser Sec-adding AP will focus on employee perfor and org dev.

Justification:

Adding AP will assist - Compliance, Training, communication w/HR, develop prog, ensure timeliness

What problem, inefficiency or opportunity does this decision package address?

 Address a significant service gap in the Employment Services Section on staff performance and organizational development

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 796 - GF - Add (1) Employment Specialist					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	81,953.00
10100 - General Fund	035 - Police Department Rollup			0.00	36,741.00
Expenses Total				0.00	118,694.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 798 - GF - Add (1) Sergeant - SWAT

Department Rank: 015

Description:

• SWAT needs to expand in size in order to keep up with the growing workload of the city.

Justification:

Add AP-allow for personnel to be off call-facilitate training-provide added supervisory oversite

What problem, inefficiency or opportunity does this decision package address?

• Inadequate staffing level necessary to maintain workload expectations while allowing personnel to be off-call from emergency callback responsibility. Members are rarely able to take discretionary time off due to an increase in support roles throughout the city. Minimal time off call increases risk of physical injury & illness, & creates mental stress that affects personal and professional relationships. The tempo of SWAT related calls for support means that personnel can't freely use their time off to disconnect from the rigors of law enforcement as they are on-call to respond to emergencies & violent crimes. SWAT is understaffed compared to other large cities of similar population size. Current workload requires SWAT personnel to be on 24hr emergency callback for a majority of the year, with approximately only 4 wks off call per yr. SWAT personnel have to respond to emergencies within 1hr, they cannot travel more than 30 min away from their house on a daily for approx 330days per yr

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 798 - GF - Add (1) Sergeant - SWAT					
□ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	▣		0.00	66,000.00
Revenues Total				0.00	66,000.00
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	107,103.00
10100 - General Fund	035 - Police Department Rollup	■		0.00	45,543.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		66,000.00	66,000.00
Expenses Total				66,000.00	218,646.00

Department: 035 - Police Department Rollup Change Request: AUTO - 827 - CCPD - (3) Officers - SRU

Department Rank: 015

Description:

• Increased school threats has resulted in heightened concerns about safety.

Justification:

Add three Aps to honor the request by the FWISD and provide additional support and coverage

What problem, inefficiency or opportunity does this decision package address?

The increase in school threats has resulted in heightened concerns about safety. It has forced our existing
officers to stretch their resources thin, impacting their ability to cover all schools and respond promptly to
incidents adequately. This situation compromises the efficiency and effectiveness of our daily operations and
undermines our schools' overall sense of security. Honor the request by the Fort Worth Independent School
District for three additional School Resource Officers.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 827 - CCPD - (3) Officers - SRU					
□ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	539,472.00
Revenues Total				0.00	539,472.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■ Add Position	3	0.00	158,944.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	■		301,950.00	380,528.00
Expenses Total				301,950.00	539,472.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 755 - GF- Add (1) Forensic Scientist III

Department Rank: 016

Description:

• (3)Examiners -all firearm cases-trying to prioritize 566 pending serv req based on court date or CPI

Justification:

Add AP is critical to police ops to ensure timely examination of evidence related to firearms crimes

What problem, inefficiency or opportunity does this decision package address?

• The Fort Worth Police Department Crime Laboratory cannot support the needs of the Homicide or Gun Violence Unit in a timely manner with confirmatory microscopic comparisons due to a lack of personnel resources within the unit. Currently, there are three (3) Firearms Examiners that process all firearm related cases for the city of Fort Worth and currently working in crisis mode to prioritize 566 pending service requests based on court date or CPI related casework. This decision package addresses the inability to assist the Gun Violence Unit in a timelier manner with comparison examinations. To our knowledge, the Gun Violence Unit has been outsourcing their rush cases to Plano PD who does not have the workload as Fort Worth PD Crime Laboratory. An additional firearms examiner could be assigned GVU casework prioritized as rushes and assist with homicide-related casework.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 755 - GF- Add (1) Forensic Scientist III					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	81,953.00
10100 - General Fund	035 - Police Department Rollup	8		0.00	35,614.00
Expenses Total				0.00	117,567.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 775 - CCPD Move (1) Lieutenant (1) Captain Community Pro

Department Rank: 016

Description:

• Positions were omitted from the FY24 exchange

Justification:

• Move 1 Police Lieutenant and 1 Police Captain to CCPD Community Alliance Admin Program

What problem, inefficiency or opportunity does this decision package address?

• PD has many APs funded by each of our operating funds which do work more appropriate to the other.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 775 - CCPD Move (1) Lieutenant (1) Captain Community Pro					
□ Expenses					
■ 10100 - General Fund	■ 035 - Police Department Rollup	■ Transfer Position	-2	0.00	(294,395.00)
10100 - General Fund	035 - Police Department Rollup	=		0.00	294,395.00
■ 26001 - Crime Control & Prev Distr	■ 035 - Police Department Rollup	■ Transfer Position	2	0.00	294,395.00
26001 - Crime Control & Prev Distr	035 - Police Department Rollup	■		0.00	(294,395.00)
Expenses Total				0.00	0.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 752 - GF - Add (1) Management Analyst II - CCPD Analyst

Department Rank: 017

Description:

• CCPD programs & funding to external depart(s) growth, dedicated staff is needed for overseeing/mgt.

Justification:

• Add dedicated staff to provide support to fund, coordinating, and management of activities for fund.

What problem, inefficiency or opportunity does this decision package address?

• In the last 5 years, the actual sales tax revenue upon which the fund is based, has increased from \$78.1M in FY19 to \$111.3M in FY23. The number of departments impacted positively by this funding has increased from 3 to 6 during the same time period and several programs including Community Based programming have expanded the funding scope. The department is reaching a point where it can no longer absorb the additional time and effort needed to oversee the fund completely.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 752 - GF - Add (1) Management Analyst II - CCPD Analyst					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	89,576.00
10100 - General Fund	035 - Police Department Rollup	⊟		0.00	40,254.00
Expenses Total				0.00	129,830.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 795 - GF - Add (1) Officer for W Div Crime Free Housing

Department Rank: 018

Description:

• Crime Free Mulit-Housing Ord, no assigned funded position-has been done by patrol as collateral.

Justification:

Add AP to address the requirements of Ordinance, provide consistency, and support to community

What problem, inefficiency or opportunity does this decision package address?

• The Crime Free Multi Housing position was created approximately 20 years ago (with an ordinance, Article IX – Division 4, established in support of the program approximately 10 years ago), it was unfunded and has consistently been either a collateral duty or a patrol position that was repurposed for this program; never a funded and supported program. As a result of these shortfalls, the program has been inconsistently managed and statistical reporting/tracking leaves much to be desired. To reduce crime and improve the quality of life while providing apartment complexes the tools to improve community safety through training and a lease addendum to facilitate evictions of criminal tenants could be achieved. The ordinance also consists of enforcement remedies for non-compliant apartment complexes through fines and lawsuits.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 795 - GF - Add (1) Officer for W Div Crime Free Housing					
□Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup			0.00	100,650.00
Revenues Total				0.00	100,650.00
□Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	70,642.00
10100 - General Fund	035 - Police Department Rollup			0.00	40,259.00
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup			100,650.00	100,650.00
Expenses Total				100,650.00	211,551.00

Department: 035 - Police Department Rollup Change Request: AUTO - 1028 - GF - O&M Costs

Department Rank: 019

Description:

• Target budget for department did not include vacancy savings and inflated bottom line budget

Justification:

• At the request of FWLab, departments were asked to resubmit budgets at the "budget category" level

What problem, inefficiency or opportunity does this decision package address?

Reductions at the O&M budget category level were requested by FWLab upon realization that vacancy savings
were omitted from the target budget. Departments were asked to resubmit a budget at the "budget category
level", which requires the department to submit a flat budget of current FY adopted plus Prior Year
Commitments. This decision package requests funding to accounts that impact department operations

Cha	ange Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
	AUTO - 1028 - GF - O&M Costs					
6	Expenses					
	■ 10100 - General Fund	□ 035 - Police Department Rollup	8		0.00	832,935.00
E	xpenses Total				0.00	832,935.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 754 - GF - Add (1) Admin Tech - MRU

Department Rank: 020

Description:

• Increase risk of failing to meet Federal FMLA, ADA, Texas WC, & legal requirements due to volume.

Justification:

• Added AP will provide faster output, meet the employer req for processing (per law), and accuracy.

What problem, inefficiency or opportunity does this decision package address?

MRU expanding will enable them to take on more services, additional programs, meet the demands, reporting
requirements. Will allow for program improvement. lower the risk with failing to meet employer requirements.
faster processing times for customers. City partners (Payroll and HR) will also receive information faster. PD
payroll should see reduction in payroll corrections when it comes to Workers compensation's claims as the
information will be processed in real time.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 754 - GF - Add (1) Admin Tech - MRU					
□ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	Add Position	1	0.00	53,147.00
10100 - General Fund	035 - Police Department Rollup	Ε		0.00	28,630.00
Expenses Total				0.00	81,777.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 794 - GF - Add (1) Sr. Facilities Planner

Department Rank: 021

Description:

• Approx 25-30 facility proj yr- not a position dedicated solely to facility project management tasks

Justification:

• Adding AP- liaison to the PMD- implement facility projects and create a log/database, reduce delays

What problem, inefficiency or opportunity does this decision package address?

• There is not currently a position dedicated to existing approved facility projects or documenting and identifying facility needs. The expectation is this position will not only work on specific facility projects but also monitor and be a liaison for technology- and equipment-related features in facilities including security issues, motorized gates, card readers, generators, etc. This position will be a liaison with the multiple vendors associated with facility needs.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 794 - GF - Add (1) Sr. Facilities Planner					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	97,908.00
10100 - General Fund	035 - Police Department Rollup	E		0.00	43,117.00
Expenses Total				0.00	141,025.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 757 - GF - Add (1) Detectives to Gun Violence

Department Rank: 022

Description:

• Escalating shootings increased the # of calls out, causes stretch staff and reduced public safety.

Justification:

Solution is to add additional detective to respond to call outs for the escalating shootings.

What problem, inefficiency or opportunity does this decision package address?

This issue addresses violent personal crimes directly and relates to all shootings in Fort Worth. Additional
detectives will increase clearance rates for these types of cases and reduce violent crime in the city. Last year
the clearance rate was 78 percent. To maintain this rate will require additional staff. Staff is continuously
trained then they transfer out of the unit due to the overwhelming call-out schedule. Case loads continue to rise
as well

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
= AUTO - 757 - GF - Add (1) Detectives to Gun Violence					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■		0.00	41,000.00
Revenues Total				0.00	41,000.00
⊟Expenses					
■ 10100 - General Fund	■ 035 - Police Department Rollup	■ Add Position	1	0.00	94,772.00
10100 - General Fund	035 - Police Department Rollup	■		0.00	40,748.00
■ 26001 - Crime Control & Prev Distr	■ 035 - Police Department Rollup	8		41,000.00	41,000.00
Expenses Total				41,000.00	176,520.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 753 - GF- Add (2) Crime Analyst - Crime Stoppers

Department Rank: 023

Description:

• Department has positions that can be civilianized and free up sworn resources

Justification:

• Civilianize Crime Stopper Coordinators. Utilize the 2 sworn within RTCC and Fusion Center.

What problem, inefficiency or opportunity does this decision package address?

• The 2023 Police Staffing Study recommended the civilianization of 2 sworn positions in the Crime Stoppers program. Sworn personnel are currently utilized in these positions. While this has not proven to be inefficient, quite the opposite, it is a task that could be completed by civilian personnel allowing the sworn personnel to fill positions in the department that require a sworn officer.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 753 - GF- Add (2) Crime Analyst - Crime Stoppers					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	2	0.00	137,198.00
10100 - General Fund	035 - Police Department Rollup	8		0.00	64,070.00
Expenses Total				0.00	201,268.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 783 - GF - Add (2) Corporal / Detectives for Narcotics

Department Rank: 024

Description:

Number of fentanyl cases/ODs have reached epidemic proportions, additional staff req meet epidemic

Justification:

Add AP to Narcotics to respond to the rise in fentanyl cases and address community expec & concerns.

What problem, inefficiency or opportunity does this decision package address?

• The latest legislative update included a fentanyl murder law to give law enforcement the ability to charge fentanyl dealers with murder when they deal fentanyl to a person who dies from it. The new law went into effect September 1, 2023. The Narcotics section has created a team that is responsible for responding to fentanyl overdoses. The community expects a response to the fentanyl epidemic from the police. The team needs two detectives to file cases and assist with the day to day case load. Fentanyl has changed the game for law enforcement across the country because people are dying from overdoses in greater numbers than ever before. The number of fatal fentanyl overdoses has reached epidemic proportions. The fentanyl OD response team consists of 4 officers and 1 Sergeant. The fentanyl team Officers do not have access to file cases through techshare and are expected to file murder cases on dealers.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 783 - GF - Add (2) Corporal / Detectives for Narcotics					
⊟Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■		0.00	82,000.00
Revenues Total				0.00	82,000.00
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	2	0.00	189,544.00
10100 - General Fund	035 - Police Department Rollup	=		0.00	80,564.00
26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup			82,000.00	82,000.00
Expenses Total				82,000.00	352,108.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 744 - GF - Add (1) officers and (1) Corporal - Fugitive

Department Rank: 025

Description:

• No change in unit size since 2007, warrants have doubled, divisions have increased from 4 to 6.

Justification:

• Added AP will allow coverage to all Div - work violent crime warrants, taking offenders off streets

What problem, inefficiency or opportunity does this decision package address?

• The lack of a corporal and inadequate officer staffing to effectively and efficiently apprehend the increased number of violent crime warrants. Currently, if the sergeant takes off, there is not a supervisor since there is no corporal. This creates a liability issue for the department. In fact, the entire unit was shut down for a week when the sergeant was involved in a shooting in 2022 because there was no supervisor. This issue would not have occurred had the unit had a corporal.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
= AUTO - 744 - GF - Add (1) officers and (1) Corporal - Fugitive					
∃Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup			0.00	122,000.00
Revenues Total				0.00	122,000.00
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	2	0.00	165,414.00
10100 - General Fund	035 - Police Department Rollup	■		0.00	75,926.00
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	■		122,000.00	122,000.00
Expenses Total				122,000.00	363,340.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 765 - GF - Add (1) Officer - Homeland

Department Rank: 026

Description:

• Sufficient staff to address threats & risks that continue to increase with today's political climate

Justification:

Add AP-increase the effectiveness and coverage of unit to address threats, risk, and investigations

What problem, inefficiency or opportunity does this decision package address?

• The Homeland Security Unit currently has a range of responsibilities such as threat and risk assessments, follow-up investigations regarding terrorist threats or threats against police officers, plain clothes assignments at special events, mass gatherings, or protests, as well as assisting with dignitary protection for public and political visitors to Fort Worth. The limited staff within the Homeland Security Unit can pose significant problems when the officers are tasked with a special event, a dignitary protection detail, and a criminal or terrorism investigation at the same time which happens frequently. Though the Homeland Security Units needs more than 1 officer to be the most effective and efficient, adding 1 officer to the unit will substantially help.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
= AUTO - 765 - GF - Add (1) Officer - Homeland	= AUTO - 765 - GF - Add (1) Officer - Homeland				
□Revenues					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	61,000.00
Revenues Total				0.00	61,000.00
□Expenses					
■ 10100 - General Fund	■ 035 - Police Department Rollup	■Add Position	1	0.00	70,642.00
10100 - General Fund	035 - Police Department Rollup			0.00	34,779.00
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		61,000.00	61,000.00
Expenses Total	_			61,000.00	166,421.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 751 - GF - Add (1) PT Civilian Traffic Technician

Department Rank: 027

Description:

• Evening and weekend the duties of the arrow truck is sworn, instead of being available for calls.

Justification:

• Augment sworn with an additional civilian position, Part Time, for efficiency.

What problem, inefficiency or opportunity does this decision package address?

 Civilian Traffic Technician can directly support Patrol Officers, freeing them to take calls during high frequency times, specifically Friday and Saturday over-nights, including Fire Department towing support, abandoned hazardous vehilces prior to the new business week, dedicated traffic control for any emergency on the highway, and citizen support and guidance, at minimal cost.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 751 - GF - Add (1) PT Civilian Traffic Technician					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	26,574.00
10100 - General Fund	035 - Police Department Rollup	■		0.00	8,183.00
Expenses Total				0.00	34,757.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 1063 - GF - Recommended Accounts

Department Rank: 028

Description:

• These accounts are recommended for increases by PMD and HR

Justification:

Revised amounts for budget increases were received late April

What problem, inefficiency or opportunity does this decision package address?

Departments were requested to submit a flat operating budget and is unable to absorb increases in these
accounts

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1063 - GF - Recommended Accounts					
∃ Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	8		0.00	1,578,102.00
Expenses Total				0.00	1,578,102.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 797 - GF - Add (1) Electronics Technician PT ESU

Department Rank: 029

Description:

Resp for building 150-200 cellular based camera syst per yr- plus maint 1000-budget/purchasing needs

Justification:

• Adding PT civilian position to ESU to assist with clerical and technical needs in the camera shop.

What problem, inefficiency or opportunity does this decision package address?

• The current one part time employee is overwhelmed with the workload created by ESU and the ever expansion of the city wide camera project.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 797 - GF - Add (1) Electronics Technician PT ESU					
□Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Add Position	1	0.00	28,625.00
10100 - General Fund	035 - Police Department Rollup	8		0.00	10,721.00
Expenses Total				0.00	39,346.00

Department: 035 - Police Department Rollup Change Request: AUTO - 1071 - GF - Salary Adjustments

Department Rank: 030

Description:

• Reclassifications occurred during the year aligning positions with job duties & need pay adjustments

Justification:

Adjust budget to account for salary differences from positions reclassified during the fiscal year

What problem, inefficiency or opportunity does this decision package address?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1071 - GF - Salary Adjustments					
∃Expenses					
■ 10100 - General Fund	□ 035 - Police Department Rollup	■ Redassify	0	0.00	82,990.00
10100 - General Fund	035 - Police Department Rollup	■		0.00	33,670.00
Expenses Total				0.00	116,660.00

Department: 035 - Police Department Rollup

Change Request: AUTO - 1042 - CCPD -Add 4% Meet/Confer for Recruits

Department Rank:

Description:

• Recruit pay increases commensurate with officer pay & will be impacted by Meet & Confer negotiations

Justification:

• Add 4% placeholder for recruit pay for trainees.

What problem, inefficiency or opportunity does this decision package address?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1042 - CCPD -Add 4% Meet/Confer for Recruits					
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 035 - Police Department Rollup	8		0.00	370,830.00
Expenses Total				0.00	370,830.00

Department: 036 - Fire Department Rollup Change Request: AUTO - 1010 - Remodel Fire Stations

Department Rank: 001

Description:

Funds the annual remodeling of two fire stations improving the workspace for firefighters.

Justification:

• The Fire Dept. and PMD will develop a project timeline. Funding this improves the work environment.

What problem, inefficiency or opportunity does this decision package address?

• This request will provide ongoing funding to remodel two (2) fire stations annually, which will add private quarters and restrooms, as well as improve the overall quality of the workspace for firefighters, in two (2) locations annually.

Change Request	 Fund	Department	Capital Portion
AUTO - 1010 - Remodel Fire Stations	☐ OF012 - Future Tax Notes	036 - Fire Department Rollup	10,000,000.00
Grand Total			10,000,000.00

Department: 036 - Fire Department Rollup Change Request: AUTO - 1013 - GEAR-1 Replacement

Department Rank: 002

Description:

• This request is to develop a gear exchange program plan for firefighting gear on GEAR-1.

Justification:

• These actions will extend gear lifespan, better fit changing demographics, and cut costs.

What problem, inefficiency or opportunity does this decision package address?

• This request is to develop a gear exchange program (Program) plan for firefighting gear carried on Gear Exchange and Rehab Truck (GEAR-1). This would allow Fire to continue to provide firefighters the ability to exchange carcinogen-contaminated gear without the tremendous cost of all personnel having a second set and would also allow the department to pre-plan replacement gear in increments rather than having a massive replacement for all gear condemned due to its age-limit (10 years) or condition of garment costing the department millions to replace – funding that is not in its budget.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1013 - GEAR-1 Replacement					
∃Expenses					
■ 10100 - General Fund	□ 036 - Fire Department Rollup	8		0.00	199,885.00
Expenses Total				0.00	199,885.00

Department: 036 - Fire Department Rollup Change Request: AUTO - 1038 - Health and Wellness

Department Rank: 003

Description:

• This request seeks additional funding for the health and wellness of all sworn personnel.

Justification:

• Fire installed treadmills 6 years ago with no repairs needed. Frontline will monitor VO2Max fitness.

What problem, inefficiency or opportunity does this decision package address?

• The mandatory annual firefighters physical exam cost is increasing in conjunction with the expansion of staffing as well as the need to replace aged and broken fitness equipment. This request seeks additional funding for the health and wellness of all sworn personnel.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1038 - Health and Wellness					
∃Expenses					
■ 10100 - General Fund	□ 036 - Fire Department Rollup	8		0.00	446,781.00
Expenses Total				0.00	446,781.00

Department: 036 - Fire Department Rollup

Change Request: AUTO - 1015 - Fire Recruit Pay Increase

Department Rank: 004

Description:

CFW Fire Trainee pay is 20% below benchmark cities. Attracting diverse talent is crucial for growth.

Justification:

Boosting fire recruit pay is vital for attracting talent and ensuring department growth.

What problem, inefficiency or opportunity does this decision package address?

• In working with Human Resources Class & Compensation unit, the current pay rate for a Fire Trainee with the City of Fort Worth (CoFW) is 20% below the average of benchmarked cities. The CoFW is the 12th largest city and being able to attract personnel is vital for the growth and diversity of the Fire Department. Fire trainees have expresses how hard it is to maintain a livelihood with the current pay rate and potential new hires have lost desire to join the department due to the low pay rates. Fire is also seeking to maintain a 10% pay separation from first year Fire Fighter.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1015 - Fire Recruit Pay Increase					
∃Expenses					
■ 10100 - General Fund	□ 036 - Fire Department Rollup			0.00	278,338.00
Expenses Total				0.00	278,338.00

Department: 036 - Fire Department Rollup

Change Request: AUTO - 1019 - Fleet Allocation Funding

Department Rank: 005

Description:

• Request more Fleet Services funding based on PMD's FY2025 recommendations.

Justification:

• This request funds are mandated costs set by PMD.

What problem, inefficiency or opportunity does this decision package address?

• This request is to provide additional funding for Fleet Services Expenditure Accounts based on Property Management Department's FY2025 funding recommendations.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1019 - Fleet Allocation Funding					
∃Expenses					
■ 10100 - General Fund	□ 036 - Fire Department Rollup	E		0.00	1,651,786.00
Expenses Total				0.00	1,651,786.00

Department: 036 - Fire Department Rollup

Change Request: AUTO - 1018 - Convert Grant-Funded Positions to General-Funded

Department Rank: 006

Description:

Fire seeks to convert 2.0 grant-funded positions yearly, to general funded, for stable service.

Justification:

• 1.0 Grant Specialist ensures 7-10 grants annually, offsetting conversion cost.

What problem, inefficiency or opportunity does this decision package address?

• The Fire Department (Fire) currently has 8.0 grant-funded positions that rely on annual Urban Area Security Initiative (UASI) funding, [federal grant program designed to enhance the ability of urban areas to prevent, respond to, and recover from acts of terrorism and other major disasters to high-threat, high-density urban areas to support planning, equipment, training, and exercise needs aimed at building and sustaining capabilities to address potential threats], which has proven year-after-year to be insecure funding. This request is to convert 2.0 grant-funded positions (1.0 Grant Specialist and 1.0 Assistant Emergency Management Coordinator) to the general-fund, and subsequently, convert 2.0 grant-funded positions annually until all grant-funded positions are converted to provide stable services.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1018 - Convert Grant-Funded Positions to General-Funded					
□ Expenses					
■ 10100 - General Fund	□ 036 - Fire Department Rollup	■ Transfer Position	2	0.00	177,738.00
10100 - General Fund	036 - Fire Department Rollup	E		0.00	77,091.00
Expenses Total				0.00	254,829.00

Department: 036 - Fire Department Rollup

Change Request: AUTO - 1012 - Relocate Fire Supply and Fire Investigation Units

Department Rank: 007

Description:

• This request moves Fire Supply, Fire Invest. to Bob Bolen and designs more classrooms and offices.

Justification:

• Fire will work with PMD on a project timeline, which will improve the employees' work environment.

What problem, inefficiency or opportunity does this decision package address?

• This request is to move Fire Supply and Fire Investigation Divisions to Bob Bolen to mitigate health and safety incidents for both civilian and sworn staff. This will also need the design and remodeling of additional classroom and office space.

Change Request	 Fund	Department	Capital Portion
■ AUTO - 1012 - Relocate Fire Supply and Fire Investigation Units	☐ OF005 - Future Bond	036 - Fire Department Rollup	14,848,000.00
Grand Total			14,848,000.00

Department: 036 - Fire Department Rollup Change Request: AUTO - 1014 - UKG Administrator

Department Rank: 008

Description:

• The Fire Dept. requests one Senior Business Process Analyst for the PSPS project.

Justification:

• This position will oversee/troubleshoot UKG Procoding, issue resolution and customer responsiveness.

What problem, inefficiency or opportunity does this decision package address?

As part of the Public Safety Payroll Solution (PSPS) project, the Fire Department is requesting one (1) Senior
Business Process Analyst to handle the day to day operations and requirements needed to manage the UKG Pro
Workforce Management system. The PSPS has an implementation date of May 2025 and Fire currently does not
have sufficient staff to fill this role. This role will work under Fire's IT unit and work closely with Fire Payroll and
City HRIS and City IT.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1014 - UKG Administrator					
∃Expenses					
■ 10100 - General Fund	□ 036 - Fire Department Rollup	■Add Position	1	0.00	111,455.00
10100 - General Fund	036 - Fire Department Rollup	⊞		0.00	41,263.00
Expenses Total				0.00	152,718.00

Department: 038 - Municipal Court Dept Rollup

Change Request: AUTO - 889 - Convert Security Supervisor Overage to Permanent

Department Rank: 001

Description:

• 1 Security Supervisor has been hired into an overage position.

Justification:

• Convert this position to a permanent position.

What problem, inefficiency or opportunity does this decision package address?

• In planning for the opening of New City Hall, it was determined that security would be needed, so 12 Security Guard overages and 1 Security Supervisor were approved and recruited for. As of 05/15/2024 all positions are filled with the Supervisor beginning on 05/20/2024. It has been determined that these positions will be needed on and ongoing basis to provide security at New City Hall. We are requesting to convert 1 Security Supervisor position from overage to permanent. The 12 Security Guards are requested on another change

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 889 - Convert Security Supervisor Overage to Permanent					
□Expenses					
■ 10100 - General Fund	□ 038 - Municipal Court Dept Rollup	■Overage to Approved	1	0.00	67,728.00
10100 - General Fund	038 - Municipal Court Dept Rollup	=		0.00	29,795.00
Expenses Total				0.00	97,523.00

Department: 038 - Municipal Court Dept Rollup

Change Request: AUTO - 888 - Additional Security Staff at New City Hall

Department Rank: 002

Description:

• When New City Hall is fully occupied there won't be enough staff to provide needed security.

Justification:

Add 2 more Security Supervisors and 5 more Security Guards to the current staff.

What problem, inefficiency or opportunity does this decision package address?

Security at New City Hall is on a 24-hour daily basis. Monitoring a 20 floor tower, 5 floor garage and 1600 employees on 12 acres with the current staffing level of 12 security guards and 1 supervisor presents safety issues. This current staffing level is based on the minimum needed to run an empty building. Currently, there are two security officers assigned to each shift with no relief factor to cover call ins or vacations. Additionally, there is only one Supervisor who is assigned to the day shift leaving the swing and overnight shifts with no onsite supervision.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 888 - Additional Security Staff at New City Hall					
∃ Expenses					
■ 10100 - General Fund	□ 038 - Municipal Court Dept Rollup	■ Add Position	7	0.00	352,356.00
10100 - General Fund	038 - Municipal Court Dept Rollup	8		0.00	175,512.00
Expenses Total				0.00	527,868.00

Department: 038 - Municipal Court Dept Rollup

Change Request: AUTO - 905 - Pay Equity Increases for Clerk of Court

Department Rank: 003

Description:

• Pay Increases for market adjustment.

Justification:

Equity increases

What problem, inefficiency or opportunity does this decision package address?

• Municipal Court Clerk pay below market rate.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 905 - Pay Equity Increases for Clerk of Court					
∃ Expenses					
■ 10100 - General Fund	□ 038 - Municipal Court Dept Rollup	⊟		0.00	177,829.00
Expenses Total				0.00	177,829.00

Department: 038 - Municipal Court Dept Rollup

Change Request: AUTO - 903 - Pilot Deputy City Marshal Trainee Program

Department Rank: 004

Description:

• Marshal Division staffing shortfall that is impacting operations.

Justification:

• Pilot Deputy City Marshal Trainee program to increase the ability to recruit qualified applicants.

What problem, inefficiency or opportunity does this decision package address?

• The Marshal Division is currently facing a staffing shortfall, which is impacting operations and severely limiting its ability to meet its core function. As of March 31, 2024, the Municipal Court Marshal Division has 12 vacancies with the oldest open for more than 2 years. To increase the Marshal Division's ability to recruit qualified applicants, it is proposed that a Pilot Deputy City Marshal Trainee program be implemented with 2 Trainee positions. Due to nationwide shortages in qualified law enforcement applicants, many agencies hire individuals who are not TCOLE-certified peace officers at the time of hire and send them to a TCOLE Academy. While attending training, applicants are considered recruits and are compensated as such. Upon receiving a TCOLE certification, recruits become officers and are compensated at the Deputy Marshal I pay rate.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 903 - Pilot Deputy City Marshal Trainee Program					
□ Expenses					
■ 10100 - General Fund	□ 038 - Municipal Court Dept Rollup	■ Add Position	2	0.00	32,950.00
10100 - General Fund	038 - Municipal Court Dept Rollup	⊜		0.00	4,742.00
Expenses Total				0.00	37,692.00

Department: 038 - Municipal Court Dept Rollup

Change Request: AUTO - 743 - Law Enforcement Specific UTV and Trailer

Department Rank: 005

Description:

Overall security and enforcement at the CFW Downtown Campus.

Justification:

• Purchase a Law Enforcement specific utility terrain vehicle that can maneuver where vehicles can't.

What problem, inefficiency or opportunity does this decision package address?

 Overall security and enforcement at New City Hall and the Downtown Campus (City Parking areas, the Public Safety Building, Old City Hall, and the Gas Building). The UTV will be more capable in responding to emergencies that are less accessible with a standard patrol vehicle. These areas include the grounds of New City Hall, parking garages, and areas restricted by vehicle barriers or bolsters. The UTV will also be utilized during special events taking place on the Downtown City Campus, New City Hall grounds, and Lake Worth.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 743 - Law Enforcement Specific UTV and Trailer					
□ Expenses					
■ 10100 - General Fund	□ 038 - Municipal Court Dept Rollup	⊟		58,385.00	62,885.00
Expenses Total				58,385.00	62,885.00

Department: 038 - Municipal Court Dept Rollup

Change Request: AUTO - 882 - Law Enforcement Shallow Water Boat and Trailer

Department Rank: 006

Description:

Aging and outdated equipment not intended for its current use.

Justification:

Replace existing Seafox boat with a Law Enforcement specific shallow water boat and trailer.

What problem, inefficiency or opportunity does this decision package address?

• Aging and outdated equipment not intended for its current use. This new jet boat will replace the existing 2012 Seafox boat, which is nearing its end of service life. Due to the shallow nature of the waterways and other areas of the lake, the existing 2012 Seafox boat cannot reach these areas due to its hull draft and the size of the outboard motor. The new jet boat is necessary to ensure the safety of Lake Worth recreation areas. The design of the new jet boat will allow it to be used for a variety of incidents, including patrolling, rescues, body recovery, submerged object identification, towing, and medical transportation. Specifically, the new jet boat is designed to allow a person to quickly be removed from the water and transported on a backboard. Because this boat is purpose built it will potentially save the city from another \$250,000+ Worker's Compensation claim for back injury.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 882 - Law Enforcement Shallow Water Boat and Trailer					
□Expenses					
■ 10100 - General Fund	□ 038 - Municipal Court Dept Rollup	₿		124,950.00	139,950.00
Expenses Total				124,950.00	139,950.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 692 - Sr Customer Service Representative - 060-001

Department Rank:

Description:

Increased customers, call volume, complexity and duration resulted in challenges in service levels.

Justification:

Add 2 Sr CSR to ensure we meet our customer service and satisfaction expectations in a timely manner

What problem, inefficiency or opportunity does this decision package address?

• A growth in customer base of 10 % in the last 5 years, along with increases in call volume, complexity and duration have resulted in challenges in achieving and maintaining optimal service levels. Call volume has been intensified due to ongoing operational changes over the past several years, including changes to a new payment processor, replacement of all meters with remote-read AMI meters, deployment of the MyH2O customer portal, and increased delinquency management efforts. Staffing levels to get through the project oriented demands have been supplemented with a combination of overage positions, temporary staffing, workforce solutions positions, and re-tasking non-contact center staff to handle calls during times of peak demand. We have also compromised our employee training and coaching in order to field calls. Overall, average call demand at the present rate exceeds staffing levels and our ability to process calls within established metrics.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 692 - Sr Customer Service Representative - 060-001					
□Expenses					
56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	24,448.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	24,448.00
56001 - Water & Sewer	060 - Water Department Rollup	8		0.00	(24,447.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	24,448.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	24,448.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup			0.00	(24,449.00)
Expenses Total				0.00	48,896.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 693 - Sr Customer Service Representative - 060-002

Department Rank:

Description:

Increased customers, call volume, complexity and duration resulted in challenges in service levels.

Justification:

Add 2 Sr CSR to ensure we meet our customer service and satisfaction expectations in a timely manner

What problem, inefficiency or opportunity does this decision package address?

• A growth in customer base of 10 % in the last 5 years, along with increases in call volume, complexity and duration have resulted in challenges in achieving and maintaining optimal service levels. Call volume has been intensified due to ongoing operational changes over the past several years, including changes to a new payment processor, replacement of all meters with remote-read AMI meters, deployment of the MyH2O customer portal, and increased delinquency management efforts. Staffing levels to get through the project oriented demands have been supplemented with a combination of overage positions, temporary staffing, workforce solutions positions, and re-tasking non-contact center staff to handle calls during times of peak demand. We have also compromised our employee training and coaching in order to field calls. Overall, average call demand at the present rate exceeds staffing levels and our ability to process calls within established metrics.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 693 - Sr Customer Service Representative - 060-002					
□Expenses					
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	24,448.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	24,448.00
56001 - Water & Sewer	060 - Water Department Rollup	8		0.00	(24,447.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	24,448.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	24,448.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	■		0.00	(24,449.00)
Expenses Total				0.00	48,896.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 696 - Professional Engineer - 060-008

Department Rank:

Description:

Increasing workload of Existing Project Managers due to increasing Water CIP

Justification:

• Add additional experienced Project Managers at Professional Engineer level.

What problem, inefficiency or opportunity does this decision package address?

With the increasing project manager workload due to increasing number of capital projects necessary to the
Water Department's capital requirements is making it difficult for project managers to keep active projects on
schedule and within budget by the project managers.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 696 - Professional Engineer - 060-008					
□Expenses					
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	6,756.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	6,756.00
56001 - Water & Sewer	060 - Water Department Rollup	▣		0.00	(6,756.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	6,756.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	6,756.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	⊟		0.00	(6,756.00)
■ 56002 - W&S Capital Projects	□ 060 - Water Department Rollup	■ Add Position	0	0.00	76,564.00
56002 - W&S Capital Projects	060 - Water Department Rollup	▣		0.00	(76,564.00)
Expenses Total				0.00	13,512.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 701 - Professional Engineer - 060-009

Department Rank:

Description:

Increasing workload of Existing Project Managers due to increasing Water CIP

Justification:

Add additional experienced Project Managers at Professional Engineer level.

What problem, inefficiency or opportunity does this decision package address?

With the increasing project manager workload due to increasing number of capital projects necessary to the
Water Department's capital requirements is making it difficult for project managers to keep active projects on
schedule and within budget by the project managers.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 701 - Professional Engineer - 060-009					
∃Expenses					
56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	6,756.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	6,756.00
56001 - Water & Sewer	060 - Water Department Rollup	▣		0.00	(6,756.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	6,756.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	6,756.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	€		0.00	(6,756.00)
■ 56002 - W&S Capital Projects	□ 060 - Water Department Rollup	■Add Position	0	0.00	76,564.00
56002 - W&S Capital Projects	060 - Water Department Rollup	▣		0.00	(76,564.00)
Expenses Total				0.00	13,512.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 703 - Meter Services Technician II - 060-003

Department Rank:

Description:

• Dedicated Staff needed to gather data for GIS mapping for operations and maintenance of meters.

Justification:

• Hire a permanent MSTII to effectively manage & analyze the growing number of meter installations.

What problem, inefficiency or opportunity does this decision package address?

• To address the challenges currently faced by the Utility, a solution has been proposed to hire a permanent employee, Meter Services Technician II, along with the acquisition of a vehicle. Having a dedicated Meter Services Technician II is essential for the Utility to effectively manage the growing number of meter installations and conduct comprehensive surveys of new meter assets. This technician will play a crucial role in accurately capturing geo coordinates, determining service diameters, and identifying service material types, all of which are necessary for maintaining efficient operations and ensuring compliance with regulatory guidelines such as the Lead & Copper Rule Revision (LCRR) mandated by the Texas Commission on Environmental Quality. The Meter Services Technician II capabilities will enable the Utility to utilize GPS technology for data collection, GIS mapping, and integration into a database for visualization and analysis of meter and water assets distribution.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 703 - Meter Services Technician II - 060-003					
□ Expenses					
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	1	0.00	48,895.00
56001 - Water & Sewer	060 - Water Department Rollup	⊟		45,000.00	(48,895.00)
Expenses Total				45,000.00	0.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 704 - Program Coordinator - 060-006

Department Rank:

Description:

• Increase in EPA regulations to exceed workload capacity of Strategic Operations Regulatory Section.

Justification:

• Add Program Coordinator to meet increased regulations for Strategic Operations Regulatory Section.

What problem, inefficiency or opportunity does this decision package address?

New EPA requirements for Lead and Copper Rule (LCR) and per- and polyfluoroalkyl substances (PFAS) removal
will require additional compliance programs for the Water Utility. The Program Coordinator position will provide
the needed staffing and management support in order to be compliant with the increase in regulations.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 704 - Program Coordinator - 060-006					
∃ Expenses					
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	40,977.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	40,977.00
56001 - Water & Sewer	060 - Water Department Rollup			0.00	(40,977.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	40,977.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	40,977.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup			0.00	(40,977.00)
Expenses Total				0.00	81,954.00

Department: 060 - Water Department Rollup Change Request: AUTO - 705 - Chemist - 060-007

Department Rank:

Description:

• Current staffing levels will not support additional PFAS testing needed for compliance.

Justification:

• This will prepare the utility for needed staffing for compliance testing at all five water plants.

What problem, inefficiency or opportunity does this decision package address?

• Current staffing levels will not support additional PFAS testing needed for compliance. This decision package will prepare the utility for appropriate staffing levels needed for compliance testing at all five drinking water plants.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 705 - Chemist - 060-007					
■ Expenses					
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	30,557.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	30,557.00
56001 - Water & Sewer	060 - Water Department Rollup	8		0.00	(30,557.00)
56001 - Water & Sewer	■ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	30,557.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	30,557.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	8		0.00	(30,557.00)
Expenses Total				0.00	61,114.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 707 - Sr. Project Controls Specialist - 060-010

Department Rank:

Description:

Mgt Services request 1 new Senior PCS additional support is need to sustain an expanded CIP.

Justification:

A Senior PCS will supervise the PCS team & oversee complex projects to sustain the CIP in FY25

What problem, inefficiency or opportunity does this decision package address?

• Based on the outcome of the work completed by the PCS', reports are generated and provided to Water Mgmt weekly, biweekly and monthly in order for Stakeholders, City Manager, Water Director and Mgmt, Finance Managers and the Admin. Svc Mgr – Capital, to make informed decisions on capital budget and planning. Currently, one PCS manages all PCS duties, while the M.A. II is required to train new PCS staff. The Admin. Svc Mgr. is required to support all other duties in order to maintain the status. Although this limited coverage had enough capacity to manage less than 200 capital projects in recent years, the FY25-29 Water CIP has expanded to 236 projects and still growing. Two PCS II's is no longer sustainable for the current Water CIP. Without a Sr. PCS, the MA II is forced to fill a "lead PCS" role, which limits the level of capacity the MA II has to manage the capital plan itself, in coordination with Water's finance group to ensure funds are available for future projects.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 707 - Sr. Project Controls Specialist - 060-010					
□ Expenses					
56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	41,205.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	41,205.00
56001 - Water & Sewer	060 - Water Department Rollup	8		0.00	(41,205.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	41,205.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	41,205.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	⊟		0.00	(41,205.00)
Expenses Total				0.00	82,410.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 711 - Sr Business Process Analyst - 060-011

Department Rank:

Description:

Unable to develop additional Business Intelligence dashboards nor support future data initiatives

Justification:

• Business Intelligence Dashboard & Report Developer will offset dependence on vendor & contractors

What problem, inefficiency or opportunity does this decision package address?

• The Water Utility has embraced a maturing data program and uses a Data-as-a-Service solution provider. The growth and adoption of the Utility's data program has stimulated interest across all divisions. A permanent FTE to function as a Business Intelligence Dashboard and Report Developer is required internally to offset the dependence upon our vendor and the onsite contractor as single points of failure. This resource would work as an internal expert to build new visualizations and coach other internal staff. Water IT needs a full-time resource for maintenance, support, and continual development of these customized business intelligence applications. The Utility also desires to support the evolving data goals of the FWLAB.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 711 - Sr Business Process Analyst - 060-011					
□ Expenses					
■ 56001 - Water & Sewer	∃ 060 - Water Department Rollup	■ Add Position	0	0.00	51,270.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	51,270.00
56001 - Water & Sewer	060 - Water Department Rollup	▣		0.00	(51,270.00)
56001 - Water & Sewer	∃ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	51,270.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	51,270.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	€		0.00	(51,270.00)
Expenses Total				0.00	102,540.00

Department: 060 - Water Department Rollup

Change Request: AUTO - 712 - Purchasing Assistant - 060-012

Department Rank:

Description:

Increased workload due to combining divisional purchasing tasks has caused a backlog of work orders.

Justification:

Add Purchasing Assistant position to assist with creating POs and other duties related to purchasing

What problem, inefficiency or opportunity does this decision package address?

• The warehouse at Village Creek has been utilized only for the Village Creek plant for years. The division was combined to include the water plants, but no water purchasing or inventory occurred. In 2022, it was determined that the warehouse staff would process all purchasing through Maximo, and receive all supplies through the warehouse. This more than doubled the workload of the staff, with no increase in positions. Additionally, inventory control processes have been overlooked in the effort to prioritize the service and supply needs of the division. The information provided by Maximo is vital to a successful asset management program, and therefore must be monitored and updated in a timely manner.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 712 - Purchasing Assistant - 060-012					
□ Expenses					
■ 56001 - Water & Sewer	□ 060 - Water Department Rollup	■ Add Position	0	0.00	28,367.00
56001 - Water & Sewer	060 - Water Department Rollup		1	0.00	28,367.00
56001 - Water & Sewer	060 - Water Department Rollup			0.00	(28,367.00)
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	0	0.00	28,367.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup		1	0.00	28,367.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup			0.00	(28,367.00)
Expenses Total				0.00	56,734.00

Department: 070 - Wastewater Dept Rollup

Change Request: AUTO - 699 - Environmental Technician - 060-004

Department Rank:

Description:

• Per-and polyfluoroalkyl substances sampling constraints within the CFW TPDES Permit jurisdiction.

Justification:

Add two(2) Environmental Technicians to provide and assist to Pretreatment Section in PFAS sampling.

What problem, inefficiency or opportunity does this decision package address?

• Pretreatment Services has identified PFAS (per-and polyfluoroalkyl substances) can be everywhere within the City of Fort Worth's Texas Pollutant Discharge Elimination System (TPDES) Permit jurisdiction. In order to reach the level of service required to meet mandated compliance city staff must sample various Industrial facilities, commercial businesses and collection system to identify the source of PFAS with follow up sample collection when needed. This position will be able to provide assistance to the current Environmental Specialists with some of the tasks like equipment cleaning, preparation, and be a second person of the team to conduct sampling due to legal and safety reasons. By adding these positions will help create one more sampling team to conduct sample collection and to conduct surveys to gather information from various facilities to determine whether that facility needs to be sampled for the presence of PFAS in wastewater.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 699 - Environmental Technician - 060-004					
∃ Expenses					
■ 56001 - Water & Sewer	∃ 070 - Wastewater Dept Rollup	■ Add Position	1	0.00	49,339.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	E		45,000.00	(49,339.00)
Expenses Total				45,000.00	0.00

Department: 070 - Wastewater Dept Rollup

Change Request: AUTO - 700 - Environmental Technician - 060-005

Department Rank:

Description:

• Per-and polyfluoroalkyl substances sampling constraints within the CFW TPDES Permit jurisdiction.

Justification:

Add two(2) Environmental Technicians to provide and assist to Pretreatment Section in PFAS sampling.

What problem, inefficiency or opportunity does this decision package address?

• Pretreatment Services has identified PFAS (per-and polyfluoroalkyl substances) can be everywhere within the City of Fort Worth's Texas Pollutant Discharge Elimination System (TPDES) Permit jurisdiction. In order to reach the level of service required to meet mandated compliance city staff must sample various Industrial facilities, commercial businesses and collection system to identify the source of PFAS with follow up sample collection when needed. This position will be able to provide assistance to the current Environmental Specialists with some of the tasks like equipment cleaning, preparation, and be a second person of the team to conduct sampling due to legal and safety reasons. By adding these positions will help create one more sampling team to conduct sample collection and to conduct surveys to gather information from various facilities to determine whether that facility needs to be sampled for the presence of PFAS in wastewater.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 700 - Environmental Technician - 060-005					
 Expenses					
■ 56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	1	0.00	49,339.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	E		0.00	(49,339.00)
Expenses Total				0.00	0.00

Department: 070 - Wastewater Dept Rollup

Change Request: AUTO - 713 - Asst Water Systems Superintendent 060-013

Department Rank:

Description:

There is a lack of complete coverage for operations management at VCWRF due to new projects

Justification:

• Addition of a Asst. Water Systems Superintendent position

What problem, inefficiency or opportunity does this decision package address?

Over the past few years, VCWRF has been involved in several projects such as Thickening, Lift Station, Grit
Removal, Digesters Improvements, and Primary Clarifiers. This has led to a substantial rise in tasks, demands on
the process, and shutdowns. This has also resulted in new working areas: such as the thickening area with 9
RDTs, and the grit facility area with 8 head cells and washers. With only 2 Assistant Superintendents currently, it
creates a lack of oversight for all staff and gaps in vital operation communication between shifts. Process
adjustments are controlled at the Superintendent/Assistant Superintendent level for plant optimization, so
additional coverage is needed.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 713 - Asst Water Systems Superintendent 060-013					
∃Expenses					
56001 - Water & Sewer	□ 070 - Wastewater Dept Rollup	■ Add Position	1	0.00	90,075.00
56001 - Water & Sewer	070 - Wastewater Dept Rollup	8		0.00	(90,075.00)
Expenses Total				0.00	0.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 996 - Forestry Hazard Abatement crews

Department Rank: 001

Description:

Since 2008, the Forestry Section's volume of service requests has increased by 61%

Justification:

Adding 2in-house crews and corresponding equipment to existing operations will improve public safety

What problem, inefficiency or opportunity does this decision package address?

• In 2008, the Forestry Section's Hazard Abatement Program had one in-house crew eliminated during budget reductions. Currently, the Forestry Section has two in-house crews (ten authorized positions) for hazard abatement functions of trees on, or affecting, city-owned property (including rights-of-way). Adding two inhouse crews and corresponding equipment to existing operations will directly improve public safety, provide faster response times, decrease reliance on contractor activation (thus saving money) and enhance livability across Fort Worth.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 996 - Forestry Hazard Abatement crews					
∃Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	4	0.00	193,381.00
10100 - General Fund	080 - PACS Department Rollup	8		850,000.00	1,017,116.00
Expenses Total				850,000.00	1,210,497.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 877 - Engineering Tech for Canopy Development

Department Rank: 002

Description:

• 164% increase in tree-related plan reviews and permitting (86 in 2014, 1541 in 2024).

Justification:

Additional help is needed to keep up with the growth and demand.

What problem, inefficiency or opportunity does this decision package address?

• The Forestry Section Park Planner, assisted by the City Forester, is responsible for all plan reviews and permitting functions for trees on city-owned property including rights-of-way. In addition to the in-office processes, a number of related functions such as verification of tree surveys and site conditions, inspection of new planting material, quality assurance of installations and follow-up for warranty work are required. Additionally, field consultations with other departments such as Transportation & Public Works, Water and Public Events are regularly needed. This scope of work has direct impacts on strategic priorities such as public safety, responsible growth, maintenance of infrastructure and financial responsibility. Though currently understaffed to fulfill all of the necessary functions, securing an Engineering Technician II position would allow for faster response times, more timely communication and a better end product for the public and private sector of Fort Worth.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 877 - Engineering Tech for Canopy Development					
□ Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	1	0.00	61,668.00
10100 - General Fund	080 - PACS Department Rollup	8		0.00	34,115.00
Expenses Total				0.00	95,783.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 806 - PILOS allocation increases for PIDs 1, 6, 7, & 19

Department Rank: 003

Description:

• Insufficient PID PILOS funding is impacting beauty of the enhanced maintenance areas of the city.

Justification:

• Increase PILOS budget allocation for PIDs 1, 6, 7 and 19.

What problem, inefficiency or opportunity does this decision package address?

• The City's Public Improvement Districts (PIDs) policy outlines the need to proactively work with the City's PIDs management companies to oversee the services being provided within each of the PIDs. The cost to provide base level maintenance has increased effective FY2024 due to new bid and increase in service frequency. However, the PILOS budget allocated to PIDs 1, 6, 7 and 19 has not been adjusted. Hence, the additional fund is being requested to true up the funding gap. The total cost of \$165,954 includes \$145,775 for service frequency increase (unfunded for FY2024) and 3% (\$20,179) increase for FY2025. The 3% increase is determined based on the average CPI increase over the past ten years (2013-2023). The 3% increase amount is calculated based on FY2024 PILOS adopted budget.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 806 - PILOS allocation increases for PIDs 1, 6, 7, & 19					
∃Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	E		0.00	165,954.00
Expenses Total				0.00	165,954.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 901 - Reduction of La Gran Plaza Lease Costs

Department Rank: 004

Description:

• Moving out of a leased space into Future City Hall reduces lease costs

Justification:

• Reducing lease costs frees up budget for other priorities

What problem, inefficiency or opportunity does this decision package address?

• Can I adjust this later?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 901 - Reduction of La Gran Plaza Lease Costs					
∃Expenses					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	8		0.00	(192,697.00)
Expenses Total				0.00	(192,697.00)

Department: 080 - PACS Department Rollup

Change Request: AUTO - 867 - Safety & Training for PARD

Department Rank: 005

Description:

Park & Recreation has proven the need for full-time safety programming and additional training

Justification:

• Convert the 1/3 Safety Officer to FT for PARD and fund training budgets

What problem, inefficiency or opportunity does this decision package address?

- The Park & Recreation Department currently has one of the lowest budgets per head for training & workshop
 participation, hampering the ability to provide trainings to staff and decreasing the quality of training received.
 Additionally, PARD eliminated its Safety Officer position during the pandemic and only recently brought it back
 as a shared position with two other departments.
- After two years of working with a shared Safety Officer, the three departments have demonstrated a need for dedicated Safety Officers in PARD and Public Events. Additionally, with a full-time Safety Officer on staff, an appropriate budget for training is necessary to be able to address safety & training concerns as noted by the safety professional.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 867 - Safety & Training for PARD					
∃Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	8		0.00	196,275.00
Expenses Total				0.00	196,275.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 876 - Athletics Increased Level of Service

Department Rank: 006

Description:

• To increase and enhance current service levels provided by PARD Athletics and Maintenance.

Justification:

• Increased weekend rentals, commodity prices, and sport officiating fees have outgrown base budgets.

What problem, inefficiency or opportunity does this decision package address?

• An increased Ag and Botanical budget would allow staff to purchase needed fertilizers and other related items, primarily due to increased field inventory and use of fields for games and trainings.

•

Programmed sports team registration has grown from 109 total teams in 2021 to 216 total teams in 2023.

•

Costs for sports officials has increased as well as PARD programmed adult sports participation.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 876 - Athletics Increased Level of Service					
∃Revenues					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	8		0.00	16,600.00
Revenues Total				0.00	16,600.00
∃Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	8		0.00	215,600.00
Expenses Total				0.00	215,600.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 880 - District Superintendent for Improved Maint Service

Department Rank: 007

Description:

• Primary District Superintendent duties are being performed by Sr. Capital Project Officer.

Justification:

Need additional help to manage and oversee the daily operations of the trades /maintenance of PARD

What problem, inefficiency or opportunity does this decision package address?

• The Sr. Capital Projects Officer currently oversees all park capital improvements, asset management system (Vue Works) and the Trades Infrastructure/Maintenance Section – which includes maintenance staff of 20 and inhouse construction staff of 11. The creation of a District Superintendent position will allow for more attentive management of the Trades Infrastructure/Maintenance Section and management & accountability for the park asset management system. It also allows for Sr. Capital Projects Officer position to primarily focus on long term capital planning, active capital project needs, Design & Development budget / staffing / training and provide assistance / backup for Assistant Director – PRM (Planning & Resource Management).

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
► AUTO - 880 - District Superintendent for Improved Maint Service					
☐ Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	1	0.00	107,014.00
10100 - General Fund	080 - PACS Department Rollup	■		0.00	44,887.00
Expenses Total				0.00	151,901.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 898 - Absorb NSD Comm Ctrs & Provide Consistent Services

Department Rank: 008

Description:

• Funding for PARD to absorb 7 NSD Centers (and related programs) and to provide consistent services.

Justification:

Add 1 FT Management Analyst and increase operating expenses.

What problem, inefficiency or opportunity does this decision package address?

• *The MAI position was approved by HR (see attached)* On 10/1/24, PARD will absorb 7 NSD Community Centers (CC) and related NSD programs/contracts. In order to provide consistent services, and to allow for appropriate oversight/supervision, PARD is requesting to add 1 FT Management Analyst and increase O&M expenses. The MAI is needed to assist with the added workload of adding 108 APs , 7 CCs, and NSD recreation programs (13 new cost centers will be added to the current 26 in the Rec Division). More adjustments will need to be made in future fiscal years to ensure consistency between NSD and PARD center operations. Additionally, PARD is requesting to increase the Summer Day Camp O&M budget by \$29,592 (\$19,120 after a revenue reduction) due to the increased costs of bus rentals and field trip costs.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 898 - Absorb NSD Comm Ctrs & Provide Consistent Services					
∃Revenues					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	E		0.00	10,472.00
Revenues Total				0.00	10,472.00
∃Expenses					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	■ Add Position	1	0.00	68,599.00
10100 - General Fund	080 - PACS Department Rollup	8		0.00	64,437.00
Expenses Total				0.00	133,036.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 846 - Add One Full Time Skilled Trades Technician II

Department Rank: 009

Description:

Current resource is inefficient in addressing emergency irrigation service and repair tasks.

Justification:

Add a staff to reduce emergency irrigation needs to the same business day and expedite repairs.

What problem, inefficiency or opportunity does this decision package address?

• This decision package will allow PARD to improve irrigation service through efficient use of contractor and staff. Currently, majority of the irrigation service and repair tasks are contracted to the outside vendors. However, the contract service takes an average of 72 hours to respond to emergency leaks, causing the department to rely on internal staff to address emergency situations which takes away resources from other park maintenance duties. Work performed by the contractor and staff currently is not sufficient to meet the expectations of the community. Irrigation is often not running optimally, and it results in overuse of water and plant/turf loss. Emergency irrigation service needs can be addressed on the same business day and repairs can be expedited with the addition of dedicated staff. It will enhance the efficient use of contractors and staff needed for optimally running the irrigation systems.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 846 - Add One Full Time Skilled Trades Technician II					
□Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	1	0.00	57,249.00
10100 - General Fund	080 - PACS Department Rollup	8		0.00	52,592.00
Expenses Total				0.00	109,841.00

Department: 080 - PACS Department Rollup Change Request: AUTO - 1048 - PARD Committed Costs

Department Rank: 010

Description:

• M&Cs from past 12 months listed operating costs incurred post construction or acquisition

Justification:

• Adding these operating costs would allow the department capacity to care for new assets

What problem, inefficiency or opportunity does this decision package address?

• Can I adjust this later?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1048 - PARD Committed Costs					
∃Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	8		0.00	107,703.00
Expenses Total				0.00	107,703.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 805 - University Drive improvement project phase I

Department Rank: 011

Description:

• Additional funding is needed to maintain the University Drive improvement project phase I.

Justification:

Provide additional funding for maintenance of University Drive improvement project phase I.

What problem, inefficiency or opportunity does this decision package address?

This decision package is a request for additional funds to maintain University Drive improvement project phase I
(M&C 22-0637). Phase I improvement includes addition of medians and aesthetic improvements incorporated in
median and at crosswalks, install traffic signal at Collinsworth, enhance cross walks, improve street lighting,
improve bus stops, add parking and bike lanes on Old University and major attraction way finding signage.
 Implementing this request will ensure that City's enhanced landscaping/streetscape are maintained on an
ongoing basis.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 805 - University Drive improvement project phase I					
∃Expenses					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	■		0.00	45,071.00
Expenses Total				0.00	45,071.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 878 - Capacity & Efficiency for PARD Capital Delivery

Department Rank: 012

Description:

Bond proposition has increased

Justification:

• Addtl landscape architects are needed to help with new projects & Sr Admin Asst for admin burden

What problem, inefficiency or opportunity does this decision package address?

Currently we have around 56 active capital improvement projects. We have 7 project managers, 1 program
manager and 1 senior capital project officer to manage 47 of these active projects. Each project manager
manages between 4-7 projects depending on the complexity. We still need 2 more project managers to cover
the remaining 9 active projects.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 878 - Capacity & Efficiency for PARD Capital Delivery					
□ Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	2	0.00	53,746.00
10100 - General Fund	080 - PACS Department Rollup	■		0.00	32,776.00
■ 30100 - General Capital Projects	■ 080 - PACS Department Rollup	■ Add Position	0	0.00	125,406.00
30100 - General Capital Projects	080 - PACS Department Rollup	₿		0.00	49,140.00
Expenses Total				0.00	261,068.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 800 - Increased Level of Alleyway & Greenspace Maint

Department Rank: 013

Description:

Current resources insufficient to increase service level of alleyway and green spaces maintenance

Justification:

Provide additional fund to increase service level of alleyway and add staff to oversee maintenance

What problem, inefficiency or opportunity does this decision package address?

• This package will increase service level for alleyways and efficiency of the grounds maintenance for public green spaces. The existing alleyway program includes 1,235 alleys maintained by contractors and managed by the PARD. However, there are approximately 1,200 alleys in the City that are not part of the existing program. This package will allow PARD to add 300 additional alley blocks in FY2025 to phase in the expansion of the program. Also, the alley program does not have authorized position to inspect contractor's work. Moreover, PARD received additional funds in FY2024 to increase contracted green spaces maintenance level that requires additional staff time for inspection. This package will allow PARD to eliminate two existing part time positions to add one full time position for green spaces maintenance inspection and also utilize \$50K of the currently adopted other contractual service budget earmarked for temp staff to offset the cost of adding one position for alley inspection.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 800 - Increased Level of Alleyway & Greenspace Maint					
□ Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	2	0.00	33,107.00
10100 - General Fund	080 - PACS Department Rollup	Delete Position	-2	0.00	33,107.00
10100 - General Fund	080 - PACS Department Rollup	₿		0.00	168,294.00
Expenses Total				0.00	234,508.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 885 - Benbrook Natural Area District Superintendent

Department Rank: 014

Description:

Lease agreement with the US Army Corps of Engineers (USACE)

Justification:

• The CFW will execute a lease agreement with the USACE for the management of Benbrook Lake parks.

What problem, inefficiency or opportunity does this decision package address?

CFW is working toward the development of a lease agreement with the US Army Corps of Engineers (USACE) for
the operation and management of 8 parks and other unnamed USACE properties comprising 4,350 acres. This
District Superintendent position will oversee the assessment of the facilities and operations of these parks, and
manage construction contracts for repair, replacement or removal of unsafe or failing facilities at Rocky Creek
Park and subsequent parks as the City assumes management over a 5 year period.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 885 - Benbrook Natural Area District Superintendent					
□Expenses					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	■ Add Position	1	0.00	107,014.00
10100 - General Fund	080 - PACS Department Rollup	■		0.00	70,328.00
Expenses Total				0.00	177,342.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 830 - PARD Natural Resource Management Phase One

Department Rank: 015

Description:

• The PARD has parks with 5,000 plus natural area acreage that needs a specialized management team.

Justification:

Establish a natural resource management team for specialized management of PARD's natural areas.

What problem, inefficiency or opportunity does this decision package address?

• This decision package is phase one of building a substantial team that is equipped to properly maintain natural resources across the City. Additional packages will be submitted in subsequent years for phase two and beyond. Due to increasing land costs and rapidly disappearing undeveloped land, natural resource management programs must be in place prior to open space and future park development. Leaving the properties unattended will result in an expansion of invasive species, unauthorized use, and a backlog of maintenance and restoration needs. Building natural resource staffing and expertise to manage parks, open space properties, and natural areas within existing parks will help improve air and water quality, identify, and enact management practices that reduce environmental impacts and reduce costs (such as erosion control, identifying and reducing mowing needs). This package also includes resources to remove invasive species and have native plantings in each council district.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 830 - PARD Natural Resource Management Phase One					
□Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	■ Add Position	2	0.00	106,294.00
10100 - General Fund	080 - PACS Department Rollup	■		103,950.00	678,450.00
Expenses Total				103,950.00	784,744.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 868 - Communications & Engagement Team

Department Rank: 016

Description:

Park & Recreation has some of the most public connection but lacks resources to connect

Justification:

• Adding targeted positions and resources will boost the connection to the residents

What problem, inefficiency or opportunity does this decision package address?

• The Park & Recreation Department's Communications Team is the smallest among departments with extensive public-facing responsibilities. Despite the critical need for effective communication to gather public input for capital planning and programming, the team has been limited to a single position covering communications, PIO, volunteer administration, engagement, special events, and media coordination. This setup has led to significant gaps in proactive communication regarding educational needs, effective marketing of programs, internal communications, and media relations. The recent creation of a second position has helped but isn't sufficient to address all the gaps.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 868 - Communications & Engagement Team					
□ Expenses					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	■ Add Position	2	0.00	149,960.00
10100 - General Fund	080 - PACS Department Rollup	⊟		0.00	139,282.00
Expenses Total				0.00	289,242.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 891 - Recognition Events for Employees & Volunteers

Department Rank: 017

Description:

• Currently, recognition events are funded from supervisor's private funds which are limited

Justification:

• Establishing funding for recognition and morale events & supplies

What problem, inefficiency or opportunity does this decision package address?

- The Park & Recreation Department currently asks employees to fund their own appreciation event yearly. This
 contributes to a perception of unappreciation of employees. With the new AR related to buying meals for staff,
 there is an opportunity to fund this event, which would be one component of increasing the appreciation shown
 to employees.
- A recent study of exit interviews and a major department effort to survey employee concerns via a Culture
 Improvement Team revealed that appreciation and trust are the 2nd highest reason why employees leave the
 department or are considering leaving the department. In FY2024 PARD worked with HR several times to
 examine the recruitment and retention patterns to find ways to decrease vacancies, and HR revealed that PARD
 has the most difficulty recruiting & retaining in the City. There are various reasons for this, but appreciation is
 one of them that should be addressed since it can be done so with small changes in resources and culture.

Change I	Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO	- 891 - Recognition Events for Employees & Volunteers					
∃Expe	enses					
■ 10	0100 - General Fund	■ 080 - PACS Department Rollup			0.00	46,086.00
Expens	ses Total				0.00	46,086.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 1047 - Forest Park Pool Increased O&M Costs

Department Rank: 018

Description:

• Rebuilding Forest Park Pool resulted in improved & increased turf and irrigation

Justification:

• Additional contractual costs will cover more frequent mowing & irrigation maintenance

What problem, inefficiency or opportunity does this decision package address?

• Can I adjust this later?

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1047 - Forest Park Pool Increased O&M Costs					
∃Expenses					
■ 10100 - General Fund	■ 080 - PACS Department Rollup	∃		0.00	14,000.00
Expenses Total				0.00	14,000.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 892 - Equity Adjustments for 2 Job Families in PARD

Department Rank: 019

Description:

• 2 job families are not paid equitably with other depts, affecting recruitment & retention

Justification:

• Equity adjustments are one solution of many implemented to improve PARD recruitment & retention

What problem, inefficiency or opportunity does this decision package address?

PARD pays most of its employees near to the bottom of the pay scale for their positions due to long-standing
policies and the rapid inflation in the wider market of the workforce recently. Other departments in the city
have the same positions doing similar work but pay those same positions more on average. In some cases there
is little to no overlap between the range of pay in PARD and the range of pay in another department for the
exact same position.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 892 - Equity Adjustments for 2 Job Families in PARD					
∃Expenses					
■ 10100 - General Fund	□ 080 - PACS Department Rollup	E		0.00	581,406.00
Expenses Total				0.00	581,406.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 1060 - Parks/Officer Overtime for Park Patrol Program

Department Rank:

Description:

• Lack of enforcement capacities, community outreach programs and overall safety in the parks

Justification:

• Implement the Park Patrol Program recommended by the Police Department (Needs Assessments #1474)

What problem, inefficiency or opportunity does this decision package address?

• This decision package will address issues related to park ordinance violations, community outreach programs and overall safety in the parks. The Park & Recreation Department (PARD) oversees 300 parks with uncontrolled access to approximately 9,300 acres. In addition, more than 40 miles of the Trinity Trails network travel through parkland. The department is seeking to improve overall customer satisfaction by including a park patrol program in the organizational structure. The park patrol program would consist of paying overtime, certified peace officers with full law enforcement capability. The PARD currently has six park districts. The department is requesting 832 hours annually per district at overtime pay rate. The total request is for 4,992 hours annually, which will allow for an officer to be in each park district for approximately 16 hours each week throughout the year.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
≒ AUTO - 1060 - Parks/Officer Overtime for Park Patrol Program					
☐ Revenues					
■ 26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	⊟		0.00	460,916.00
Revenues Total				0.00	460,916.00
⊟Expenses					
■ 26001 - Crime Control & Prev Distr	■ 080 - PACS Department Rollup	■Add Position	0	0.00	357,827.00
26001 - Crime Control & Prev Distr	080 - PACS Department Rollup	⊟		0.00	103,089.00
Expenses Total				0.00	460,916.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 853 - Expansion of Teen Program - CCPD

Department Rank:

Description:

• Budget shortfall due to increased demand/participation in the Rising Stars Teen Program.

Justification:

Increase the Recreation Division's O&M by \$16,447 to enhance the Rising Stars program.

What problem, inefficiency or opportunity does this decision package address?

This package was approved and recommended by the PD's Budget Committee and Executive Team The Rising Stars (RS) Teen Program began in 2019 as a response to the increase of teen attendance at the community centers and a lack of specific programming for their age group. The program provides a safe haven for at-risk teens in high crime areas. The RS Program decreases teen participation in crime and gangs through enrichment and recreational activities. Since 2019, the program has grown exponentially, and the GF can no longer fund both Thomas Place Community Center operations and the RS Program. For FY25, PARD is requesting funding to grow the program citywide with hopes to exceed 5,000 unique visits in a year. CCPD funding will allow PARD to offer teen programs like: Art Classes, Cooking Classes, STEM Courses, Financial Empowerment, Special Events, College Tours, Program Equip., Promotion/Advertising Supplies, Esports/Gaming Equip., Food for Programming, and Sports & Rec Supplies.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 853 - Expansion of Teen Program - CCPD					
□ Expenses					
■ 26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	₿		0.00	0.00
Expenses Total				0.00	0.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 854 - Enhance Late Night Program - Chisholm Trail CCPD

Department Rank:

Description:

• Budget shortfall due to increased participation at Chisholm Trail CC's Late Night Program.

Justification:

Increase Chisholm Trail CC's O&M budget by \$11,213.

What problem, inefficiency or opportunity does this decision package address?

• *This package was approved and recommended by the PD's Budget Committee and Executive Team* The FW@6 Late Night Program began in 1992 as a response to the increase in gang involved youth, providing support for afternoon and evening activities. In FY 23, the Park & Recreation Department (PARD) added an additional Late Night Program site at Chisholm Trail Community Center (CTCC). In FY24, CTCC's Operation and Maintenance budget was \$1,947. This included funding for staff uniforms, printing, and facility related expenses to operate the Community Center outside of normal business hours. Since the start of the program, participation has rapidly increased. To enhance the program, the PARD is requesting an additional \$11,213. This will provide funding to offer the following programs: Young Writers classes, Panther Art classes, culinary classes, basketball skills, teen nights, teen summits, and teen field trips.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 854 - Enhance Late Night Program - Chisholm Trail CCPD					
⊟Expenses					
■ 26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	8		0.00	0.00
Expenses Total				0.00	0.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 855 - Enhance Security at Community Centers - CCPD

Department Rank:

Description:

• Recently, staff experienced multiple issues where police presence was necessary at Community Ctrs.

Justification:

Utilize police officer presence at community centers for 10 hours a week on an "as needed" basis.

What problem, inefficiency or opportunity does this decision package address?

This package was approved and recommended by the PD's Budget Committee and Executive Team In FY23, the Park & Recreation Department's (PARD) community center (CC) staff experienced multiple issues where police presence was necessary. These issues included criminal offenses such as theft, disorderly conduct, harassment, and vandalism. For FY25, PARD is requesting to increase the Community Facility Policing Program by \$47,744. The purpose of the request is to utilize police officer presence at CC's for 10 hrs a week on an "as needed" basis.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 855 - Enhance Security at Community Centers - CCPD					
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	■ Add Position	1	0.00	37,773.00
26001 - Crime Control & Prev Distr	080 - PACS Department Rollup	⊟		0.00	(37,773.00)
Expenses Total				0.00	0.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 881 - Golf Increased Level of Service

Department Rank:

Description:

• Meadowbrook Golf Course 2025 Re-opening and increasing staff at Rockwood and Pecan Valley.

Justification:

• To increase staffing levels for the reopening of Meadowbrook and sustain customer service.

What problem, inefficiency or opportunity does this decision package address?

• It addresses an opportunity to increase staffing levels for the Summer 2025 re-opening of the Meadowbrook Golf Course and funding for new positions in the Pecan Valley Snack Shop and Rockwood Pro Shop.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 881 - Golf Increased Level of Service					
□ Revenues					
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	■		0.00	260,890.00
Revenues Total				0.00	260,890.00
∃ Expenses					
■ 20102 - Municipal Golf	□ 080 - PACS Department Rollup	■ Add Position	13	0.00	193,610.00
20102 - Municipal Golf	080 - PACS Department Rollup			0.00	67,280.00
Expenses Total				0.00	260,890.00

Department: 080 - PACS Department Rollup

Change Request: AUTO - 887 - Increase FW@6 (Late Night) Oper Budget Sycamore CC

Department Rank:

Description:

The Operational and Maintenance Budget is not adequate for the growing program.

Justification:

To increase the Operational and Maintenance Budget to meet the program's growing needs.

What problem, inefficiency or opportunity does this decision package address?

• After school programming for teens was sparse leading to a lack of recreational opportunities for teen age residents. At risk teens living in high crime areas are especially vulnerable to gang participation, predisposed to educational difficulties, suffer from a lack of personal motivation, and a general disconnect from the community.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 887 - Increase FW@6 (Late Night) Oper Budget Sycamore CC					
⊟Revenues					
■ 26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	8		0.00	10,000.00
Revenues Total				0.00	10,000.00
∃Expenses					
■ 26001 - Crime Control & Prev Distr	□ 080 - PACS Department Rollup	8		0.00	10,000.00
Expenses Total				0.00	10,000.00

Department: 084 - Library Department Rollup

Change Request: AUTO - 1008 - Public Services Management Chain Reclass/Reorg

Department Rank: 001

Description:

Library managers/supervisors in public services are currently working out of position class.

Justification:

Reclass library managers and supervisors so pay is commensurate with work.

What problem, inefficiency or opportunity does this decision package address?

• A majority of frontline managers in the Library's Public Services Div. are working out of position class. In 2012 the City required major budget reductions and the Library eliminated almost all positions in the Librarian management chain (including Lib. Supervisor/Lib. Manager) as a cost-savings measure to eliminate layoffs. The majority of Library branch managers were down-classed into non-supervisory Sr. Librarian positions, where they remain today. Librarian Managers were also down-classed into Regional Librarian Manager positions, one step down from where they should be today. All of this has created compression within the library's salary structure and misalignment with job expectations and the City's official job descriptions. It has negatively impacted recruitment, retention, and morale, as the Library's pay for managers is not commensurate with the experience and skills needed to manage Library facilities, personnel, collections, community engagement, programs, and services.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
AUTO - 1008 - Public Services Management Chain Reclass/Reorg					
□ Expenses					
■ 10100 - General Fund	■ 084 - Library Department Rollup	8		0.00	293,962.00
Expenses Total				0.00	293,962.00

Department: 084 - Library Department Rollup Change Request: AUTO - 1034 - Library Strategic Plan

Department Rank: 002

Description:

• This plan will help the library continue providing excellent service to residents in the future.

Justification:

The current strategic plan expired in 2022. This is the next iteration of planning and stewardship.

What problem, inefficiency or opportunity does this decision package address?

• Fort Worth Public Library has a tradition of Strategic Plans guiding long-range operations and growth. This is the best way to connect with the public to make sure their needs are being met over the next five years. There was a delay in planning until the pandemic was over and a new director was hired. Now is best the time to launch this new initiative. There is an opportunity to communicate with the public to see if there is anything new they would like the library to offer or if the current course is preferred for the future. This is also a opportunity for outreach and awareness for library services and a change to strengthen community partnership and relationships with the public.

Change Request	Dept Charged	Position Movement	AP Count	Capital Portion	Amounts
■ AUTO - 1034 - Library Strategic Plan					
■ Expenses					
■ 10100 - General Fund	■ 084 - Library Department Rollup	8		0.00	200,000.00
Expenses Total				0.00	200,000.00